1992

Corporate taxation escapes the EC net

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World News

Row brews over three men shot in Belfast

The British Government was under pressure last night to explain the tactics of Northern Ireland's security forces after undercover soldiers shot dead three men in West Belfast. Brian Mawhinney, Northern Ireland Minister of State, dis-missed allegations that the British Army was operating a "shoot-to-kill" policy in the province. Page 18

Hurd's HK plan

Douglas Hurd, the British Foreign Secretary, is considering mapping out only a short-term programme for the development of democracy in Hong Kong which is due to start in

Mongolians protest Several thousand people belonging to the Mongolian Democratic Federation, an opposition group, staged a rally calling for an end to one of the world's oldest Communist systems, official East Ger-

man news agency ADN said. East German unrest East Germany's Communist-

led Government, under growing pressure from the opposispeed up the democratisation process, faces the threat of industrial strikes. Page 2

Soviet energy crisis Reports from across the Soviet Union suggest that the world's largest energy producer is fac-ing a potentially explosive energy crisis. Page 3

Walesa woos Japan Solidarity chairman Lech Walesa told visiting Japanese Prime Minister Toshiki Kaifu that Poland wants to become a "second Japan" and asked Japanese firms to establish joint ventures as models for economic reform. Earlier story, Page 3

Comecon quartel Row over financial and cur-

rency relations between mem-bers of the Comecon organisation has erupted between the Soviet Union and those East European states, led by Czechoslovakia, most commit-ted to introducing market principles. Page 18

Gorbachev returns President Mikhail Gorbachev flew back to Moscow after apparently failing to convince the leaders of the rebellious Lithuanian republic not to break away from his ruling Communist party. Page 3

Spy death sentence Senior Soviet diplomat, known as "Donald," who for almost 30 years passed defence secrets to US intelligence under the nose of the KGB, has been sentenced to death in Moscow. It was unclear whether the

sentence had been carried out. Earthquake in China Strong earthquake hit a remote part of China's north-western Qinghai province but there were no immediate reports

Disco fire kills 43 Forty-three people trapped by smoke died in a blaze at a

disco in the northern Spanish city of Zaragoza. **Nuclear test talks**

US and the Soviet Union resume talks on limiting underground nuclear tests with both sides expecting agreement by the middle of

Ozai assurance President Turgut Ozal told an Iraqi minister that Turkey had taken steps to prevent the temporary diversion of the Euphrates River from harming downstream users in Iraq and

EC aid for Bulgaria The EC may soon reach an agreement with Bulgaria on ways to help the country make the transition towards a free market economy.

Europe's good terms East European countries want to stay on good terms with Syria and other Arab states

despite moves to improve ties with Israel, diplomats say. Holiday homes blast

Around 60 masked gummen, suspected of belonging to the

Corsican National Liberation Front, burst into a holiday camp on the island of Corsica and held about 15 tourists at gunpoint while they set off explosives to destroy holiday homes. There were no casual-

UK strikes may hit all Ford plants in Europe

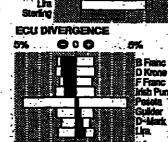
FORD Motor's UK car and engineering production operations could be crippled by indefinite unofficial strike action by maintenance work-

The action, which comes in a week of critical talks between union leaders and Ford over the company's 10.2 per cent pay offer, could also affect mainland European ants producing the Escort Orion and Fiesta cars, which use engines made at Bridgend South Wales. Page 6 ...

EUROPEAN Monetary System The Italian lira finished at the top of the EMS last week, fol-lowing its recent devaluation. Weaker members of the system, including the French franc, were helped when Mr Karl Otto Pohl, the Bundesbank president, dismissed speculation about a full EMS realignment. The Danish krone

and Belgian franc were the weakest EMS currencies but finished well within their divergence limits. January 12, 1990

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Lieft ECU Party Day Positio

The chart slews the constraints of EMS exchange rates. The upper grid, based on the system's weakest currency, defines the cross-rates from which only the lira and peseta may move lower chart gives currencies' divergence from the central rate ist the European Currency Unit (Ecu).

SEC, the US Securities and Exchange Commission will be given greater powers to reg-ulate and seek information from securities markets under legislation due to be taken up when Congress returns later

this month. Page 18 AIR FRANCE's takeover of UTA looks likely to spur the European Commission into-acting to stem the tide of air-line mergers and co-operation deals. Flying in the face of EC

policy, Page 19 AEROSPATIALE, France's state-owned aircraft and missile maker, has had to transfer workers from Toulouse because the strike at British Aerospace is slowing work on

Airbus assembly. Page 21 BANQUE INDOSUEZ, the French investment bank, plans to take over the rapidly growing Dutch stockbroking house Kooijman. Page 21

CEIBA-GEIGY, Swiss chemical company, reported record group sales of SFr20.6bn (\$13.3bm) last year, an increase of 17 per cent. Page 25

AN austere UK budget seemed more likely over the weekend as the Government found its counter-inflation policy under growing threat from rising pay claims. Page 6

KUWAIT plans to merge several local banks to form three or four larger institutions, said Sheikh Salem Abdul-Aziz al-Sabab, the central bank governor. Page 20

METAL LEVE, one of Brazil's leading engine component manufacturers, is to begin construction of a \$100m factory in Portugal. Page 21

PLATE GLASS & Shatterprufe Industries (PGSI), South African-owned glass and wood group, has relinquished control of its overseas wood interests to a consortium of American and European private inves-

tors. Page 21 J.P. MORGAN is expected to launch into formal syndication this week \$400m of senior loans to finance the management buy-out of Swedish Match from the Stora group. Page 24 CHEVRON, the US energy company, hopes to sell its Bahamas based oil terminal, storage and refinery facilities to the state-owned Petroleos

Business Summary

Soviet troops struggle to quell riots in Azerbaijan

AT LEAST 30 people were killed by mobs of Azerbaijani nationalists who attacked Armenian residents in Baku, the Azerbaijani capital, at the weekend.
The violence was the worst since race rlots two years ago

in the neighbouring city of Sumgait left 32 dead. Sporadic violence in the streets continued during the day yesterday, in spite of urgent reinforcements of Soviet troops in Baku. Late last night Tass, the offi-

cial news agency, said the situation had been brought under anon past been trought inder control. "The situation in Azer-baijan is still extremely compli-cated." Tass reported. "Groups of hooligans provoked rioting and violence on the night of Jannary 13 in Baku." Radio Moscow put the death

toll at 30.

The death toll in the confrontation and virtual civil war between Armenia and Azerbai-jan, sparked off by the Sungait race riots, ostensibly over the future of the disputed moun-tain territory of Nagorno-Karabakh, is now approaching 200. Karabakh is a mountainous enclave in Azerbaijan with a majority Armenian population who are demanding to leave Azerbaijan and join Armenia The riot in the Caspian Sea city of Baku began just as Mr

Mikhail Gorbachev, the Soviet president, returned from the



after an abortive effort to per-suade nationalists there not to seek secession from the Soviet Union. He issued urgent appeals there for nationalists to reduce their demands in order not to endanger the entire reform process in the

The Soviet leader immediately despatched top-level teams of government and Communist party officials to Baku and Yerevan, the Armenian capital, in an attempt to restore order. The officials were backed by Interior Minis-

Details of the atrocities in ually yesterday, along with reports of violent incidents in many parts of Azerbaijan. The republic was the scene of bor-der riots over the new year. when nationalist demonstrators tore down the frontier fences with neighbouring Iran. News of the attacks brought

some 300,000 people onto the streets of Yerevan, the Armenian capital, demanding drastic steps to impose law and order and protect Armenian lives. Although Tass said that speakers at the rally appealed for calm, nationalists said

there were also calls for armed groups of vigilantes to protect

The latest riots apparently began after a mass rally of Azerbaijani nationalists took place on the central Lenin Square, to demand the resigna-tion of the republican govern-ment for its failure to impose Azerbaijani control on the Karabakh region.

First reports of the riots said that "provocatory" leaflets were distributed among the 150,000 demonstrators in Lenin

The crowd was told that two Azeris had been attacked by an Armenian with an axe when they demanded his family leave Baku. One had died, and the other was in a serious condition, Radio Moscow reported.

'Calls were made at the rally to drive the Armenians out of the city," the correspondent said. "When the rally ended, the crowd began to disperse. Among the crowd, anti-Arme-nian slogans were shouted, and then the most terrifying thing of all began - the pogroms.
"The republic is on the boil,

hearts are bleeding, and the militia is trying to do everything it can. Serious, serious measures are needed." Mr Eduard Shakhnazaryan

Continued on Page 18 Soviets face winter energy crisis, Gorbachev loses argument with Lithuanians, Page 3

US chips project fails for lack of financial support

AN AMBITIOUS collaborative effort to reduce the dependence of the US computer industry on Japanese memory chip suppliers appears to have failed.
Officials of US Memories, a

proposed \$1bn consortium to make Dynamic Random Access Memory (D-ram) chips, are expected to announce today that they are abandoning their plans after failing to raise sufficient financial support from US computer companies.

D-rams are vital components

of all types of computer equip-ment. About 70 to 80 per cent of the world's \$6hn D-ram mar-ket is controlled by Japanese manufacturers. Most US chip makers dropped out of the market in the early 1980s in the face of severe foreign competition

US Memories represented a pioneering effort at collaboration between US chip makers and computer manufacturers to revitalise the US D-ram industry. The venture was announced in June with the backing of the three largest US computer companies - International Business Machines, Digital Equipment and Hewlett-Packard – as well as four leading chip makers – Intel, Advanced Micro Devices, National Semiconductor and

LSI Logic. These companies provided seed capital for US Memories and agreed to make further investments if other companies

also participated.
IBM also agreed to license its world-leading D-ram technology to US Memories. The computer group has been the leading proponent of the chip

venture. Mr Sanford Kane, a former senior IBM executive who is president of US Memories. headed the effort to raise \$500m from potential customers as well as \$500m in debt financing. He asked at least two dozen companies to participate by investing up to \$50m each for a stake in the venture

in return for a guaranteed sup-ply of memory chips. In the event, it proved difficult to persuade big US D-ram buyers of the advantages of owning a stake. When Apple Computer, Sun Microsystems and Compaq Computer turned down US Memories, the success of the venture was thrown

into doubt. The impetus behind US Memories was also blunted by changing market conditions. When the venture was announced seven months ago, D-rams were in short supply

ICL, the leading UK computer manufacturer, this week launches its most important range of products since its Series 39 mainframes in 1985.

The company says its new mid-range computers, to be unveiled in London on Thursday, "will spearhead ICL's future drive in European and other markets."

They may strengthen STC, ICL's parent company, in its search for a corporate part-ner. Last week's rescue of Nixdorf by Siemens has left ICL dangerously exposed in the European computer mar-ket. Page 8

and prices were high. There was widespread concern that Japanese manufacturers were giving their domestic custom-

Now the highly cyclical mar-ket is in a nosedive. Mr Mark Giudici, who monitors memory chip prices at Dataquest, the US market research firm, said: "D-ram prices have gone through the floor" in the past few months.

In August, one-megabit D-rams were selling in the US for an average of \$14.50. The price now averaged \$9 and touched as low as \$6.50. Prices for 256K D-rams had fallen from about \$3.50 to \$2.25 in the same period, he said.

New Korean suppliers, including Samsung, have boosted supplies and are agressively cutting prices, according to industry observers. The re-entry of Siemens of West Germany and Motorola of the US has also calmed fears of Japa-nese control of the market.

Also easing concerns about future supplies was the decision by IBM to license its technology to Micron Technology, one of the three US D-ram manufacturers, as well as to

US Memories.

A worry for potential backers of US Memories has been the failure of Congress to enact legislation loosening anti-trust laws on collaborative manufacturing. Although Mr Kane has maintained that the US Memories plan did not violate antitrust laws, he acknowledged that new legislation might have encouraged some compa-

Ultimately, however, US Memories failed in its appeals to US computer companies because of the high costs and high risks associated with the venture, industry executives

E Germany abandons 'middle way'

By David Goodhart in East Berlin

AN ECONOMIC reform AN ECONOMIC FEIGHT programme which could trans-form the East German econ-omy into something very like its West German counterpart was spelled out by Professor Christa Luft, the country's Economic Minister, at the weekend

East Germany is now ready to begin "the transition to an ient market economy," she told a meeting of business lead-ers from both German states in Bast Berlin. She abandoned her previous emphasis on finding a middle way between capi-talism and central planning and made no reference to the socialist market economy.

The 30 West German business leaders who gathered on Saturday at the Institute of Management Training, previ-ously Institute of Socialist Economic Management, to meet 35 of their East German counterparts and listen to Professor Luft (a former teacher at the

GENERAL MOTORS of the US

is to form a joint venture in Hungary to build engines and assemble cars in one of the

most ambitious inward invest-

ments undertaken by a western company in Hungary.

The world's largest car-

maker signed a protocol at the weekend with Raba, the Hun-

garian state-owned maker of trucks, diesel engines, tractors and axles, to form a joint ven-

ture in which the US group will own 67 per cent of the equity and will appoint the

The project will involve a

total investment of about \$150m, of which GM will account for more than \$190m. GM, which has a long-estab-lished business relationship

with Raba and the Hungarian

automotive industry, said no

subsidies were being provided by the US Government but the

issue was under consideration.

Western vehicle makers are moving quickly to establish a

presence in eastern Europe in

response to the region's sweep-

INSIDE

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Institute) were impressed by the new language.
Mr Carl Hahn, Volkswagen chief executive, said: "This marks the end of the middle

way."
The most immediate of Professor Luft's reforms is a three stage reduction in the OM51bn (\$30.5bn at the official rate of exchange) paid in subsidies to business every year. The first step, to be formally announced

GM in joint venture to produce

ing reforms in recent months.

liminary agreement with the Soviet Union to enter a joint

soviet Union to enter a joint venture for small car produc-tion, Suzuki of Japan is to pro-duce cars in Hungary and Dai-hatsu of Japan is hoping to

produce small cars in Poland.

Volkswagen, which began shipping VW engines built

under licence in East Germany to the Federal Republic last

year, has formed a joint ven-ture recantly which is expected to lead to the production of small cars or light commercial vehicles in East Germany.

of GM Europe, who signed the protocol with Raba at the

weekend, said GM had been

encouraged by recent political

developments in eastern

Europe and by the shift to freer market policies, espe-cially in Hungary.

to open up, investing in plants there is becoming a more

attractive business proposi-

tion," he said. The strategic

"As these markets continue

Mr Robert Eaton, pre

Fiat of Italy has signed a pre-

cars and engines in Hungary

By Kevin Done, Motor Industry Correspondent, in London

today, involves only an OM1.2bn reduction in subsidies on children's clothes and shoes and items such as flowers. But Professor Luft said that the next two steps would be much

She also announced the removal of restrictions on pristate ownership Conventional state ownership would be insisted on only in the energy sector, heavy industry and transport, and it is hoped that a private sector of small and medium-sized firms will quickly become established.

The minister will be meeting her West German counterpart, Mr Helmut Haussmann, at the beginning of February to discuss co-operation between smaller businesses in the two

She also proposed almost complete independence for the giant Kombinate conglomerates, new forms of company

partnership with Raba would provide GM with better access

to the growing car market in Hungary and elsewhere in eastern Europe.

The GM agreement with Raba is expected to lead to the

assembly of Opel Kadett/Vaux-hall Astra cars and 1.6 litre Opel engines at a plant in west-

ern Hungary starting in 1992. The plant will be at Szent-gotthard, a mile from the Hun-

garian border with Austria and 100 miles from GM's engine and transmissions plant at

Aspern, near Vienna. It will be capable of producing up to

200,000 engines a year. The Hungarian plant will have a single shift capacity to

assemble 15,000 cars a year,

implying a total annual output

of 30,000 cars.
The venture will create about 880 jobs in Hungary. Raba,

ees, will provide the facilities

and the land and GM will sup-

ply the machinery, equipment

Editorial comment, Page 16

and technology.

the West German two-tier boards - more independent company financing, a new corporate tax law, and freedom from the foreign trade organi-sations by the end of the year. Professor Luft described a faster three-stage move

within five years, and said she could envisage a pegging of the Ostmark to the D-Mark. She stressed that the de-politicisation of finance both at state and company level was essential and required a new banking system. The head of the East German central bank ceased being a member of the

towards currency convertibil-ity, which should be completed

Government in November. Mr Hans Modrow, the East German leader, after talks yesterday with Mr Edzard Reuter, chief executive of Daimler Benz, also spoke out for the first time in favour of establishing a social market econ-

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THE MONDAY INTERVIEW



oping Canary Wharf in says the project could shift the geographical ance of the UK capital

Financial Diary

By Lesile Colitt in East Berlin

GERMANY'S Communist-led Government, under growing pressure from the opposition and party members to speed up democratisa-tion, faces a threat of widespread industrial strikes.

spread industrial strikes.

Thousands of workers in the
Fortschritt agricultural
machinery plant in Gera said
they would strike if today's round-table talks between the Government and the opposi-tion collapsed.

Preparations for strikes in other factories in Gera and Karl Marx Stadt were also underway. The opposition had called for Mr Hans Modrow, the Prime Minister, to report to it today on the disbanding of the security police.

Mr Modrow, however, rejected the demand, noting that he would first take part in the talks next Monday.

The Prime Minister, under intense opposition pressure, was forced to abandon his plan last Friday to resurrect part of the disbanded National Security Agency before free elec-

MR TYLL NECKER, president of the West German Industry Federation, and several of his federation's most important mem-

bers spent a most heart-warming Saturday being told by their East German counter-parts what an admirable model the West

Indeed only two themes briefly soured the polite, consensual, atmosphere. One was the East German claim that West Ger-

many should compensate East Germany for the higher price it paid in reparations after the Second World War. The other

was the West German reproach that the 49

per cent limit on the foreign share in joint ventures was a half-hearted gesture if the new Government really does intend to

open up its economy.

But chatting outside the formal meetings, most of the West German business-

man claimed that too much emphasis was

being placed on joint ventures and that by

the time serious business is done between the two states (if they still exist) 49 per cent will have long ceased to be an

"I am more interested in the question of

who permits the joint ventures and the

transparency of my business partner," said Mr Heinz Schimmelbusch, chief executive of Metalgesellschaft, which has had

extensive business relations with East

THE credibility of

Romania's National Sal-

vation Front suffered a

serious sethack at the weekend

following a series of demon-

strations demanding the ban-

ning of the Communist Party.

The possibility emerged that the army might be called on to

take power if the country slips

further into instability.
The demonstrations,

although small, frightened the

fragile Front so much that late on Friday night Mr Ion Iliescu,

president of the Front and a

dissident communist, met all

These included a referendum on the death penalty, which had been abolished after the

execution of Nicolae and Elena

Ceausescu, the banning of the Communist Party and estab-

lishment of a committee to

deal with the people's

cessions been made than the Front, which remains divided

and dominated by the Commu-

nists, reneged on its decision to ban the Communist Party.

On Saturday, during a live television discussion largely dominated by Mr Iliescu, he

But no sooner had these con-

the demands of the crowd.

German social market economy is.

He noted after a weekend cabinet meeting that a revised Government report on the dis-memberment of the security forces would be presented to the round table today by the Interior Minister.

Mr Modrow warned that strikes and the use of force would only endanger the process of "renewal".

Opposition to the Govern-ment from within the Communist Party erupted yesterday in Karl Marx Stadt, Magdeburg and Suhl where tens of thousands of party members dem-onstrated for German unity and called for the re-privatisa-tion of state companies. In Plauen, tens of thousands of people demonstrated on Saturday for unification and against

Communist rule.

A rally on East Berlin's Alexanderplatz attended by Mr Walter Momper, mayor of West Berlin, was transformed by East German participants into an anti-party demonstration.

In a concession to growing

East Germany's Social Democrats (SDP), at a congress in East Berlin, voted to rename

The two Germanys talk business

between industrialists

David Goodhart in East Berlin reports on a meeting of minds

How long before new projects - joint ventures or otherwise - would start to yield real, extractable, profits for West

German companies? The answer, when not

dodged, was a minimum of five years. Mr Carl Hahn, boss of Volkswagen, said that

projects were currently at the pre-feasibil-

ity stage: the feasibility stage might start next year, with real businesses emerging

in 1993, perhaps starting to produce a profit in 1996.

Most inter-German business will continue to be ordinary trading relations or co-operation agreements avoiding the

issue of ownership. But some new joint ventures did emerge during the day. Mr Heinz Ruhnau, chief executive of Luft-hansa, revealed, for example, that he has

established a joint venture with the East German airline, Interflug, for the produc-

German politicians for lack of self-confi-dence and said they could soon be achiev-

ing 10 per cent growth a year. East Ger-

man businessmen at the meeting suffered

Mr Ruhnau also admonished the East

tion of flight-training simulators.

AGAINST a background of growing

political instability, Romania's newly revived National Peasants Party — which was outlawed by the communists for over 40 years — will tomorrow hold its first formal talks with the Front for National Salvation Front writes lady

National Salvation Front, writes Judy

will be led by Mr Corneliu Coposu, will have one main item on the agenda: the

date of the country's first free elections

The five-man NPP delegation, which

Dempsey in Bucharest.

for more than 40 years.

called for a referendum to be

held on the future legality of the Communist Party.

response to pressure not only from within the Front but also

from the large party apparatus

which continues to control the ministries, institutes, adminis-

Having banned the party on Friday night but now bowing

to the pressure from the appa-

ratus, the Front has lost even

The euphoria which swept

the country following the toppling of the Ceausescu

regime has now given way to popular anger with the Com-munist Party, one of the most

tration and the enterprises.

more credibility.

The shift is clearly a



criticism of its virtual monopoly of the media, the party said it was ready to relinquish ownership of 11 out of its 16 pub-

lishing houses.
It would also turn over to the state the lucrative Genex "gift service" under which Westerners were able to buy scarce consumer goods, includ-ing cars, for their East German relatives. Profits from Genex were used to support Third World liberation movements, the East German news agency ADN reported.

themselves the Social Democratic Party of Germany (SPD) like their West German namesake and the original party. The name-change was also important as the East SPD, the most influential opposition party, may now lay claim to the physical assets which were taken over by the Communist Party in the forced merger

with the SPD in 1946.
Delegates said the unification of the economies and currencies of the two Germanys was a priority and supported the unification of Germany providing it was approved by its neighbours.

from no lack of confidence and seemed steps ahead of the politicians, according to one West German businessman

His comment seemed borne out by the boss of an East German chemical company

who called for the speedier introduction of

who canes for the specific introduction of a capital market, and by Mr Friedrich Wokurka, boss of Robotron, the East German electronics group, who said that he would be quite happy to allow foreigners a

majority stake in a joint venture.

Most of the West Germans were impressed by Professor Christa Luft, the radical Economics Minister, but one observed sourly that whenever she was criticised she would say that the problem was already being addressed. "They are under transpidents pressure from the

under tremendous pressure from the streets and there is growing chaos in the workplaces, their strategy is to say radical things and hold out until the election," he

Mr Necker however was genuinely impressed by Prof Luft and especially hy her recognition that the easiest way to keep people in the country is to give them a proper ownership stake in it. He was also aware of the danger that West Genuine his human was properly being need.

man hig business was possibly being used to bolster the existing Government's elec-tion chances. For that reason he organised

meetings yesterday with several opposi-

bout-turn leaves Romania's Front in disarray

The NPP and the National Liberal

Party, led by Mr Radu Cimpeanu, the

two largest political parties during the

inter-war period, yesterday met to

decide on a common platform before holding talks with the Front. The NPP want the elections, origi-

nally scheduled by the Front for next

April, to be postponed until September.

We have no organisation, no newspa-

per, no xeroxing machines, no typewrit-ers to run our campaign. We need time

to organise," said Mr Valentine Gabrie-

tions.

An army takeover to guarantee stability cannot be ruled out, reports Judy Dempsey

Stalinist before the Ceausescus

came to power in 1965.
Clearly the Front has mis-

judged the mood of the people,

who also criticise the delay in bringing senior Securitate

police and close associates of

the Ceausescus to justice. In an effort to restore some

of its credibility, the Front yes-terday blamed "manipulators" and "provocateurs" for the way in which Friday's night's dem-

onstrations turned from a day of national mourning for those

killed during the revolution to

a political campaign to dis-credit the organisation.

Whatever truth there is in this, the Front's haste in meet-

Joint-venture hopes for state monopolies

EAST Germany's giant state-owned monopolies will be transformed into joint stock companies with Eastern and Western shareholders if Mr Friedrich Wokurka, the Managing Director of Robotron, the country's largest electronics company, has anything to say

Mr Wokurka, an expansive 50-year-old with the build of a 50-year-old with the build of a wrestler, is exploding with ideas about Robotron's capitalist future. "If international capital markets open up to the GDR then it will have to equally open up to them," Mr Wokurka told the Financial Times. "There can be no half-

He has visions of Dresdenbased Robotron becoming the core of a large new media con-cern in co-operation with West-ern companies.

" I will turn Berlin into a media centre," he said with typical lack of modesty. Robotron had a large sales network and publishing partners who needed to be told "where the money is".

money is".

Mr Wokurka, a party member, like nearly all managers of state enterprises, wants to publish newspapers (mainly non-Communist) and books, and move into television and radio (with commercials) as well as open video shops all over East

Robotron has just bought a printing plant and next year plans to set up a regional television studio in Dresden using the documentary studios of the DEFA film company.

lescu, the spokesman for the NPP.

The NPP, which gained 70 per cent of the vote in November 1946 polls, was outlawed the following year and Mr

Iuliu Maniu, its leader, executed.
Meanwhile Mr Hans Dietrich
Genscher, the West German Foreign

Minister, arrives today in Romania for

a one-day visit. He is expected to

announce an aid package and seek reassurance that the 180,000 ethnic German

minority will enjoy their cultural and

Mr Mazilu, who yesterday

blamed the Securitate and the bureaucracy for the demonstra-

tions, may be forced to resign. But the intensity of the cam-paign against him has only fuelled suspicion that many

people in the Front are tainted by their communist past.

population, disoriented after decades of totalitarianism and

depressed about Romania's

political direction and stability,

has welcomed the installation

of the army in Timisoara, where the anti-Ceausescu demonstrations began. There, the army will hold power until a new and more credible Front is elected.

Moreover, sections of the

ethnic rights.

vulnerability as a confident

leadership capable of rebuild-ing the country's shattered

political and social institu-

notably Romania Libera, the

daily whose slogan is "indepen-dent of opinion, information

and reporting", at the weekend

started what amounted to a

smear campaign against Mr

Dumtriu Mazilu, the Vice Pres-

ident of the Front and a former head of the Securitate officers'

academy. In 1987 Mr Mazilu

criticised the Ceausescu

regime by attempting to present to the United Nations a

damning report on Romania's

In addition, the media, most

Robotron is the third largest of the 144 Kombinate - vertically integrated companies — which control (some say stran-gie) East German industry. Mr Wokurka has been quick off the mark to establish links with West German companies, signing a joint-venture agree-ment with the Pltz group to make compact discs in Dresden and with Data-Print of West Berlin for a software joint ven-

the West. Within five years they would be joint stock companies, selling shares to their employees and investors at home and abroad, he said. Mr Wokurka is introducing

Mr Wokurka's enthusiasm

for the market economy was not all that new, he insisted. But until recently it was some-thing he could voice only in the privacy of his home. Like a number of other Kom-

Like a number of other Kombinate directors, he saw red when reading articles by East German economists who advocate a "third way" for the country – between socialism and capitalism.

Mr Wokurka said it would take about three years until the transition to a market

the transition to a market economy was completed in East Germany. He admitted, however, being more optimistic than others on this score. The Kombinate would then resemble state companies in

his senior management to the virtues of market economics with the help of Deutsche Bank, which last week con-ducted a two-day seminar on marketing and public relations.

Public pressure has forced the Front in Iasi, an old univer-

sity cify in eastern Romania, to resign. And in Brasov, scene of

massive workers' discontent in

November 1987, where the

Front has been run by General

Ion Flora, there were demon-

strations calling for a new

body which genuinely repre-

sented the people.

The consensus is that the

Front remains unwilling

openly to declare its political stance, despite the fact that it

will stand in the elections later

this year, and that it is not

strong enough to push aside the communist apparatus. Under a system in which all

the experts were, and continue to be, party members, it will seem impossible to run a coun-try without some of these peo-

In a development unlikely to

be welcomed by the Front, the National Peasants Party has

said the Communist Party should not be banned.

"Let them face the elector-ate," said Mr Valentin Gabriel-secu, the spokesman of the NPP. "The party banned us in

1947. We will not resort to the

Accountants cited in Keating's defence

By Lionel Barber in Washington

MR CHARLES KEATING, the owner of Lincoln Savings and Loan, whose collapse is likely to cost taxpayers more than \$2bn, yesterday cited the performances of major accounting firms in his defence against charges of recklessness and

impropriety.

Mr Keating said his accounmr keaung said his accountants – which at the time included Arthur Young – gave Lincoln a clean hill of health, underlining his argument that Federal regulators had wrongly closed down a highly profitable business.

Appearing on NRC televi-

Appearing on NBC televi-sion, Mr Keating sought to give his side of a scandal which has already ensnared five US Senaalready enshared five OS Sena-tors and spurred investigations by the Federal Bureau of inves-tigation (FBI), Internal Reve-nue Service, the Securities and Exchange Commission and two Congressional committees. Mr Keating, an Arizona land developer, bought Lincoln, a California savings and loan, in

California savings and loan, in

Like many other entrepre-neurs turned thrift executives, he exploited the federally guaranteed deposit insurance to divert S&L funds into highly risky but potentially profitable real estate and junk bonds.

By March 1966, Federal regulators sought to take over Lincoln on the grounds of bad loans and questionable business accounting practices, but

they were thwarted by the intervention of five Senators. Mr Keating's case is that there was no need to close Lincoln because "we were operating profitably." He claimed pre-fax profits between 1985 and 1987 were \$100m, \$80m and \$60m respectively. "There is no loss attributable to Lincoln,"

The SEC has implicitly criticised Arthur Young's involvement with Lincoln and its par-

ent, American Continental.

One witness to the House Banking committee suggested that the accountants had accepted inflated valuations of assets such as real estate, and therefore distorted the true financial state of the company.

Mr Keating confirmed during his interview that around 10 members of his family received salaries and remuneration of more than \$34m over the last four to five years. But he said the money came from the sale of stocks as well

as salary, and related to his other financial vehicle, American Continental. "I never received a nickel in

salary, " he said, denying too that he had funnelled assets in foreign bank accounts.

Mr Keating forecast that the intervention of Federal regulators and the closure of almost 300 S&Ls would cost taxpayers

Monarch in exile hopes to return to Romania

By Tim Burt

KING MICHAEL, the exiled Romanian monarch, yesterday told representatives of the two largest opposition political parties he wanted to return to Bucharest as head of state.

The king, who met delegates from the National Peasants and Liberal parties said a con-

and Liberal parties, said a constitutional monarchy could offer Romania "things that cer-tainly could not be provided by a republican government with a short-term elected president."

The 69-year-old deposed mon-arch, who lives in Versoix Switzerland, told the Financial Times that both parties wanted him back on the throne which he lost in 1948. The king, however, dis-

counted an immediate return following the downfall of the Ceaseson regime last month The country is still in turmoil following the upheavals of the last three weeks. Things must calm down and some semblance of collective thinking emerge as the political parties take shape again." He said the Royal Family

would return if requested by a democratically elected government following free elections.

"Only a monarchy could provide a national focal point, representative and unifying figurehead as well as a sense of continuity.

The king called on western governments to back up energency aid with long-term investment and economic agreements such as the foreign trade protocol signed with Hungary on Thursday, which provides a framework for direct exchanges between fac-tories in the two countries.

"In the long term foreign trade and investment will be crucial though not the type of trade we have seen in the past

decades where any surplus was immediatly exported at the expense of the Romanian popu-

The king said Romania was made to pay off its foreign debt at an "intolerable price" for the people

"As with other Eastern European countries I have no doubt we will be seeing moves away fom the centrally planned economy to a more open market economy. This will give western companies considerable opportunity to invest in Romania to mutual benefit." The king said it was natural

that Romania should look to the west and to the EC to help its reconstruction. He does not believe, how-ever, that economic and political reconstruction can take

place under the present provi-sional government of the National Salvation Front led by Mr Ion Iliescu. "Riescu is compromised by

having worked with Ceasescu, who trampled on the people for 40 years until they could hardly consider their very souls as their own," he said. "Such scars will take a long time to heal and will dominate

thinking and attitudes in the country for many years to come. King Michael called for a restoration of democracy but pre-dicted it would be difficult to hold free elections by the April deadline set by the National

Salvation Front. "The changes in Romania certaily are the beginning of a long-term revolution. One might be able to topple a one family regime overnight but replacing it takes much longer. The people are saying: "We have freedom but we don't know what to do with it."

Bulgarians call for end to supremacy of communists

OVER 50,000 Bulgarians demonstrated in Sofia's central cathedral square yesterday for more radical democratic reforms from the communist

Corporate taxation escapes EC's single market net David Waller explains why differing systems of direct taxes could prove the main economic distortion after 1992

ORPORATE decisions common withholding tax on on where to locate a factory or head office are now influenced to a significant degree by tax considerations. It stands to reason that as technical, physical and fiscal barriers within the European Community tumble down around the totemic date of 1992, the distorting effects of tax on company decisions will become

more pronounced. At various stages the European Commission has tried to grapple with the complex issue of tax harmonisation. A draft directive, suggesting the rationalisation of tax rates throughout the EC, was issued in 1975. This was never adopted and it took another 13 years before a new draft direc-tive emerged - this time addressing the differing asset bases on which taxes are charged. As yet, this has come to nothing.
The Commission's tax brains

are concentrating on the reform of indirect taxes, such as VAT, with a flurry of interest in the introduction of a

dividends throughout the EC. Meanwhile, direct taxation remains unreformed. Significant differences appear in each of the three following areas: Tax rates. When the Commission first contemplated bringing rates in line with each other in 1975, it thought that all countries should charge a maximum of between 45 and 55 per cent of profits. Since then, tax rates have fallen, across the board, but there is still no real harmony, At one end, there is the UK, charging a modest 35 per cent, at the other, West Germany, which has been charging 56 per cent (though this has fallen to 50 per cent from January 1990). • The tax base. Tax authorities generally allow companies to set off a proportion of the value of their assets against profits each year to cover depreciation. Whether the allowable depreciation rate coincides with the real depreciation of the value of the asset varies from country to country. Many governments use accelerated depreciation allowances as a way of subsidising capital investment. However, precisely which category of assets comes in for this treatment, and at what rates, varies enormously from one jurisdiction to another. 6 The tax system. Europe is

divided between those countries which follow a classical system, those which embrace a so-called imputation system, and those which adopt a mixture of the two. Under a classical system,

such as that of the Netherlands, Luxembourg and the US, dividends paid to shareholders are subject to tax without any credit against corporate tax. In other words, corporate profits are taxed twice.

Under an imputation system, such as is to be found in the UK, corporate tax is charged at one rate, regardless of the destination of the profits. A recent report* from the Institute of Fiscal Studies (IFS) sums it up as follows: if profits are distrib-uted via dividends, shareholders are given a tax credit



personal tax. Thus, part of the corporation tax is in effect treated as an advance payment of personal tax. Under the so-called "split-

rate" system, as is to be found in West Germany, distributed profits attract a lower rate of corporation tax than undistributed ones. As a measure of the distor-

tions that prevail, the IFS calculates that an Italian company investing in West Germany has to generate a pre-tax return of 10.3 per cent cent in order to pay its shareholders a post-tax return of 5 per cent. By contrast, an Italian company venturing into sidiary in Italy, dividends paid from the Italian company to its

Ireland need only muster a 4.53 per cent pre-tax return to pay out 5 per cent after tax. The figures apply more generally: Ireland uses its tax regime to attract inwards investment, whilst West Germany appears to be discouraging it.

Over 75 per cent of 173 big UK companies polied by the IFS said they were influenced always or usually by tax when deciding where to locate over-A recent paper by Mr Alberto Giovannini of the

Graduate School of Business, Columbia University, highlights some of the ways in which multinational companies can structure themselves in order to avoid tax. This is seen particularly with the withholding taxes levied by many European governments on the payment of dividends from a subsidiary company to its parent in another country.

Some examples are: • Conduit companies. If a French company sets up a subparent would be subject to a 15 per cent withholding tax under the terms of the bilateral tax treaties between the two coun-However, if one sets up a

Dutch company between the French parent and the Italian subsidiary, the parent would get significantly more money out of Italy: there is no with-holding tax on dividend payments out of Italy to the Netherlands, and only a 5 per cent charge on dividends leav-ing the Netherlands for France. ● Foreign base companies. As Mr Glovannini puts it: "Differences in corporate tax rates provide a powerful incentive to locate companies in low-tax countries. Such incentives exist because most European countries recognise foreign income only at the time it is paid to the parent company, not at the time it is produced". The strategy is to accumulate lowly-taxed income, per-

haps by setting up a so-called "thin-capitalisation" company in the Netherlands which will rals and withholding tax advantages.

The existence of these and other complex opportunities for tax arbitrage means that there are tax incentives for companies to locate in one country rather than another, and some may be at a competitive advantage simply because of tax regimes in the countries in which they are located.

As said earlier, these distortions will be exscerbated as other distortions drop away with the onset of 1992. Yet there is no political will — on the part of the Commission or the member states - to remedy this disparity. As Mr Malcoim Penney, a tax partner at Ernst and Young puts it. This is one aspect of 1992 that is unlikely to take place before the end of the century".

*Corporate Tax Harmonisation and Economic Efficiency, by Michael Devereux and Mark Pearson. The Institute of Fiscal Studies, 180/182 Tottenham Court Rd, London W1P 9LE.

leadership and a fair deal in elections later this year, AP reports from Sofia. Leaders of the pro-democ-

racy opposition Union of Democratic Forces (UDF) read out a list of demands to the Government that included two-stage legislative elections in May and November, depoliticisation of Bulgarians' everyday life and the total removal from the constitution of an article guaranteeing communist suprem-Braving freezing tempera-

tures, the demonstrators chanted "Communists resign, resign," and waved banners at the UDF's fourth major raily in Sofia since hard-line communist leader Todor Zhivkov was ousted on November 10.

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Soviet Union facing midwinter energy crisis

By Quentin Peel in Moscow

SEVERAL oil wells in the Soviet Union's north Siberian fields have been shut down for lack of maintenance because of a critical shortage of aviation fuel in the region.

At the same time, an elec-tricity crisis in southern Geor-gia, already the scene of almost continuous nationalist demonstrations, has forced 140 state enterprises to close, and sparked wild rumours that the republic is the subject of a deliberate blockade.

These reports from opposite ends of the Soviet Union suggest that the world's largest energy producer is already fac-

energy producer is already facing a potentially explosive
energy crisis – in the depths
of a bitter winter:

Aviation fuel has been
unavailable for the past two
weeks at a key West Siberian
airfield used to supply oil
workers to the north Siberian
fields and already some oil fields, and already some oil wells have been been shut down for lack of maintenance in temperatures of minus 50

degrees centigrade. The Siberiau fuel crisis could have disastrous knock-on effects because of the resulting drop in oil and gas production, if the example of Noyabrsk is symptomatic.

It was revealed yesterday in a panic-stricken letter to the newspaper Rabochaya Tribuna from Mr V. Savyenko, described as a senior air transport despatcher in the town, in the far north of the Tyumen

region.
"A very tense, if not catastrophic, situation has arisen with the transportation of oil workers," he said. All flights had been cancelled for the past two weeks because of lack of

The northern oil deposits are under threat. The temperature outside is minus 50 degrees centigrade, and we cannot leave the equipment without supervision for a

"There are not enough peo-ple to do so. Several oil wells He bitterly criticised Goss-

nab - the state supply committee - and the state oil industry, for their failure to to the Perm oil refinery to sup-There they have their own

problems with production and

transportation_ In Georgia the crisis is different, although another manifestation of the same dislocation spreading throughout the

Soviet economy.

Both Radio Moscow's Interfax news service, and Komsoax news service, and Komso-molskaya Pravda newspaper reported over the weekend that 140 enterprises in Thilisi, the Georgian capital; had been forced to close because of the acute energy shortage. The Communist Party leadership had ordered that residential areas be supplied as first prior-ity.

The entire Caucasus region has suffered electricity shortages since the sudden closure of the Armenian nuclear power station, to answer local fears about its danger in the event of another earthquake.

That problem has been com-pounded in Georgia because the Caucasioni power transmission line from the rest of the Soviet Union to the north went down at the end of December, apparently because of icing in the Caucasus moun-tains. That has cut all power supply from the north.

At the same time, the Chir-key reservoir producing bydro-electric power is close to exhaustion, and other thermal power stations in the republic cannot increase their output because of ongoing repairs, the reports said. Rumours are born in the

eues formed for candles and petrol," Komsomolskaya Pravda reported yesterday. "People are talking about an

energy blockade.

"When lights went out in the windows, long lines were formed, and people started to believe these rumours."

Quite apart from the energy crisis, nationalist demonstrators are blockading the Georgian government offices every day demanding a delegation from the Communist Party politburo in Moscow to discuss their demands for autonomy and independence, and Tbilisi has been brought to a standstill by a transport strike with the same aim.

Gorbachev loses his argument with the Lithuanians

By Quentin Peei

PRESIDENT Mikhail Gorbachev flew back to Moscow on Saturday after apparently failing to convince the leaders of the rebellious Lithuanian republic not to break away from his ruling

Communist Party.
Three days of bruising encounters with farm and factory workers, crowds in the streets, intellectuals and local officials of both the Commu-nist Party and the republican government, left all sides if anything more entrenched in

their previous positions.

The Lithuanian Communist Party leadership is still determined to break away from the Moscow party. The minority of loyalists to the union, who have established their own rump central committee, are

equally adamant that such a move is treachery.

And the overwhelming majority of the people in the streets — whether deliberate demonstrators, or just crowds out to see Mr Gorbachev — showed that their sympathies are with outright independence.

Mr Vytautas Landsbergis, the music professor who heads Sajudis, the moderate Lithua-nian national movement, said that if anything, Mr Gorba-chev's visit had boosted patri-otic feeling.

It certainly brought the biggest crowd onto the streets to demand outright independence possibly 200,000 people - since Sajudis was founded in

Yet the key question for Mr Gorbachev may yet prove to be not whether he could sway the Lithuanians with the sheer force of his personality and rhetoric, but whether he can persuade native Russians, and the majority in his own central committee, to accept the inevitability of the process, and not to retaliate with counter-pro-

ductive sanctions. Throughout his entire visit, the Soviet leader had his eye on two separate audiences (and indeed a third, if you include the international community.) One was the Lithuanian peo-

Communist Party. Nothing he said could be construed as giving them encouragement to quit the union, not even the promise of a law spelling out the precise process of secession. All the indications are that such a law

would be highly restrictive of

such a move, not liberal, by insisting that all the union

republics have a say in the pro-

cess, possibly through a national referendum.

Again and again, he hammered home all the disadvantages, above all economic – chiefly the questions of energy supply and infrastructure links, but also ominous hints about Soviet security, and what would have to be done to compensate citizens who did not want to go along with an independent Lithuanian state.

Behind it all was another threat: that in seeking to break away, whether from the Com-munist Party of the Soviet Union (CPSU) or the USSR itself, Lithuania might cause a backlash against the very process of perestrolka.

When he saw more demon-strators demanding "freedom and independence", he retorted that the demonstration showed that freedom had indeed come

to Lithuania — and it had come to Lithuania — and it had come thanks to perestroika.

"Believe me, it will take root here and will grow deeper only if the perestroika process continues, if perestroika itself takes deep roots all over the union."

In lecturing so sharply to the Lithuanians, he may well have alienated some of the sympathy he had there. Has he done enough to show his own home audience back in the Russian federation that he cannot be personally blamed for a Lithua-

On the positive side, he extremely forcefully, using

both anger and reason. On the negative side, he lost the argument. Above all in an exchange with the articulate Lithuanian intelligentsia, he showed he could be out-smarted. Soviet leaders have never before been shown in

Now he has to face his own central committee again, when the plenary meeting on Lithn-ania reconvenes at the end of the month. He is talking about finding a reasonable compro-mise. The danger is that his own party may be in no mood for a compromise.

All he has going for him is the familiar, and still powerful threat: that without Gorba-chev, the Communist Party of the Soviet Union is on a hiding

Poland hopes for Japanese help

JAPANESE Prime Minister Toshiki Kaifu yesterday met Polish Prime Minister Tadeusz Mazowiecki at the start of a two-day visit that the Solidarity-led government hopes will lead to greater Japanese sup-port for Poland's economic reform plan, AP reports from

Warsaw.
Mr Kaifu was met upon arrival at Warsaw's Okecie airport by Mr Mazowiecki and other leading cabinet members. The Japanese leader arrived from Rome on the seventh day of a 10-day tour of Europe which will take him to seven

The visit comes as Poland is actively seeking financial and technical support from developed countries to implement a radical economic reform plan aimed to develop a market-oriented economic system in Poland...

Economic powerhouses like
West Germany and the United
States have led the way in
pledging aid to the newly
elected Solidarity-led government, while Japan has
remained cautious in its

approach.
"The Japanese always showed interest in our market, but financial cooperation was always limited. They were skeptical in the past, but this visit may be the beginning of a change," said a senior Polish Finance Ministry official, who requested anonymity.
But the official said the

\$150m that Japan already has

pledged to a stabilisation fund to support the transformation of the zloty into a convertible currency was a promising sign.
The aid is in the form of a long-term credit at a preferential rate of 2.9 per cent interest. "It's an important signal," the Finance Minsitry official sald in reference to to the sta-bilisation fund assistance. "The Japanese are beginning to show some flexibility," he

Poland is hoping for Japa-nese support at Paris Club negotiations for Warsaw's

Romania

shopping

list to EC

By David Buchan and Judy Dempsey in Bucharest

Affairs, who was on a one-day fact finding mission to Buchar-est, expressed Brussels' readi-ness to consider this, on condi-

tion that Romania halt the

export of any more food for the foreseeable future.

Romanian ministers, who emphasised that the Govern-ment was only temporary and

would relinquish power to a

freely elected administration

this year, nevertheless said they wanted to establish for-

mal diplomatic relations with the EC and negotiate a trade

and economic co-operation agreement as soon as possible.

Despite claims by the former

Ceausescu regime that the hard currency debt had been repaid, Romanian ministers

yesterday indicated that loans were outstanding and that

they would now like a "finan-cial protocol" with Brussels. EC officials took this to be a

reference to a loan, which they said would be referred back to the Group of 24 Western aid

The food packages cover a wide range of items, including 250,000 tons of meat, 15,000 tons of butter, 10,000 tons of

rice, 300,000 tons of cereals and 18,000 tons of coffee.

On Saturday, Bulgaria demanded from Mr Andriessen aid of the same scale as given

to Poland and Hungary, but also pointed to greater prob-lems in assessing the country's

move to real democracy.
On the eve of today's meeting of the parliament to dis-

cuss writing a multi-party sys-tem into the constitution,

Mr Georgi Atanassov, Bulgaria's Communist premier, assured Mr Andriessen that "political pluralism was in full

But in a late-night meeting with opposition leaders, the EC Commissioner was told of

their grave doubts about being

properly able to contest elec-tions mooted for June, while

the Communist party still con-trolled access to the media and political funding.

Mr Andriessen said the EC

wanted "specific and concrete

commitments for reform and preparation for elections" as a precondition for any aid. But

Brussels would not insist that

elections take place before it signed a trade and economic

co-operation accord with Bularia, negotiations for which started last year.

Mr Hristo Hristov, the Bul-

garian Trade Minister, put in requests for financial and food aid which he promised to

detail in a memorandum

takes food



nese Prime Minister Toshiki Kaifu, on a visit to Warsaw. yesterday meets Polish Prime Minister Tadeusz Mazowiecki

request for restructuring its \$38bn debt. Poland owes \$1.3bn

In addition to assistance for the stabilisation fund, Tokyo has pledged to bring several hundred Poles to Japan for training, particularly in the banking field and quality con-

Poland is also hoping to establish joint ventures with Japan. A list of about 10 potential projects is to be presented to the Japanese during the visit, but no agreements are

expected to be signed.

The two sides are also expected to discuss the creation of

an investment fund to guarantee Japanese investments in Poland, the Finance Ministry official said.

A Polish Foreign Ministry official, who also declined to be identified, said that the Japanese government was ready to back up to \$350m of invest-ments. Poland will also be seeking to improve trade rela-tions with Japan which are at a fairly low level.

Talks on East European bank details begin today

By lan Davidson in Paris

NEGOTIATIONS on the establishment of a multilateral European Bank for Reconstruction and Development, to help the economic recovery of Eastern Europe, start today in Paris, at a two-day meeting of senior officials from 34 coun-

tries from east and west.

Key issues facing the negotiators will include the allocation of shares in the new EBRD to participating governments and institutions; the size of the capital of the bank and the proportion which should be paid up; the definition of the bank's objectives and lending policies; and the choice of site for the

location of the bank.
In structure, the bank is likely to resemble existing multinational regional develop-ment banks, such as the Asian Development Bank or the African Development Bank. The dramatic innovation of

the new body is that it will be the first institution specifically designed to muster western economic help for eastern Europe in the wake of the collapse of their communist regimes, and the first to be jointly owned by western and eastern governments.

Participants at today's nego-tiations are expected to include the 12 European Community countries, plus the European Commission and the European Investment Bank (EIB); the six west European countries which belong to the European Free Trade Association (Effa); the Soviet Union and its six east European partners in Comecon, plus Yugoslavia; five western industrialised countries from outside Europe, including the US, Japan, Can-ada, Australia and New Zealand; and three Mediterranean countries - Turkey, Cyprus

Senior western officials stressed that the contributing countries want to avoid when commercial banks in the west lent billions of dollars to east European countries such as Poland without any resulting improvement in the east European economies. Britain and several other western nations believe that the east European development bank

the light of experience. tiative, proposed by France and endorsed in principle at last month's 12-nation European summit in Strasbourg. the Community delegates are expected to insist that the member states and the Com-

should begin operating with adequate capital before deciding on a final sum in

munity institutions between them should hold a majority of Preliminary negotiations among the 12 last week in Brussels suggested that the Soviet Union might be asked to take up 8.5 per cent of the capi-tal of the bank, with a further

6.5 per cent going to its east European partners. The US and Japan, and the four big European Community members (West Germany, France, Italy and the UK), would also each contribute 8.5 per cent. Smaller shares would be allocated to the European Commission, to the EIB, and to the other member states, so as to bring the EC total slightly above 50 per cent. The Community is divided

on the capitalisation of the bank, with France advocating Ecul5bn (\$17bn), Britain and the Netherlands preferring Ecu5bn, and the other member

states favouring Eculobn. In practice these divergences could be offset by opposite positions on the proportion of the capital which should be paid up, with France suggest ing 20 per cent, and some others favouring 30 per cent.

Debate on the lending poli-cies of the new bank are expected to focus on whether it should concentrate exclusively on supporting private-sector projects in Eastern Europe, as favoured by Britain and some other Western countries, or whether it could also lend to public sector enterprises.

Competing candidates for the site of the new bank include Strasbourg, Vienna and Copenhagen.

France will press Stras-bourg's claim particularly strongly, not least because its position as one of the "capital cities" of the Community is being threatened by growing pressure within the European Parliament to move its sessions to Brussels.

At the same time, it is recovering some of its historic role as a Europe-wide centre, with the revitalisation of the Council of Europe, which is expected to play an important role in sustaining the pressure for democracy and human rights in eastern Europe, and in pro-viding a parliamentary meet-ing ground between east and

The Soviet Union, Hungary, Poland and Yugoslavia recently acquired Special Guest status in the Council, which enables their parliamentarians to attend and speak in debates. Czechoslovakia and Bulgaria have applied for spe-cial guest status, and Hungary has applied for full member-





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OVERSEAS NEWS

Japanese fear yen's new weakness will endure

By Robert Thomson in Tokyo

THE JAPANESE Government is showing growing concern that the yen's new-found weak-ness will endure, as long-term capital flows appear to be changing and because seven successive days of huge intervention in currency markets has failed to bolster the cur-

Foreign securities houses, which, like the Japanese Gov-ernment, took for granted that the yen would strengthen this year, have begun revising their

forecasts for the currency.

The Bank of Japan is rumoured to be considering yet another increase in the Official Discount Rate (ODR), which now stands at 4.25 per cent, and was increased three times last year, after eight years

without a rise.
Fearing that the yea's fragility will fuel domestic inflation and disrupt the trend of declining trade surpluses, Japanese officials are certain to argue at today's Group of Seven vice-ministers' meeting in Paris that collective measures should be taken to strengthen

Mr Ryutaro Hashimoto, Japan's Finance Minister, last week stressed that he had confidence in the "co-operative system of the Group of Seven nations to foster currency sta-bility", but the Japanese Government, generally, has been unpleasantly surprised by its recent inability to boost the

currency.
That inability has been more keenly felt because of the Bundesbank's apparent ease in influencing exchange rates. Both Mr Hashimoto and Mr Yasushi Mieno, governor of the

speculative selling they say has undermined confidence in the currency, which has been nearing Y146 to the dollar. The rumours have included the unseating of Mr Mikhail Gorbachev, the Soviet leader.

Gorbachev, the Soviet leader, and the supposed arrest of a Japanese politician on insider trading charges.

Mr Masarn Yoshitomi, director-general of the economic research institute of the Economic Planning Agency, admits, along with most other government officials, that he is surprised by the yen's problems.

He said that the Japanese economy remains strong, and despite factors such as a "rather strong demand" for the US dollar, the yen's weakness appears to be related to "non-

economic factors". The most important non-eco-nomic factor is a Japanese election next month and fears that the ruling Liberal Democratic Party (LDP) will perform

But Mr Richard Koo, senior economist at the Nomura Research Institute, said a change in the nature of capital outflow from Japan is an important cause of the yen's

Foreign securities investment by Japanese individuals and non-financial corporations had been exceeding that of institutions, and these groups are less responsive to interest rate differentials."

Attempts to push the dollar lower have been "quickly swal-lowed up," he added, and "if the dollar does come down to Y138 to Y139, there will be tre-mendous demand for the dollar Bank of Japan, have con-demned the "rumours" and lar to penetrate Y138, "you



would need an accident," such as the stock market plunge in October 1988.

A few weeks ago, many specialists in Tokyo had confi-dently predicted that the rate would be around Y130 at the end of the year, but some have now revised their estimates to Y135 and Y140.

The Bank of Japan expected The Bank of Japan expected the bank rate rise to 4.25 per cent on December 25 would strengthen the currency and ease concerns about inflation. The rise followed a row between the bank and the Finance Ministry over monetary policy, which the bank appeared to have won with the increase.

The bank had wanted to ease inflationary pressure, but now there is even deeper concern about higher commodity prices, while the Ministry of International Trade and Industry fears the yen's weakness will affect the politically-sensi-tive trade surplus, which has declined for nine successive

UN talks on boat people postponed

By John Elliott in Hong

A United Nations conference scheduled to take place in Geneva this week to discuss mandatory repatriation of Vietnamese boat people has

been postponed.

Hong Kong's plans to send a second mandatory plane load of boat people back to Hanoi have also been delayed.

The UK has agreed to the conference being restroyed for

conference being postponed for a few days in the hope that it will give the US time to drop its outright opposition to the compulsory, which has helped to swing world opinion against

Hong Kong's first mandatory plane load went back to Hanoi last month and the UK has been delaying a second flight till the conference is held. The Pritish colony has held. The British colony has yet to finalise a detailed agreement with Vietnam on a sec-ond flight but Hong Kong offi-cials believe this could be done quickly.
Mr Douglas Hurd, the Brit-

ish Foreign Secretary, is due to visit one of Hong Kong's boat people detention centres

Controversy over treatment of the would-be refugees will be further fuelled today with publication of an Amnesty report alleging that Hong Kong security personnel attacked the hoat people.
It also claims that screening processes used to determine who are refugees are inade-

About 56,000 Vietnamese are in Hong Kong's camps. At least 40,000 of them are expected to qualify for repatriation voluntarily or mandatorily because they do not qualify as genuine refugees.

Good HK start for Honourable Hurd

Foreign Secretary averts stormy welcome, writes Robert Mauthner

he new British Foreign Secretary's name is not exactly a household word in the Crown Colony of Hong Kong, which never even had time to get acquainted with Sir Major before being saddled with the Honourable But names and titles apart.

Mr Hurd, who arrived in Hong Kong at the week-end for what was widely forecast to be a stormy visit, has made a noticeably better start than his predecessor but one, Sir Geoff-

prefecessor but one, Sir Geotirey Howe.
Sir Geoffrey put his foot in it
almost immediately on arrival
last July, when he refused to
answer questions at the airport
and was booed and jeered for
his pains by an American TV
crew. Not so the Honourable
Hurd who even went out of his Hurd, who even went out of his way to solicit questions from untypically reticent local journalists on his plans for the future of Hong Kong.

The demonstrators who greeted Sir Geoffrey at the airport last summer were conspicuous by their absence this time, except for a small but noisy band of 150 or so, who marched on Government House yesterday afternoon to hand in a petition calling for more democracy and human rights. It was both a small and badly-timed protest, though not lacking in fervour or musical merit. At that very time, the Foreign Secretary was on a guided helicopter tour of the territory, well out of earshot.

The day had started with what turned out to be somewhat of a public relations master-stroke. Rent-a-crowds, like most things in Hong Kong, are expensive. But the Foreign Secretary got round that one by turning up in a red sweater and slacks to open "the Com-



Mr Hurd tours the Hong Kong-China border yesterday

munity Chest's Hong Kong the Governor, Sir David Wil-Island Walk for Millions", a son, to send them on their way, charity event expected to bring

if not millions, of ready-made walkers who were expecting

but hardly a member of Mrs Thatcher's royal household. The Duchess of Kent, at the traditional end-of-Wimbledon in more than SIm.

The stadium in Causeway
Bay was packed by thousands, ball-boys' review, could hardly

Uniformed scouts and guides were asked which regiment they belonged to, babies what they wanted to do when they grew up, and stout middle aged men in canary-coloured track suits where they went to

The climax came when,

The climax came when, under a light drizzle and to the martial strains of "Colone! Bogey" and "Scotland the Brave", a slightly sheepish Foreign Secretary led the "Walk of Millions" out of the stadium to his gleaming Daimler flying the Union Jack.

Maggie would have been proud of the Honourable Hurd. The British Government had honoured its commitments. There was not so much as a whisper of the right of abode, let alone direct elections — at least at this early, sporting stage of the visit.

least at this early, sporting stage of the visit.

After the walk, it is true, a few tricky hurdles remain to be negotiated. Today, the Foreign Secretary will be the guest of the same Chambers of Commerce whose lunch in honour of Sir Geoffrey was so noisily disrupted by protesters against Britain's policies on Hong Kong.

Hong Kong. Nor can the Vietnam boat people reasonably be expected to give the minister who per-sonifies the British Government's policy of enforced repatriation a hero's welcome when he visits one of their detention camps tomorrow.

It's all in a Foreign Secre-tary's day, of course. For him, as for others, there's no such thing as a free lunch, not even at the Hong Kong Chamber of Commerce. And it all has its compensations. When the Honourable Hurd is repatriated to Britain tomorrow night, he may not even be asked to show his passport at Heathrow.

Fresh US bid to end Afghan war

By Lionel Barber in Washington

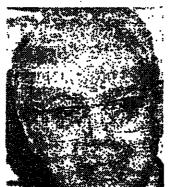
A TEAM of high-level US diplomats is visiting South Asia to explore prospects for a new Bush Administration initiative aimed at ending the civil war in Afghanistan.

The mission reflects a growing realisation that the USbacked Afghan resistance has failed to achieve Washington's goal of overthrowing the Soviet-backed régime in Kabul and creating a non-aligned, non-Communist government.

It comes amid accelerating efforts by the United Nations to secure Soviet support for its own new peace initiative. Mr Javier Pérez de Cuellar, UN Secretary-General, is due to visit Moscow early this week to hold talks with Soviet leaders, including, it is reported, President Mikhail Gorbachev. Mr Robert Kimmitt, third-

ranking official at the State Department, heads a team which will hold talks with Afghan rebel leaders and top officials in Pakistan, whose military directs resistance operations inside

Afghanistan. Mr Kimmitt may also visit Saudi Arabia, one of the rebels' main financial backers, and India, to meet the new prime minister, Mr V.P. Singh.



Pérez de Cuéllar: Moscow visit

US officials stress that no fundamental shift in policy is at hand, but the Kimmitt mission is preparing the ground for the visit to Moscow by Mr James Baker, Secretary of State, early next month, Along with other arms control issues and regional conflicts in Angola and Cambodia, Afghanistan figures high on the agenda ahead of the planned superpower summit in late

Current US policy rests on the formation of an interim government (AIG) made up of

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the seven Afghan resistance groups and the use of military force to topple President Naji-bullah, the Soviet puppet leader. Washington also insists that Najibullah cannot be part of a negotiated political settle-

The UN, which brokered the 1987 Geneva peace accords pro-viding for the withdrawal of Soviet troops last February, is now testing the ground for its own new initiative.

The goal is to form a national government of reconciliation with the Najibullah régime, and to explore whether Washington and Moscow might agree to a mutual cut-off of

The Soviet Union is still thought willing to drop Najibullah, as they were at the time of the Geneva accords. But the US let the opportunity slip, and Moscow now requires a face-saving alternative.

The Bush Administration's policy of isolating the Kabul Government is also not work-

France last week said it was re-opening its embassy in Kabul, further testimony to the régime's obstinate survival against all odds predicted a

Li Peng 'to visit Soviet Union soon'

CHINA'S Premier Li Peng will visit the Soviet Union "in the near future", Mr Igor Rogachev, Soviet deputy for-eign minister, said at the weekend, Reuter reports from Moscow.

In an interview broadcast on Moscow Radio, Mr Rogachev denied any ideological split between Moscow and Peking and dismissed ideas of a rift between the communist pow-

"This [split] is something that certain people would like to see in countries where they el the normalisation of Sovi et-Chinese relations poses a threat to third countries," said Mr Rogachev, who recently visited Peking. "There can be differing

interpretations even in the very best families and among the very best neighbours, and

there is nothing terrible in that," Mr Rogachev added. "We are convinced that there are no reasons at all for complications in the onward development of Soviet-Chinese co-operation."

Mr Rogachev said Li was expected to visit the Soviet Union as part of a series of meetings. The report gave no further details of these pro-

posed meetings. Mr Mikhail Gorbachev, the Soviet leader, formally ended a rift of nearly 30 years when he visited China in May last year. The visit coincided with mass pro-democracy demonstrations in Peking which were eventually crushed by the military.

Hardline Communist Party officials in China have privately blamed Mr Gorbachev for recent democratic changes

in Peking as "subversion of communism". SHIPPING REPORT Tanker rates steady despite

in Eastern Europe, described

lack of business By Kevin Brown, Transport

Correspondent

TANKER market rates held steady last week in spite of a lack of business in the early part of the week which led brokers to fear that rates were about to fall.

A downward trend looked likely, following the fixture of a ship of 280,000 tonnes dead-weight from the Middle East Gulf to the US Gulf at Worldscale 59.5. In the event, however,

demand picked up as the week wore on, helped by some pri-vate fixtures, the terms of which were not reported. Galbraith's, the London bro-

kers, said some charterers were apprehensive that the number of private fixtures could indicate that a head of steam was building up behind the market.

Most fixtures reported from the Middle East were for ships between 230,000 and 250,000 tennes for eastern destinations at around Worldscale 67.5. Demand existed for 250,000tonne ships from the Mediter-ranean at around Worldscale 65 for US Gulf discharge.

Talks on Cambodia open in Paris today

By George Graham in Paris

TALKS on the future of Cambodia open in Paris today among the five permanent members of the United Nations Security Council, amid signs of a shift in the policy of the Western powers towards the Cambodian Government.

Diplomats are wary of predicting any immediate results from the two days of talks among US, Soviet, Chinese, British and French officials. They say that the positions of the various parties appear to have evolved enough to give some hope of reopening the Paris peace conference, suspended last August after six greeks of neopticitions. weeks of negotiations.

But more talks may be needed before the conference can be reconvened. The confer-

ence failed to agree on a form of interim government asso-ciating the three-party resis-tance coalition and the Viet-namese-backed Government of Hun Sen in Phnom Penh. Sup-

Hun Sen in Phnom Penh. Support is now emerging in some quarters for a plan proposed by Australia, involving a provisional UN administration.

Intense fighting inside Cambodia, following withdrawal of Vietnamese troops last September, appears to have bolstered the Khmer Rouge, who ruled the country under Pol Pet from 1975 to 1979, both against their partners in the resistance headed by Prince Norodom Sihanouk, and against the Hun Sihanouk, and against the Hun Sen Government

The Khmer Rouge military successes appear not only to

have raised the chances that Hun Sen might make concessions on a peace settlement, but also to have worried Western backers of the resistance. Supporting Prince Sihanouk has meant by the same token reluctantly supporting the Khmer Rouge, but the threat of a return of Pol Pot has led many to conclude that the time has come to drop Prince Sihan-

France, among others, now seems to be shifting its posi-tion. President François Mitter-rand said last week that "no compromise is possible with the Khmer Rouge", and some officials now favour coming out for Hun Sen

France's sudden reversal last of the Khmer Rouge.

two evils.

week of its decision to sell six frigates to Taiwan is being widely interpreted as a gesture designed to bring China, the principal backer of the Khmer Rouge, to the conference table.

Prince Sihanouk is worried
by his loss of support. In an Open letter to the powers of the free world who are preparing to abandon Sihanouk and the Cambodian resistance and to embrace the Hun Sen

> was to fight against Vietnam-ese domination of the country he ruled until 1970. He warned the Western powers not to underestimate the military and political strength

regime", sent to the AFP news

agency on Saturday, the prince said the most important goal

Salvador leftist leader killed in Guatemala

By Tim Coone in Managua

THE assassination at the weekend of a prominent left-wing El Salvadorean politician, Dr Hector Ogueli, has jeopard-ised the latest efforts to negotiate an end to El Salvador's 10year civil war and threatens a political crisis in Guatemala. Dr Ogueli was kidnapped in Guatemala City last Friday by

an unidentified paramilitary group. He was accompanied by Ms Gilda Flores, a leader of the Guatemalan Social Democrat party. Their bodies were found 20 miles from the El Salvador frontier. Dr Ogueli was a candi-date in last May's presidential elections in El Salvador for the

centre-left Convergencia Demo-

cratica alliance. In El Salvador, left-wing FMI.N guerillas immediately said they were "reconsidering a proposal to renew talks with the El Salvador Government of President Alfredo Cristiani under UN mediation. The UN and US had welcomed the

move. Mr Cristiani is due this

week in Washington, where he is due to lobby for new US aid to El Salvador.

This is under question after six priests were murdered in San Salvador. Last week, Mr Cristiani said proof of those involved had been found and promised to name them. So far, he has not done so.

Ozal throws lifeline across Euphrates

Turkey's President opens a controversial dam, writes Jim Bodgener

TO CHANTS of "Allah is great", Turkey's President Turgut Ozal pressed a button at the weekend to start impound-ing the Euphrates behind the huge Ataturk Dam in the country's south-east. As the chants rose and fell,

hawsers lowered an 87-topne concrete plug into the diver-sion channel under the huge embankment, the fifth largest in the world. Engineers, contractors and politicians smiled with pride as

the river drained downstream, exposing mudbanks and flap-ping carp, for about 10 km down to the next tributary. Apart from turbines and gen-erating equipment, plus con-

struction machinery, the \$1.5bn (£938m) hydro-electric and irrigation project has been built and financed by Turkey itself, since work started in the International funding agencies such as the World Bank have been loth to get

embroiled in damming a major river bordering three uneasy neighbours — Turkey, Syria and Iraq - a region hit by drought last year, affecting Syria especially.

Despite exhaustive Turkish explanations, Iraq is still press-

ing for a reduction in the time (one month) Turkey says is needed for the first-stage filling of the dam. However, sub-zero temperatures have frozen the show-melt further up the river, although Turkey plans to "top up" with extra water from two

other large reservoirs Damascus yesterday had still not responded to an offer of Turkish electricity in compen-sation for the generating shortfall from Syria's al-Thawra Iraqi demands to shorten the time the Euphrates River is cut off so that Turkey can fill its giant Ataturk Dam, were pressed on President Turgut Ozal again last night by a top-level Iraqi delega-tion, Jim Bodgener reports

Led by Iraq's Oil Minister, Mr Issam Abdul al-Chalabi, the delegation carried a spe-cial message from President Saddam Hussein. It brought proposals on

how to reduce the time the river will be cut off from a

From the time of announcing the river closure on November 23, Turkey had at times more than doubled the agreed river flow of 500 cubic metres a second across its southern border, to enable Syria and Iraq to store water in advance.

(Revolution) Dam.

Turkish officials claimed at the weekend that a total of 3.4bn cubic metres had been released since November 28, yet only 860m cubic metres had emerged from the al-Thawra Dam. Syria was holding back water to foment tension between Baghdad and Ankara,

they alleged The Turkish Government has consistently denied using the river as a weapon, though relations with Syria have been exacerbated, by Syria's aid to insurgents of the Marxist separatist Kurdish Workers Party (PKK) in south-east Turkey.

"We have taken into account the needs and concerns of our neighbours," President Ozal said on Saturday. "We will never use the control of water to coerce or threaten them." The 20,000 construction workers and inhabitants of the

month to two weeks. In December, Turkey explained the need for the move in joint economic talks with

Iraq. Iraq's demands were reiterated in Al-Thawra, the Baathist party newspaper, yesterday. It said Iraqi population and industry in the Euphrates hasin were threat. Euphrates basin were threat-ened, and claimed Turkey had in the past blocked agreement on dividing the water between itself, Syria

and Iraq.
By last night, Damascus

tion tunnels to the Harran Plain abutting the Syrian bor-

had not responded to a Turk-ish offer of electricity sup-plies in compensation for losses in generating capacity at Syria's al-Thawra dam. • Turkish imports from Iraq, mainly crude oil, grew in value by 11.6 per cent in

the first three-quarters of last year to total \$1.29bn.
Buf previously rapid
growth in Turkish exports was undercut by 66 per cent over the period, by imposi-tion of tight credit ceilings until Iraq pays back debt totalling up to \$2bn.

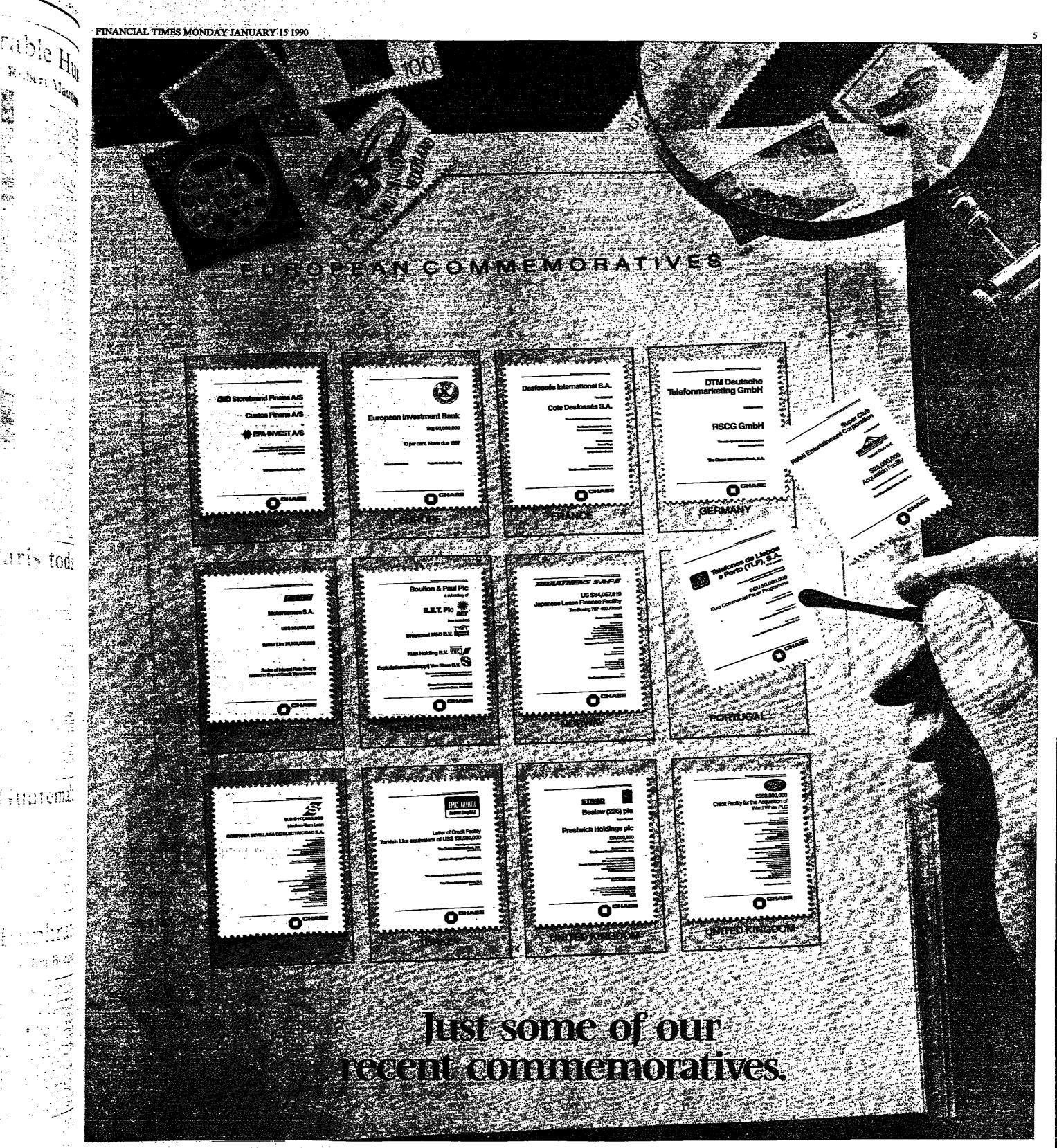
area who thronged upstream bluffs and slopes clearly had no qualms about the dam, even though some came from villages already mundated by its lake. "More grain, more cotton. more nuts, more pistachios," they enthused. "We love it." Twenty-six-kilometre irriga-

der are centrepieces of the equally huge and ambitious south-east Anatolian (GAP) development project. With the project's first \$12bn stage, GAP seeks by early next century to transform an arid and deprived region of 73,836 sq km covering 9.5 per cent of Turkey's total land area into a cash-crop "dynamo" and granary.

WORLD ECONOMIC INDICATORS TRADE STATISTICS Nov. 89 6.127 9.642 -1.415 Oct 89 Sept 89 UK (Sbn) Nov.'88 8,442 10.324 6.720 8.671 Imports 9.879 -1.728 -1.831 22.592 17.208 +4.824 21.822 16.096 +3.784 22.551 16.504 22.520 14.478 +7.380

Japan (Stm) Oct. 89 Sept. 89 30.680 39.194 Exports 41.210 -8.513 W. Germany (DMbn) Exports 54.00 42.60 +7.60 55.60 Imports Balance 43.50 +9.60 42.20 + 8.29 France (FFrbn) Exports 95,416 97.136 95.189 + 1.947 94.228 103.54 104.092 -8.876

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UK NEWS

Counter-inflation policy threatened

THE LIKELIHOOD of an austere budget in March increased over the weekend as the Government found its counter-inflation policy under growing threat from rising pay

Mr John Major, the Chancellor of the Exchequer, spent Fri-day evening and Saturday with Treasury ministers and senior officials planning the ground-work for the budget at the Foreign Secretary's country home at Chevening in Kent.
Officials declined to com-

ment on the talks, which marked the beginning of the pre-budget period in which Treasury officials retreat behind a self-imposed wall of silence in their dealings with the press. However, all the indications suggested that formal decisions were not taken. Indeed, with domestic UK

economic indicators providing an inconclusive picture as to whether demand is slowing in

market falls in Tokyo, London and New York highlighting numerous international uncertainties, the main decisions are not expected until much closer

to budget day. This is expected to be later than usual, possibly on March 20, because of disruption to the budget-forming process as a result of Mr Nigel Lawson's resignation as Chancellor in

October.

As Mr Major and his weekend guests were gathering in the Georgian splendour of the former ancestral home of the Earls of Stanhope, Mrs Mar-garet Thatcher hinted on Fri-day evening that there would be no relaxation of the Govern-ment's present tight fiscal pol-icy in the budget because of the inflation problem.

In a BBC television inter-view, she said the way of get-ting inflation down "has to be quite a tough taxation policy so that we have a budget sur-

plus and not a deficit, and also high interest rates."

On Saturday, Mr Lawson told BBC Radio that he did not expect any steps in this year's budget towards achieving the Government's target of cutting the basic rate of income tax to 20p in the pound from the pres-

The pressure for an austere budget has increased with a proliferation of double-digit pay claims over the past week.
Treasury officials are disturbed
by developments in the Ford
wage dispute, where the
unions last week rejected a 10.2
per cent offer.

That conflict escalated over the weekend when Ford craftsmen at the company's plants at Halewood on Merseyside and Bridgend in South Wales voted for an indefinite stoppage over the offer. The action, due to begin today, is expected to cripple production at the two

Any hope that the unions

would respond positively to Government warnings on the dangers of high pay claims was dealt a blow over the weekend by reports that an independent pay review has recommended that Britain's family doctors should receive 13 per cent pay

Government figures on Friday are expected to show an increase in Britain's annual inflation rate to 7.9 per cent in December from 7.7 per cent in November. Rising fuel and transport costs and the introduction of the community charge or poli tax are expected to add to inflationary pressures in the first half of this year.

in the first half of this year.

In his budget, Mr Major will also have to decide whether to offset the expansionary impact on the economy of the introduction from April of separate taxation of husband and wife. The Inland Revenue has estimated that this reform could cost the Treasury £1bn in a full year.

Retailers face tough time after buoyant Christmas

By Peter Norman, Economics Correspondent

CHRISTMAS turned out to be better than expected for Britain's retailers with sales last month substantially higher than in December 1988, according to the latest Confederation of British Industry/Financial Times distributive

trade survey.
However, expectations for January are subdued, with the survey indicating lower sales growth in the retail and whole-sale sectors and depressed conditions in the control of the sale sectors and depressed conditions in the control of the sale sectors and depressed conditions in the sale sectors. ditions in the motor trade. Motor sales in December were lower than a year ago for the eighth consecutive month, with more traders than ever complaining of excessive

Mr Andrew Sentance, the CBI's economics director, said turnover last month might have been boosted by many retailers bringing new year sales into December. He forecast a tough year's trading for retailers in 1990.

Nonetheless, last month's retail sales will be studied carefully by the Treasury, which is anxious to see reduced demand in the economy as part of its counter-infla-

tion programme. On balance 30 per cent of retailers told the CBI/FT survey that their sales in December were higher than in December 1988. This "posi-tive balance" was well above the 23 per cent monthly average in 1989.

Later today, the Government and the City will have a further insight into retail trends when the Central Statistical Office publishes its provisional retail sales figures for last month. City analysts expect a 0.5 per cent rise in sales volumes during December after November's 0.4 per cent

Among retailers, grocers reported the best sales increases last month, while shoe shops; booksellers and stationers indicated sales

Although retailers as a whole expect a modest increase in sales this month, the sectors that experienced a sales decline in December expect a further drop in sales as do shops selling household tex-tiles, furniture, carpets and Details. Page 7

Strike at Ford UK could affect European output

By Lisa Wood, Labour Staff

CAR and engine production at tal plants, it said, depended on Ford Motor's UK operations the duration of the action and could be crippled this week by indefinite unofficial strike action by maintenance work-

The action, which comes in a week of critical talks between union leaders and Ford over the company's 10.2 per cent pay offer, could also affect Continental plants producing the Escort, Orion and Flesta cars

which use engines made at Bridgend, South Wales. The first unofficial stoppages are due to start today at Bridg-end and at Halewood, on Merseyside, one of the company's two main UK assembly plants. Maintenance workers at Dag-

enham, Essex, the company's other UK car production plant, meet this morning to decide whether to take similar action. Union officials believe the action could quickly bring the two car production plants and

the engine assembly plant to a Ford said the impact could be swift if major pieces of machinery broke down and required urgent maintenance

work. The effect on Continen-

The employees at Bridgend, one of the company's two UK engine plants, will reassess their action on Thursday.

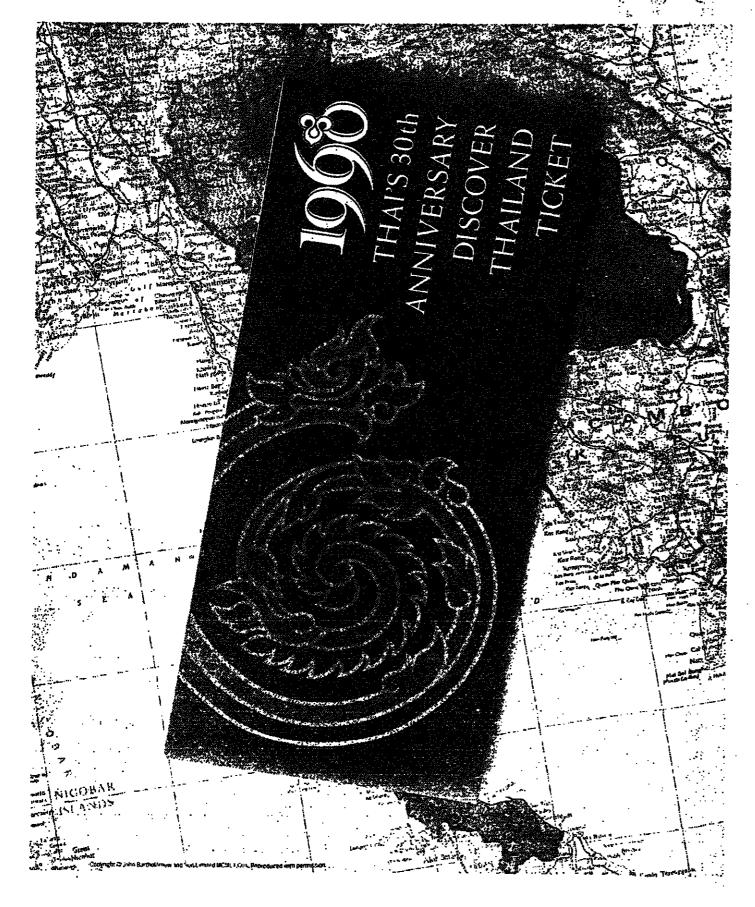
The unofficial action among

the craft maintenance workers reflects their aim of securing special recognition of skills they have developed through new technologies as well as fears that Ford is attempting to de-skill their jobs by new grad-

ing systems.
Today, meanwhile, workers at Dagenham are to hold a mass meeting to decide whether to hold a 24-hour "day of action" strike on Wednes

day. On Wednesday talks resume between the management and union leaders representing all Ford's 31,800 blue collar hourly paid workers, including the maintenance craftsmen, on Ford's two year pay offer which union leaders rejected

last week.
Ford was offering 10.2 per cent in the first year and 7.5 per cent or inflation plus 2.5 per cent in the second.



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areaten. South-east is the 'first region to be de-industrialised'

By John Authors and Hazel Duffy

THE south-east of England has to pressure for expansion. become Britain's first de industrialised region, according to a study published today. Services have replaced manufacturing as the backbone of the

region's economy, it says. The area now relies more on services for exports than it does on goods, and the finance and business sectors have overtaken manufacturing as the main producer of regionally tradeable goods and services.

The annual survey of Regional Economic Prospects by Cambridge Econometrics a private forecasting company linked to Cambridge University — and the Northern Ireland Economic Research Centre is one of the most thorough eakdowns of a national fore-

cast into the regions. The report has discovered a shift in economic activity away from the cities and into rural areas. Half of all foreign industrial companies moving to Britain since 1963 chose to set up in rural areas in the

Hean oute

Wales has been the chief beneficiary of this shift, and is projected to have the fastest growth in manufacturing over the next 10 years.

In the south-east, employment trends have changed rapidly. In 1980, manufacturing employed twice as many peo-ple as the financial sector, but by 1989 the financial sector employed 10 per cent more people than manufacturing.

The researchers also noted that the economic gap between Britain's regions, which wid-ened sharply in the 1980s, is expected to grow at a much slower rate this decade. Capacity constraints and labour shortages in the south, which have slowed the rate of growth, are contributing to a greater evenness between areas.

Individual forecasts are: South-east: Population growth will be determined by housing development, but might increase by only 0.3 per cent a year to 1995. Consumer spending will rise in London and the rest of the south. East Anglia: Growth of the labour supply will depend on planning decisions in response Improved communications will increase this pressure. • South-west: An overheated

development in Bristol will deter companies from moving in. Defence spending is important in the region so any cut-backs will affect the south-west in particular.

• West Midlands; Employ

ment in manufacturing will shrink, but it will grow in ser-vices, which are taking off from a low base. Stability is predicted along with move-ment towards UK averages for employment and growth.

• East Midlands: The population will grow at twice the country's average. Growth in public utilities is projected to

exceed other regions. • North: The worst of the period of readjustment in industry is over. Manufacturing is recovering and is expec-ted to account for one-third of a much enlarged regional gross

domestic product. • North-west: Revisions to he employment census show that the region did better in the 1980s than had been thought, but growth will still be relatively slow.

• Wales: This is the regional

success story having adjusted from a coal and steel-based economy to modern industry bolstered by investment from sector employment is forecast to increase more rapidly than in the UK as a whole.

• Scotland: Population is expected to fall with net migration losses amounting to about 20,000 per year in the early 1990s. This reduces unemployment, but also the level of local demand especially in services.

Northern Ireland: Employ ment has failed to keep pace with the increase in the work ing age population, but invest-ment in commercial property is high and uncertainties about part of the manufacturing sec-

tor have been eased.

Regional Economic Prospects. Cambridge Econometrics and Northern Ireland Economic Research Centre. 21 St Andrew's Street, Cambridge, CB2 3AX. Full report £1,500, abridged

FINANCIAL TIMES CONFERENCES

MOTOR

CONFERENCE

Royal Lancaster Hotel London

The Financial Times London Motor Conference, timed to coincide with the Autopartac '90 Exhibition, has attracted distinguished figures from the industry to discuss the challenges facing vehicle and components manufacturers, suppliers, distributors and retailers as the Single

European Market approaches.

Dr-Ing Hansjörg Manger Member of the Board of Management Robert Bosch GmbH

Professor Dr. Walter Kunerth

Booz-Allen & Hamilton International (UK) Ltd.

A limited amount of exhibition space is available, for further information please contact Penny Ryan.

Speakers taking part are: -Mr Louis E Lataif Ford of Europe Incorporated

Mr Osamu lida Managing Director Honda Motor Europe Ltd

Automotive Systems Group

Mr Tom Farmer

Chairman & Chief Executive

Dr John Wormald

Mr Richard Martin

Mann Egerton & Company Ltd Mr Peter J Edge

Kwik-Fit Holdings PLC

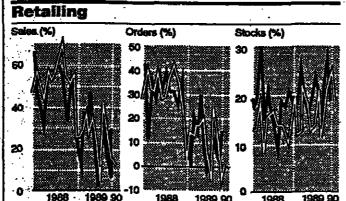
Group Director

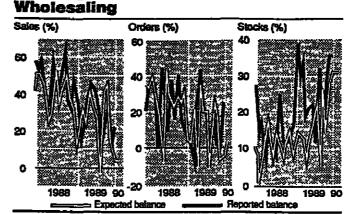
Chief Executive

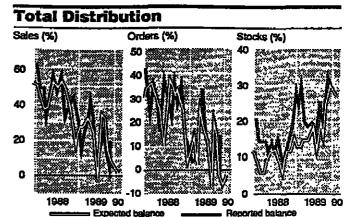
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5 March, 1990







CBI/FT DISTRIBUTIVE TRADES SURVEY

Retailers and wholesalers report unexpected recovery in sales

By Peter Norman, Economics Correspondent

RETAILERS and wholesalers experienced a recovery in trading last month with UK sales comfortably exceeding expecta-

However, the latest Confederation of British Industry/ Financial Times distributive trades survey pointed to depressed conditions in the motor trade, with a record proportion of dealers reporting excessive stocks.

Yet the marked revival in December sales does not sig-nify a change in trend according to the survey, which polled 512 companies in the retail, wholesale and motor trades between December 8 last year and January 4. Sales growth is expected to weaken this month in retail and wholesale sectors.

Of the 296 retailers questioned, 50 per cent said that sales volumes in December were higher than a year earlier while 20 per cent said they were lower. The difference between the two, which gives a guide to the trend, was a balance of 30 per cent - signifi-cantly higher than November's 6 per cent, but well below the 43 per cent positive balance reported in December 1988.

The 30 per cent balance of retailers reporting higher sales was also higher than the 17 per cent balance of traders in November who had said they expected a sales increase last month. Expectations this month are muted: a balance of 11 per cent of retailers expect higher sales than January 1989.

More retailers reported that December sales were good for the time of year. The survey reported a positive balance of 13 per cent in answer to this question, whereas a balance of per cent had said November sales were poor for the season. Stocks were run down in December from November's bigh levels: on balance only 19 per cent of retailers complained of excessive stocks last month against November's 28 per cent. Other factors point to a clouded future. While a bal-ance of 15 per cent of retailers increased their orders with suppliers in December compared with the same month the year before, only 1 per cent on balance expect to do so this month. A balance of 5 per cent

month to be poor for the time

A gloomy picture emerges from the 55 motor traders polled. Only 22 per cent reported higher sales in December against 45 per cent reporting sales down on the year before. The resulting bal-ance of 23 per cent reporting lower sales last month contrasted with the survey a year ago which had shown a balance of 17 per cent reporting higher sales in December 1988. A balance of 16 per cent said December sales were poor for the time of year while a balance of 42 per cent said they expected sales this month to be below those of January 1989. Motor traders continued to

place fewer orders with suppliers in December. On balance, 42 per cent of companies placed fewer orders than in December 1988, while 32 per cent on balance expect to place orders below 1989's levels this

month. A record balance of 50 per cent of motor traders indicated excessive stocks last month, up from the previous high of 46 cent in November. Wholesalers, however, reported an increase in the

annual rate of sales growth in December from November 1989. Of the 161 companies polled, 52 per cent said sales were higher last month compared with the year before against 30 per cent reporting a drop in sales. The 22 per cent positive

November's 14 per cent, but down on last year's average monthly balance and well below balances in 1988.

This month, a balance of only 3 per cent of companies Also, a balance of only 3 per cent of wholesalers said sales were good for the time of year in December: 55 per cent of

them reported average sales Food and drink wholesalers reported an increase in annual sales growth in December, but most other sectors said sales were below December 1988. Stocks were high in relation

to expected sales last month. with an unchanged balance of 36 per cent of companies reporting excessive stocks.

Geadersh). Sirenoth

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Coopers & Lybrand Deloith: is the business name used by Coopers & Lybrand and Deloitte Haskons & Sells in the UK.
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15% rate of income tax

By Michael Cassell, Political Correspondent

HOPES that a Labour government could establish a bottom rate of income tax as low as 15p in the pound have been dashed by the party lead-

Mr John Smith, the Shadow Chancellor, has ruled out a bottom rate of 15p on the grounds that, under the struc-ture being considered, the cost to the Treasury would prove

unacceptably high.
Labour intends to introduce a series of personal tax bands as part of its plans for taxation reform, with the lowest rate intended to reflect ability to pay more accurately. Senior party figures had reg-ularly cited 15p as a possible starting point, although the figure had never been con-

The lowest rate is now more likely to be set at 18p or 19p, enabling Labour to trump the government's stated objective of eventually cutting the basic income tax rate to 20p.

There will, however, be no change to Labour's projected top rate of 50p, although this will effectively rise to 59p if, as the party intends, the upper earnings limit on national insurance contributions is abolished.

The party's treasury team has indicated that details of the final structure will not be made known until after a Labour chancellor has moved into the Treasury. Mr Smith's broad strategy will be to ensure that, overall, there will be more gainers than losers. Work on establishing the graduated income bands and associated tax rates is still under

Labour is committed to altering the present income tax structure, which applies only income and which means the overwhelming majority of taxpayers face the same tax liabil-ity, regardless of often wide In formulating its new pol-icy, the leadership is determined to kill off Labour's image as a party of penal rates of tax and wants to establish what it hopes will be seen as a

much fairer system related to people's ability to pay.

Labour is also expected to stress, as the next election approaches, that there will not necessarily be an early change from the present tax arrangements, with planned reforms wholly dependent on post-elec-The party's reluctance to be pushed into making detailed

disclosures about tax plans — its proposals at the last elec-tion were criticised by the Con-servatives as badly thought out — is certain to come in for increasing criticism from the government, which is already calling on Labour to make public more details.

Mr Neil Kinnock, the Labour

leader, has indicated no more than that the highest rates of tax will begin to bite only once annual earnings reach about

NEWS IN BRIEF Field renews threat Norsk plans to force by-election £50m stake

in plant

north-east England.

NORSK HYDRO, Norway's

largest chemicals producer, is planning a £50m investment in

Britain which involves a near-

doubling of a plastics plant it operates at Newton Aycliffe in

The company intends to pro-

The expansion, due to take

place over the next few years, will entail increasing the

capacity of the Newton Aycliffe

plant from 130,000 tonnes a year to 230,000 tonnes a year. The plant makes polyvinyl chloride (PVC), a large-selling commodity plastic.

Fixed interest for

life mortgage launch

MORTGAGES with interest rates fixed for their entire 25-

year life are introduced in the

UK market from today by Bear Stearns Home Loans, a newly-

established offshoot of Bear

Stearns Companies, of New

Mortgages of this kind are common in the US but virtu-ally unknown in the UK -

although last week First Mort-

gage fixed at 12.65 per cent

Bear Stearns mortgages will

carry a rate of 11.95 per cent for loans between £16,000 and

£500,000. Applications must be made by February 1.

THE Chancellor should scrap

stamp duty on house pur-chases, according to the Coun-

cil of Mortgage Lenders, the recently-formed body repre-senting most UK mortgage

lenders other than the large

The CML says that stamp

duty makes it more difficult for

first-time buyers to enter the

housing market and is not

spread evenly between regions.
If Mr John Major, the Chan-

cellor, does not abolish stamp duty in the Budget, he should at least double the threshold

below which house purchases are exempt to £60,000, it said.

NATIONAL Savings suffered a net withdrawal of funds of £1.5bn during 1989, after regu-

larly pulling in positive sums of between £2bn and £3bn

annually during the earlier

years of the 1980s. At the end of December a total of £35.5bn

CONTRACT catering in industry and the public sector is one of the fastest growing sector. Catering growth

of the fastest growing sectors of the UK catering market,

according to a survey pub-lished today by the British

Hotels, Restaurants and Cater-

ers Association. The sector's

turnover reached £977m in the

remained invested.

Nat Savings down

Stamp duty call

over 10 years.

ceed with the project in spite of recent softening in the market

By Ian Hamilton Fazey and Michael Cassell

MR FRANK FIELD, the moderate Labour MP deselected from defending his Birkenhead seat at the next general election, yesterday confirmed he was renewing his threat to force a by-election if the decision was not overturned by the party leadership. Mr Field was deselected in December. However, he with-

drew a threat to force a potentially embarrassing by-election contest after assurances from Mr Neil Kinnock, the Labour leader, that his charges of Militant Tendency activities would be fully investigated.

The Labour leadership could also soon find itself involved in any moves to deselect Mr Ron Brown, the MP for Leith, following his conviction last week for causing criminal dam-

Leading party figures are angry about the MP's behaviour, particularly immediately after his conviction when he described the outcome as a

'moral victory.' They appear ready to sup-port moves to have Mr Brown's recent reselection overturned on the grounds that circumstances have since changed.

Mr Brown's constituency party will discuss his future at In a dossier which Mr Field

he alleges that the Birkenhead constituency ballot was rigged against him and

gery."
The dossier, which has just been completed but has not been made public, is due to be discussed next week by the

unions had indulged in "thug-

Mr Field will be demanding inquiries into Labour Party activities at district level, as well as in the constituencies of Birkenhead, Wallasey and Wir-

ral South. He will also demand an inquiry by the Transport and General Workers' Union into its members' activities. Mr Field said: "We are say

ing on the reselection itself that a certain number of peo-ple were counted in and that more people voted. "We can't account for that

and on that basis alone I think that the decision should be overturned." He added: "If we don't get

satisfaction then the voters of Birkenhead will decide. There will be a by-election." Mr Paul Davies, the TGWU official who won the Birkenhead party's nomination defended his position. He said the local party's backing to intends to present to Labour's fight Birkenhead fairly under

> BROADGATE INTERNATIONAL FUND MANAGEMENT COMPANY

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R.C. LUXEMBOURG B-23407

national executive committee, existing rules.

MOTICE to the shareholders of EROADGATE INTERNATIONAL FUND a Luxembourg fonds commun de placement

This is to inform shareholders that the Management Regulations have been amended on December 15, 1989 by a joint decision of the Management Company and the Custodian, effective on January 21, 1990 (the "Effective Date"), in order to:

comply with and to register the Fund under the Luxembourg law of March 30, 1988 on investment funds and to qualify it as a UCITS (Undertaking for Collective Investment in Transferable Securities).

implement daily valuation of the assets and daily issue, exchange and redemption of all Shares

 issue two additional classes of shares at an initial offering price of 10.00 US\$ plus the relevant sales charge:

class K Broadgate International Fund - Pacific Equities class L Broadgate International Fund - European Equities

4) bring the existing subscription and redemption procedures and elated cash settlement periods in line with current market

 New subscriptions shall by payable within 2 business days in Luxembourg after the relevant Valuation Date for classes A to D and within 5 business days in Luxembourg after the relevant Valuation Date for classes E to L. Redemption proceeds in the case of classes A and B corresponding to Portfolio 1 shall be wired or otherwise

corresponding to Portiono 1 shall be wired or otherwise transmitted for value two business days after the relevant day on which the redemption order is executed, if such day is a business day in New York, or otherwise on the next business day in New York. Redemption proceeds for classes C and D corresponding to

Portfolio 2 shall be wired or otherwise transmitted for value two business days in the country of the currency denomination after the relevant day on which the redemption order is

 Payment proceeds of class E through L corresponding to Portfolios 3 to 10 shall be made within five business days in the country of the currency denomination after the relevant day on which the redemption order is executed.

5) The Management Company and Banque Internationale a The Management Company and Danque Internationale a Luxembourg SA, intend to agree under the restated Management Regulations a new schedule of fees to reflect the increased work pursuant to daily valuation of all portfolios; expressed as a percentage of the net asset value of the relevant portfolios; the new fees are anticipated to be as follows, effective from 1st May, 1990:

0,29 on the first 50 million US\$ 0,19 on the assets over 50 million US\$ 0,32 on the first 50 million US\$ portfolios 7, 9 and 10 0,24 on the assets from 50 to 100 million US\$ 0,23 on the assets above 100 million US\$ 0,31 on the first 50 million US\$ portfolies 5 and 8 0,21 on the assets above 50 million US\$

The restated Management Regulations will be published in the Luxembourg Memorial of January 16, 1990.

Copies of the updated prospectus dated January 1990 and of the restated Management Regulations will be available at no charge at the offices of the Management Company and of the Custodian from the Effective Date.

> William A. Semmes Director

Labour dashes hopes of a |Industry prepares to feel the pinch

Charles Leadbeater, Nick Garnett and Paul Abrahams sense nerves

oping industry as it contemplates the year ahead. Few industrialists expect a recessionary storm. But companies that confidently expanded output in the past two years, are moving much more hesitantly into the new decade. Cost-cutting programmes are being accelerated and some investments deferred.

The warning of a tough year ahead will be reinforced today when the Confederation of British Industry unveils budget proposals focused on corpora-tion tax changes to offset the squeeze of higher interest

rates.
In some sectors such as chemicals, commercial vehicles and construction machinery there are signs that the market downturn may be worse than forecast. In most others, execu-

tives expect demand to fall from the peaks reached in the last two years.

Even that will test the success of moves to diversify into international markets and retionalize production. rationalise production, as Imperial Chemical Industries, one of Britain's largest manu-

facturers, shows. Sir Denys Henderson, the company's chairman, says he began warning of an impend-ing downturn in late 1988. The message was strengthened in the middle of last year, when the senior management team told all subsidiaries to rein back expenditure. Sir Denys says: "People had

got used to projecting strong growth in sales volumes and profits. My question was what will happen to costs if you do not get the right sales volume. If volume falls we will not be able to cover the projected costs.

Nevertheless, when last November the subsidiaries sub-mitted their 1990 budgets senior management had to throw them out judging them too optimistic.

If one of Britain's most professional, well-resourced com-panies finds it that difficult to adjust to slower growth what about smaller concerns? The Department of Employment's latest figures confirm

THE FIRST locally-based city technology college (CTC) to operate under the partial control of a local education authority is to be announced today.

The CTC, to be based in Wandsworth, south London, will be on the premises of Batterners Bark School and will

tersea Park School and will

offer places to 900 local stu-

The college, backed by ADT, the security systems and vehicle auction group, could

save face for the Government

in one of its more controversial

pieces of education legislation.
CTCs cater for urban students aged 11 to 18 with an aptitude for science and tech-

By Emma Tucker

dents.



Sir Denys: "People had got used to projecting strong growth in sales volumes and profits"

industrialists' fears with a spate of small redundancies in recent weeks from steel suppliers to defence contractors.

Redundancies in the UK rose from 24,356 in the third quarter of 1988 to 27,275 in the same period last year. The rate of job losses rose in the south-east, East Anglia, the west and east Midlands and more than dou-bled in Yorkshire and Humber-

Although the gloom has not infected all sectors it is spreading from the consumer related dustries, which began to be hit last year, deeper into indus-

nology. All those set up so far have been independent of local education authority control

and able to experiment freely with the curriculum and links

It was originally planned

that most of the funding for CTCs would come from busi-

ness sponsors. But so far the

private sector has contributed

only about 20 per cent of the

capital costs involved, with the

Government paying the rest.

The new-style CTC will be funded by the LEA, in partner-

ship with the private sector. It

with industry.

The commercial vehicle market is already suffering badly. Truck sales were down 25 per cent last December compared with a year before. Mr David Brown of Truckmaker AWD says heavy truck sales in the next few months could be 30 per cent down on 1989.

The Society of Motor Manuacturers and Trades expects car output to fall marginally from 128m last year to 1.25m this. Union officials at Ford say the normal precursor of falling demand a pretire production. demand, a cut in production line speeds, has not yet

continue to cover basic staff

salaries and running costs.

ADT will pay a modest con-

version cost of about film for the refitting of the school. The establishment of earlierCTCs

has involved the purchase of new sites, costing the Govern-ment and business sponsors up

ADT will set up a founda-tion, which will gather together local and national

business interests, to top up

the college's spending every

year. It will also put forward the majority of members of the

to £9m per school.

will be cheaper to set up than an orthodox CTC as ownership of the site will stay with the local authority. The LEA will stay with the local authority. The LEA will stay with the fund, for example, the second-ondary Science in the industry of the site will also have be at the fund, for example, the second-ondary Science in the industry of the site will also have be at the fund, for example, the second-ondary Science in the industry of the site will also have be at the fund in the industry of the site will be cheaper to set up than an orthodox CTC as ownership of the site will stay with the local authority. The LEA will be cheaper to set up than an orthodox CTC as ownership of the site will stay with the local authority.

arrived. demand in Britain this yea

Demand for construction expected to be % per cent.

machinery is expected to fall by 10 per cent this year, after a fall of between 10 and 15 per cent last year from a peak in 1988, according to Corporate Intelligence Group, an industry analyst.

The market of forklift rent-ing, the first to be hit in a downturn, has fallen 20 per cent in recent months. Young Jungehrich, the West German manufacturer believes the UK overall market could fall 10-15

per cent this year.

Steel demand is at least 5 per cent down from the peak éarly last year. A serious fall in demand for stainless steel began in the middle of 1989. United Engineering Steels.

the second largest producer is looking for a range of effi-ciency improvements and cost savings. However, most steel compa

mies do not expect a precipi-tous fall in demand. European export markets are holding up

Well.

Plastics companies were hit last year by a fall in construction demand. They are expecting to suffer from a fall in orders from car makers, but automotive industry demand is holding up well.

The manager of one West Yorkshire plastics factory, who is planning to visit 40 to 50 companies to drum up new business said: "Labour relations have been deteriorating over the last six months, cus-tomers have been reducing schedules and margins are being cut."

The British Foundry Association and the Light Metal Founders Association both said they expected marginal falls in demand for castings.

A slight fall in demand was what the chemical industry

was expecting until the Chemi-cal Industries Association last week forecast growth of just 1 per cent this year, compared with an increase in output of 4 per cent in 1989. British demand for chemi-

cals collapsed during the last half of 1989, in spite of expanding by 8.5 per cent for the year as a whole.

The overall growth in demand in Britain this year is

posed towards CTCs and

encourage some of the big com-panies that have been reluc-

tant to become involved with

CTCs to do so. The Govern-

ment has so far approached 1,750 companies to back the

initiative, but with little suc-

A second, orthodox CTC

planned by Wandsworth will also have 900 places, and will be at the Mayfield Girls Sec-

ondary School, which closed

time the legislation was debated in the Commons

ICL launches mid-range computer in sales drive

By Clive Cookson, Technology Editor

ICL, the leading UK computer

ICL, the leading UK computer manufacturer, this week launches its most important range of products since its Series 39 mainframes in 1985.

The company says its new mid-range computers, to be unveiled in London on Thursday, "will spearhead ICL's future drive in European and other markets."

They may also strengthen the negotiating position of STC, ICL's parent company, in its search for a large corporate partner. Many analysis believe that last week's rescue of

that last week's rescue of Nixdorf by Siemens has left ICL dangerously exposed in the European computer mar-

In contrast to its large Series 39 computers, which are based on ICL's collaboration with Fujitsu of Japan, the important technology for the mid-range system comes from

The microprocessor at the heart of the system is a Reduced Instruction Set Computing (Risc) chip designed by Sun Microsystems. It will be the computation of the system of

sun Microsystems. It will enable the new computers to perform faster than ICL's existing mid-range machines.

The operating system – the software which regulates the computers' internal workings and enables them to run applications are reserved. cations programs - is the lat-est release of Unix, developed by AT&T.

Unix is emerging as the international standard operat-ing system, which will replace most proprietary software dur-ing the 1990s.

Electronic circuits for the computers, code-named Uni-corn, are made at ICL's factory in Kidsgrove, Staffordshire. The computers are assembled at Ashton-under-Lyne near ICL will sell Unicorn

as a departmental computer system in its five priority mar-ket sectors: manufacturing, retailing, public administra-tion, financial services and defence.

According to Mr Peter Bon-field, ICL chairman, mid-range

systems may account for half of the company's hardware sales by 1995.

industry to the school and in-house staff training. It will also provide capital investment to re-equip the school. Such a set-up could make LEAs more favourably discourably discourable **Investment** in start-ups by 3i

start-up companies from £60m in 1989 to over £100m this year. It expects to back more than 250 start-ups, compared

also carried out an internal

time when the venture capital industry has drawn criticism for moving away from start-ups to safer, later-stage fund-ing and management buy-outs. Mr Derek Sach, a 3i director, said: "In a turbulent economy. many venture capital houses

although they may take 10 years or more before they yield a return, he added.

activity is likely to be a short-age of credible business pro-posals, said Mr Sach. The group claims to fund half the UK start-up companies receiv-ing venture capital backing. The start-up activities of 3i will be headed by Mr Richard Summers who will combine it Summers who will combine it with his current job of running management buy-ins.

Patten blames councils for high poll tax

LEA partners business to set up college

By Michael Cassell, Political Correspondent

MR CHRIS PATTEN, the Environment Secretary, yester-day acknowledged that the community charge — poll tax — bills in England and Wales may be higher than suggested

by government figures.

However, he sought to lay
the blame squarely on the shoulders of high-spending councils.

Mr Patten said that if local

authorities spent sensibly, they could come in on target. The Government has calculated that the average national poll tax charge will be £278. Critics suggest it will be considerably higher because ministers have assumed a freeze on spending programmes and also underestimated inflation and the impact of non-payment on

Mr Patten suggested, how-ever, that higher poll tax charges than those calculated by his department would arise directly from councils' own decisions. He said authorities would now be more accountable and he hoped they would "behave responsibly and not put the community charge up too high."



Sir Barney: more funds are needed to head off revolt

He added: "Some will choose to spend more; some will choose more because they are inefficient and some will spend more because there are all sorts of horrors coming out of the woodwork about the way they have dealt with their accounts in the last few years." His remarks came at the start of a week in which the Government faces a potentially and Isleworth, said that con-cern within the party about the

over its transitional arrangements for replacing domestic rates with the poll tax in April. The Environment Secretary, together with his ministerial team and government whips will be lobbying Tory MPs up until Thursday's vote to approve the level of revenue support grant for the next financial year, in an attempt to limit the extent of the rebel-Although it is being made clear that no further conces-sions can be expected, follow-

ing the £1.5bn in additional help announced last year, min-isters will be emphasising that more money is likely to be available next year, closer to the general election, to further cushion the impact of the tax. Tory MPs with London constituencies, however, continue to warn that the party could suffer in the capital's forthcoming local elections. Tory backbench criticism

continued over the weekend. Sir Barney Hayhoe, a former minister and MP for Brentford serious Tory backbench revolt . tax was now higher than at the

Sir Barney warned that the Government would have to make available more Treasury funds to head off a revolt. A long-standing critic of the poll tax, he added: "I am delighted now that some of my colleagues, who were less farsighted when we discussed these things in 1967 and 1968, now well as how which the pollege how with the pollege how the pollege how with the pollege how the pollege ho now realise how right we were in talking of the potential political damage of these arrange-

In an interview on TV-am, Mr Patten emphasised that the Government was making available from central government and business ratepayers an extra 8.5 per cent for local authority budgets next year.
The Environment Secretary,

who is known to have had per-sonal doubts about the electoral impact of the tax before he took his new post, said he did not believe it was necessar. ily a vote loser as the new system would quickly benefit many people. He hoped that, by the next election, it would be accepted as a better way of funding local services.

to be boosted By Charles Batchelor INVESTORS in Industry (3i), Britain's largest venture capi-tal group, plans to increase the scale of investments in

with 220 in 1989. The company, which is owned by the Bank of England and the clearing banks, has

reorganisation of its start-up activities to make them more responsive to businesses seeking funds. 3i Ventures, which has -specialised in helping high-technology companies in the early stages of develop-ment, will be integrated into 3i's mainstream start-up operations.
The decision to expand 31's start-up funding comes at a

are shying away from start-ups as too risky an investment for their money."

Start-ups are a profitable area of business for 3i

The main constraint on the future growth of 3i's start-up activity is likely to be a short-

Industry and local authority bodies attack 'green' bill

By John Hunt, Environment Correspondent

THE Government's "green" bill, which has its second read-ing in the Commons today, has been attacked by industry and local government bodies.

They fear that it is so vaguely worded that it could prove unworkable unless heavily amended. There is concern that the proposals for tighter poliution controls could add more to the costs of industry than was expected and there are worries over the cost of policing the proposals. The Environmental Protection Bill brings forward mea-

sures ranging from tougher control of industrial pollution

and litter in the streets to the break-up of the Nature Conser-vancy Council and a ban on stubble burning. The Chemical Industries

Association said that it was extremely concerned at the lack of clarity about how the important measures in the bill will be implemented. Mr Ray Grainger, product and regulatory affairs director of the association, said the bill

gave Mr Chris Patten, the Environment Secretary, wideranging powers but revealed little detail about how they would be used.

He was particularly concerned at the length of time Inspectorate of Pollution in that could be taken in getting permission for small variations in chemical manufacturing

use the best available techniques not entailing excessive costs in order to prevent pollution. Previously it was only required to use the best available technology. The new definition means that management systems, the use of software and the competence of personnel can all be called into question by pollution inspectors. Worries remain about the effectiveness of Her Majesty's

administering the new system of integrated pollution control.

The bill stipulates that about 75 per cent of the cost of moni-The bill requires industry to toring by the inspectorate will be met by industry. This is estimated by the Government

at about £3m a year but business fears it could be higher. The Confederation of British Industry wants the Government to ensure that these charges will be accurately related to the costs and that the inspectorate is made accountable for the way it conducts its finances. The CBI is also predicting

Commons today.

sites will rise by 40 per cent a year for the next three years. Worries about the amount of monitoring data which compa-nies will have to disclose on public registers are also voiced by the CBI. It believes this could result in the disclosure of commercially sensitive information. Mr Patten, who wants maximum disclosure, will clarify this point in the

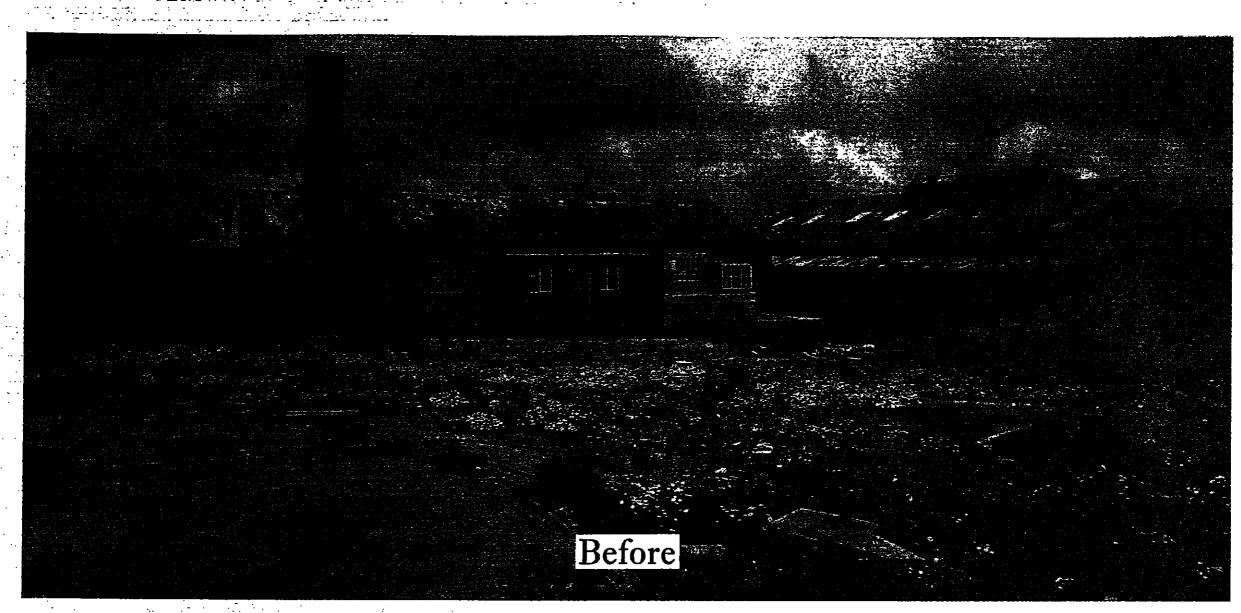
The Labour Party has put down an amendment deciming to give the bill a second read-

that, largely because of the bill, the cost of disposing of non-hazardous waste in landfill ing because it does not tackle the big problem of global warming – the greenhouse effect. But if the amendment is defeated it will not vote against a second reading.

ciation of Metropolitan Authorities complains that the bill burdens councils with extra responsibilities - such as enforcing litter-free zones which could be unworkable without extra money and staff.

The Labour-dominated Asso-

Five conservation bodies yes-terday called on the Government to remove the proposal to split up the Nature Conservancy Council



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YOU CAN BE SURE OF SHELL

Mentoring

Power and muscle from an extra brain

Andrew Jack on a growing phenomenon in US corporate life

vonne Shephard, division manager for new business development her mentor to be very valuable. She explains: "I made a presentation to senior staff, and one executive called me afterwards to say how much he liked my approach. Then, I asked his advice on an issue. Later, we chatted whenever I had to make a career decision. I don't think I'd be where I am today without him."

When Richard McCloskey, a general agent for the Min-nesota Mutual insurance company, launched a mentoring programme in his firm in 1978. he soon began to see dramatic productivity increases. Each of the six recruits in his four-year training course is paired with one of his best staff. They learn on the job, but also have a personal link to a high achiever. He has a 100 per cent retention rate for trainees. The average annual earnings today of those of his staff with ten years' experience are \$250,000 against an industry-wide figure of around \$80,000. Both facts, he claims, are attributable in large part to mentoring. So far no-one has quit during their four-year training cycles.

Mentoring has become an essential part of corporate America's vocabulary. In 1977, the Harvard Business Review published a survey of 1,250 leading executives, nearly twothirds of whom said they had had a mentor.

In 1986, a study by the executive search firm Korn-Ferry International indicated that mentoring was rated second only to education by corporate leaders as having a significant

impact on their success.
In Greek mythology, Mentor
was chosen by Odysseus to be tutor and counsellor to his son Telemachus - so the concept has had time to evolve.

But nowhere is its usage more confused than in contemporary business. To Shephard, it is a long-term, personal link between a middle and top manager which developed spontaneously; to McCloskey, it is a short-term, formalised pairing of new recruits with his top

performers. Within IBM, candidates for the top 1,500 jobs are assigned mentors, but may not even know their identities. According to Agnes Massirian, Professor of Management at Bentley college in Boston: "Mentoring has been misinterpreted as any kind of supportive relationship.

a continuum which includes peers, coaches, and sponsors. But a mentor has power, resources, personal expertise, and love. Mentors recognise the 'protegé' as someone worthy of attention, and set very high standards for them."

Others, however, use far looser definitions. "A mentor may provide advice, act as a role model, open doors for promotion, provide opportunities for exposure and give a sense of worth to their protege." says Kathy Kram, associate profes-sor at Boston University's school of management. "But the word is so God-like that many people are unwilling to label themselves."

Mentoring also has its detractors. Barry Stein, presi-dent of Goodmeasure, a Cambridge, Massachusetts-based consultancy, claims: "The role of mentoring is over-exaggerated. There are problems of dependence, because the mentor may not want to let go. Giving protégés special projects can be a massive failure if they are not yet ready. There is also resentment from those who do not have mentors."

Clearly, proteges - or "mentees" – can gain from their status. Julia Ouyang, who is now studying for an MBA at the Wharton School, University of Pennsylvania, previously worked as a project engineer for 3M for two years. As a participant in a voluntary company programme for new recruits, she was mentored by Karen Borgeson, a senior project engineer, who worked in a different department - a crucial safeguard for confidential-

"Having a female role model was very useful," she says. "Karen helped me with specific technical problems, connected me to the right people, and

gave me a feel for the corporate culture. She was the per-son I could talk to about office politics, and who looked out for my best interests, even when it wasn't what I wanted to hear.

"Julia probably mentored me as much as I mentored her," says Borgeson. "It was good to able to bounce ideas off each other, especially as I was looking for promotion at the time. The chemistry was there. We got on very well, and did a we got the very well and an all the lot of things together outside work, including playing tennis in the 3M league." The two still meet each other regularly.

AT&T's Shephard is one of

many protégés-turned-mentor.
"My mentor told me how to get ahead, and persuaded me to get a further degree," she recalls. "There was nothing in it directly for him."

Having now mentored ten people, she reflects: "It's very satisfying to see them grow. By keeping in touch, I also get lots of information about the company at the grassroots, which makes me a better manager."

fear of rumours."

The growing number of for-

mal schemes reflects corporate

attempts to recruit and pro-

mote more women and minori-ties. "We are committed to

diversification, and did not see the leadership we needed for our company in the 1990s

developing internally," says Madeline Brager from the Den-nison Manufacturing Corpora-tion, which has just estab-

lished a mentoring programme

as part of its career develop-ment strategy for 30 staff with high potential.

ciate of programs for Catalyst, an organisation which helps

foster women's career develop-

ment in corporations, says that

potential mentoring takes place informally, most pro-grammes focus on the orienta-tion and assimilation of new

'while executive and high

Not all are successful, and it

can be difficult to recruit men-

tors because, she argues, "many feel they will be asked

to form a deep personal rela-tionship with a stranger."

"Mentoring creates an elite," adds Gerald Bush, professor of

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Cecelia Manley, senior asso-

orporate mentoring has even become a model for a number of partnership activities between businesses and schools over the past decade. The New York Alliance for the Public Schools, for example, links 1,600 children to professional firms in the city each year. The students go on visits, participate in exercises and hear talks by Similar programmes around

the US, mostly focused on students judged to be "at risk", have improved their attendance, motivation and performance. "I don't think a lot of these kids have role models," says Kevin Griffith, one of the mentors and an associate with First Boston Corporation. "We give them a feeling that there are opportunities out there, beyond their neighbourhoods." Griffith, who is black, points

to several mentors in his own life, including two who were from minorities. "They have a certain understanding of where you come from, and appreciate that your way of thinking is a



little different," he says. "Mentoring is implicitly widespread, but goes unrecog-nised," says associate professor versity's Heller Graduate School "It works in organisa-tions with a competitive envi-Kathy Kram. Since white men dominate the top ranks of cor-porations, there is a likelihood that they will create protégés ronment. But it's much better to create a less vertically-structured culture where everybody helps each other, with junior staff being briefed, making in their own image. "The result is that most mentoring rela-tionships have historically board presentations, and sit-ting on inter-departmental task forces, where they make con-tacts naturally and are judged excluded women and minorities. Cross-gender mentoring is also impeded by anxieties on merit." about getting too close, or a

That may be good advice to senior executives with the nower to restructure their organisations. But what about junior employees searching for mentors in a more hierarchical firm, without so many opportunities to be noticed? Cecelia Manley offers several

suggestions: use networks. social events, internal groups and professional associations; be prepared to take some risks so you shine; ask those with mentors how they found them; think about executives who have shown interest in your potential; don't overlook your peers as possible mentors; don't put them off by asking "Will you be my mentor?" - call potential mentors with a specific request for advice on

She also argues that compa-nies should offer training for mentors, make it clear that they encourage these relation-ships in order to defuse the potential tensions of male-fe male pairings. "There is no evidence that the lack of a mentor impedes a person's career, says Manley. "Mentoring may not always work, either. But it is an obvious enhancement to **Training**

Where nurturing talent is all part of the job

Charles Leadbeater on another role for the line manager

elf-managed learning and individually tailored development programmes for grammes for managers are all the rage. It is becoming accepted wisdom that companies should move away from uniform, centralised training systems towards more flexible, decentralised approaches to managerial development.

Training departments should take on the role of suppliers and facilitators of training rather than instructors. The role of trainer should be taken up by line managers, who regard it as part of their job to develop the staff for whom they are responsible. Such an approach features

strongly in many Japanese companies, where supervisors and senior workers are expected to help develop junior staff. As a result, Japanese corporate spending on training is relatively small. Most training is either done through correspondence courses or through senior staff passing on lessons to more junior staff.

Japanese companies in the UK have started to spread this approach. SP Tyres, the UK subsidiary of Sumitomo Rub-ber Industries, has an exten-sive training programme. But it does not have a training budget, nor does it attempt to measure the effectiveness of

its training.

Most of its training is done in-house by line managers.
The drive to improve quality is being led by teams of middle managers, shopfloor workers and office staff who have taken the responsibility to present courses to their col-

As SP Tyres shows, such an

approach can bring clear benefits. Training and staff devel-opment is no longer the pre-serve of a separate department. Instead it is spread throughout the com-pany, helping to build up a culture of continual education and training. It becomes easier to weave training into the delivery of a corporate plan. The senior staff responsible

for the training and the junior staff being trained should both benefit. Line managers should welcome the expansion of

their jobs. Their staff should welcome the chance to widen their careers.

their careers.

Yet there are obstacles to the successful implementation of such an approach, even if it is confined to managers. is confined to managers.

As a recent report by the Industrial Society and the Item research group* says, success in self-managed learning hinges not only on the attitudes of the Individuals in the system.

involved but also on the extent and quality of support offered

by line managers. In carrying the prime responsibility for training and developing stall, line managers must expand their repertoire of skills. To examine the extent of self-managed learning among managers the Industrial Society surveyed 145 of its member organisations. It examined to what extent training was becoming the responsibility of line managers by focusing on

three techniqu Coaching, in which a manager guides the development of a subordinate by continuous observation, assessment and

 Mentoring, which is often a formalised system, in which a senior manager is paired with a junior colleague from another department. The senior manager acts as a sounding board and adviser to enable the junior manager to plan his or her career with a better understanding of the

opportunities and power bases within the organisation.

• Career counselling, which may be provided by line managers or by a specialist unit.

The survey found that more importance was being attached

to training and development than in the past, with 68 per cent of companies saying they gave it a high priority.

Most of this was focused on young managers. About 69 per

cent of companies said they gave a high priority to the development of young and trainee managers, while 43 per cent said it was a priority to develop managers due for pro-However, in the next few

years all companies intend to put more effort into training for managers whatever their

age and prospects. Almost 80 per cent of companies said they planned to increase training for all managers, while 69 per cent said they planned to do more for mature managers.

Devolved forms of learning

Devolved forms of learning seem to be becoming more popular. About 67 per cent said line managers take the prime responsibility for developing their staff. A high proportion use some kind of self-development for at least some of their managers. Severally managers. of their managers. Seventy per cent were increasing their use of distance learning although few had gone so far as to set up learning resource centres. Yet only 14 per cent said all their managers had develop-ment plans drawn up with their line managers. A further third said most managers had

development plans.

It found the most popular development role for a manager was as a coach. About two thirds of the organisations had set up coaching pro-grammes and most without formal programmes used

coaching in some form.

About half the organisations which use coaching train managers in the techniques before

Only 44 per cent used men-toring. Most mentors received only a week's training. Fifty two of the 145 organisations offered some form of career

counselling. Companies noted a diverse range of problems with devolved forms of management development. Lack of managerial time was the main one. The need to coach often came second to the need to manage. Managers who set off with good intentions fre-quently had their commitment tested and got diverted. Mobility among younger staff meant it was sometimes difficult to establish lasting relationships. establish lasting relationships. In some cases, mentor and protege simply did not hit it off.

*The Line Manager's Role in Developing Talent, a joint survey by The Industrial Society and The Item Group, is available from Sarah Byrne, Industrial Society Robert Hude

trial Society, Robert Hyde House, 48 Bryanston Square, London W1H 7LN. Available in April, price £5.

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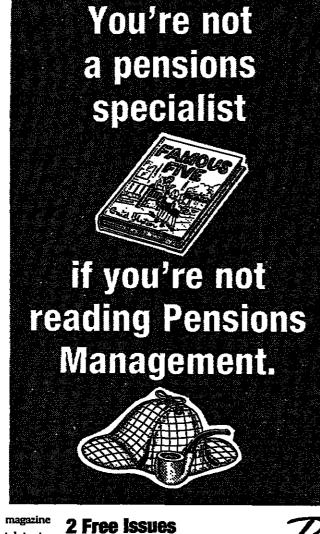
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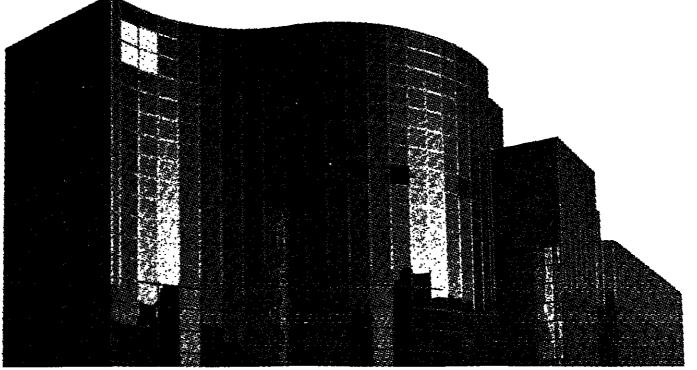
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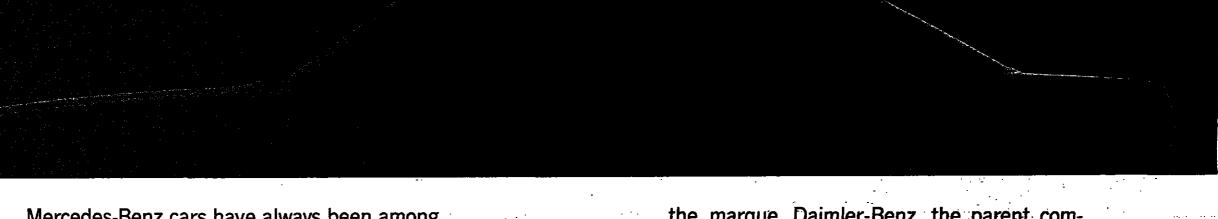
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end of the month with comple-tion set for spring 1991. The

scheme, designed by architects

Rock Townsend, will include

high quality offices with raised

Work on site will start at the

King's Cross

waterside

scheme

ments.

Queen Alexandra Hospital in

won by

Costair

PARLIAMENTARY

Commons: Environmental Protection Bill, second reading. Lords: Food Safety Bill, committee.

Trade Union Act 1984 (Amendment) Bill, committee. Select committees: Televising of Commons Proceedings; subject, assistance for the deaf. Witnesses: Royal National Institute for the Deaf, British Deaf Association, BBC, IBA and Sky Television. (Room 8, 6

Public Acounts: subject, text processing in the Civil Service. Witnesses: Mr J. B. Unwin, Customs and Excise, and Sir Michael Quinlan, Ministry of Defence. (Room 16, 4.80 p.m.) Treasury and Civil Service: subject, international debt

strategy. Witnesses: War on Want and Oxfam. (Room 15, 4.30 p.m.)

Tomorrow Commons: Coal Industry Bill,

remaining stages.
Lords: Courts and Legal Services Bill, committee.

Motions on Electricity Supply Order for Northern Ireland and Health and Personal Social Services Order for Northern

Committee on a private bill-King's Cross Railway Bill. (Grand Committee Room, Westminster Hall, 10.30 a.m.)

Ireland.

Wednesday Commons: Debate on parlia-Pensions (Miscellaneous Pro-

visions) Bill, remaining stages, **FINANCIAL**

COMPANY MEETINGS, Concentric, Penne Hall Hotel, Penits Land, Suiton Coldifield, 2.86 BOARD MEETINGS, Finals:

Pictatic Evode Group London Scot. Bank Sturge Holdings Interfess: Interiors: Excellibur Group Reacher King Harrison Inde.

terrison interterrison interMosaic lay.
Seven Treat
Teltord
DIVIDEND & INTEREST PAYMENTSDIVIDEND & INTEREST PAYMENTSdericultural Mortgage Gorp. 61e % Cb. 1992/ Agricultural Mortgage Corp. 54/76 U.S. 72005 94 35/pc. Do. 55/2% Ob. 1983/65 23/pc. Alan Paul Cast Am. Medical Int. 976/% Un. Ln. 2011 45/pc. Angto Irish Bank 1.0855p

Cape 2-50
Bactays Bank 12% Un. Cap. Ln. 2010 Spc. Cape 2-50
Charter Coos. [Reg] 8.50
Churcheury Estates 4.2% Cal. Pt. 2-1p
Churcheury Estates 4.2% Cal. Pt. 2-1p
Chyde Blowers 6-35p
Concentric 6-35p
Concentric 6-35p
Concentric 8-35p
Concentric 8

Hambros 3.6p Do. NVvg. 2.1p Helleni Bar 5.25% Cv. Gm. Rd. Pf. 2012 Hellical Bar 5.25% Cvi. Gai. Rd. Pf. 201
25pc.
Jervis Porter 1.4p
LASSO 95% Con. Rd. Pf. 45pc.
Life Sciences Int. 8% Cmi. Ov. Rd. Pf. 4p
Lucas Inds. 101% Un. Ln. 1982/97 83 pc.
M & G Division Fet. 13.495p
Marring Inds. 1.3p
Microial Flots.
North Surrey Wester 4% Db. 2pc.
Do. 41 % Db. 25pc.
Do. 51 % Db. 25pc.
Do. 71 % Rd. Db. 1991/83 55pc.
Occidental Petroleum 82.5cm.

Brazilian Equity Boldings S.A. ed Office LUXEMBORG, 19

The annual general meeting of share-holders will be held at 19 Rue Theodore Eberhard, at Lincembourg on 5 Febru-ary 1990 at 12 arons for the purpose of considering and woring upon the follow-ing matters.

ing matters

1. To hear and accept the reports of:
(a) the detectors;
(b) the commissaires

2. To approve the balance sheet and
the profit and loss account for the
financial year ended 30 September
1989.

1989.
To discharge the directors and the commissaires with respect to their performance of daties during the tinguital year ended 30 September

4. To approve the payment of the directors focs for the respective

S. To elect the directors to serve until the next annual general meeting of shareholders.

6. To elect the commissaires to serve until the next annual general meet-

entil the next annous general ing of shareholders.

7. Any other business.

The shareholders are advised that no querum for the annual general meeting is required and that decisions will be taken by the majority of the shares present or represented at the meeting.

In order to take part is the general meeting of shareholders of 5 February 1990, the owners of bearer shares are required to deposit their shares three business days before the meeting at the registered office of the company or with Banque Generals of Lancenbourg, S.A., 27 Avenue Monterry, Lanembourg,

Bearer or registered shareholders should lodge their proxics with the company three business days before the morting. THE BOARD OF DIRECTORS

. COV

DIARY DATES

and opposed private business agricultural investment grants. Witnesses: officials from the after 7 p.m. ... Ministry of Agriculture and the Scottish Department of Agri-culture and Fisheries. (Room Lords: Short debate on the prospect of German unifica-tion followed by short debate on tax concessions on private 16. 4.15 p.m.)

Scottish Shellfish Growers.

Environment: subject, pollu-tion of beaches. Witness; Pub-lic Health Laboratory Service.

(Room 8, 10.30 a.m.)

Energy: subject, fast-breeder reactor. Witnesses: Mr J. G. Collier, Mr B. Eyre, and Mr A. Broomfield, UK Atomic Energy

Authority. (Room 21, 11 a.m.)
Trade and industry: subject,
British Aerospace and Rover.
Witnesses: Professor Roland

Smith and others from British

Aerospace. (Room 15, 11 a.m.)
Foreign Affairs: subject,
operation of the Single European Act. Witnesses: Mr Nigel

pearing MP, Mr Robert Hicks

MP, and Dr Christopher Ward of the European Legislation Committee. (Room 6, 11.30

a.m.) Employment: subject, the

Pacific Ges & Elect. 35ots.
Cluster Oats 35cts.
Cluster Catral Relivery Cép. 2.5pc.
Reaction Int. 8.5p
Royal Yet. Govt. Sec. Ptg. Rd. Pt. 2.25p
Steries & McEweir 8.5p
Steries & McEweir 8.5p
Steries & Oct. 10.5p

Lane, W., 11.00 BOARD MEETINGS-

Group Des Lookers

ला किर्दे.

(Room 20, 10.30 a.m.)

health care insurance schemes. Social Services: subject, Gov-ernment plans for the National Question to Government on policies concerning road and Health Service. Witness: Mr rail transport. Kenneth Clarke, Health Secre-Select committees: Agricul-ture: subject, fish farming. tary. (Room 8, 4.15 p.m.)

Transport: subject, aircraft Witnnesses: Scottish Salmon cabin safety. Witness: Air Growers Association, NFU for Scotland, British Trout Associ-ation, NFU, Ulster Farmers Union, Shellfish Association of Transport Users Committee. (Room 17, 4.15 p.m.) Trade and Industry: subject, British Aerospace and Rover. Great Britain, Association of

Witnesses: Lord Young and Sir Bryan Hayes. (Room 15, 4.15 Procedure: subject, working

of the select committee system. Witness: Mr Terence Higgins MP. (Room 6, 5 p.m.) Committee on a private bill: King's Cross Railways Bill (Grand Committee Room, estminster Hall, 10.30 a.m.)

Thursday Commons: Motion on English Revenue Support Grants. Lords: Food Safety Bill, committee.

Motion on Driving Licences (Community Driving Licence) Regulation. Committee on private bill: King's Cross Railways Bill. (Grand Committee Room, Westminster Hall, 10.30 a.m.)

employment service. Witnesses: Employment Department officials. (Room 20, 4.15 Friday Commons: Private members' Public Accounts: subject,

Northern Ind. Improvement Tst. 13p Property Partnerships 2.25p SGA Cap. 44 % Bod. Cv. Bd. 2004 2¹4pd. Senwa Int. Fin. Gtd. Filg. Rete Nts. 1993 54401.39

Servar int. Fin. Gkd. Fig. Rate Nts. 1993
S4491.39
Trissury 21:25 I.L. 2024 C1.4718
Westbury 3.259
York Tat. 1p
Young (N.) 4p
Zentretsparkesse und Kommerstelbank Wien
Fig. Rete. Sub. Nts. 1991 \$230.00
THURSDAY JANUARY 15
COMPANY MEETINGSBOC, Savoy Hobal, Strand, W.C., 11.00
Sridport-Gundry, The Arts Centre, South
Street, Bridgort, Dorset, 12.00
Burns-Anderson, Holiday Inn, 2, Lower Cestie Street, Bridgort, 12.00
Govert Atlantic Inv. Tst., Street, etc. 14, 12.30
Moriand, The Brewery, Oct Street, Ablingdon, 12.30
River Plate & Gen. Inv. Tst., 1977, Knights-Sterator Securities 2p 800 Grp. 2-45p 800 Grp. 2-45

River Plate & Gen. Inv. Tst., 197, Knights-bridge, S.W., 11.30 Strate live. 3, Finebury Avenue, E.C., 2.30 BOARD MEETINGS Finally:
Anglis TV
Colsfax & Fowler Grp.
Davenport Version
Danmans Electrical
Elandarand Gold Mining

interline:
Cantors
Carte (Ristlinew)
Debenham, Tewton & Chinnock
Empire Stores Grp.
Hampson Inde.
Jurys Hotels
Palmention
Sommerville (Wita)
DIVIDEND & INTEREST PAYMENTSAnglo & Overseas Tat. 412 % Crd. Pf. 1.575p Honorare Value Property Selective Assets Tst.
South African Land & Expin.
Southwall
Vasi Reets Exploration & Minky Welkom Gold Wistern Deep Levels Wilan Inv. Fitch Lovell Frae Stáis Development & Inv. co.

Anglo & Overseas Tat. 42% Crit. Pl. 1575p
British Steel 2.75p
Embassy Property Gro. 2p
European Inv. Beack 976 Ln. 2001 412pc.
Future Hidgs. 0.5p
McLeod Russel 2.75p
McMany 3% Cv. 1990 4pc.
Treasury 81g % Ln. 2007 41pc.
WEINESSAY JAMILARY 17
COMPANY MSETINGSCapital Radio. Doler of York's Theatre, St.
Martine Lama, W.C., 1L00
MEPC, C.S.I., Gentre Point, New Oxford
Street, W.C., 12.00
Stemi Group, Marriot Hotal, 10, Grosvenor
Square, W., 102
Windsor, Lyon House, 1007165, Boroogh High
Street, S.E., 11.30
Weinerhampton & Dudby Breweies, Station
Herel, Dudby, West Middends, 12.00
Herel, Dudby, West Middends, 12.00 Free Skids Development & Inv. co.
Jervils
Mills

Smith (James) Estates 1p TR Australia Inv. Tst. 5% Cm. Pl. 2½pc. West Tst. 0.25p FRIDAY JANUARY 19 COMPANY MEETINGS-MY Hidner MY Hidgs., Moxon Street, Barnet, Herts., 19.00 LK. Land. 145, Kensington Church Street. COLLETEINCE (01-743 3106)
W., 11.00
BOARD MEETINGSFinaler.
Cardilf Prop.
LPA., Inds.
Elevitot 0.2p
Enulty Consort Inv. Tel. 4.5p
Enchanges 91.44 1998 43pc

Date Pack.
DIVIDEND & INTEREST PAYMENTSAnglia Bidg. Soc. Fitg. Rate Nas. Jan 1998
E187.4
Apolio Metals 1.33p
Bank of New York O'seas Fin. Gid. Fitg. Rate
Sub. Nis. Jan 1996 \$223.21
Barings B.V. Gid. Fitg. Pate Cep. Nia. 2001
\$453.61
Cherosoy Int. 3.5p
Citiony O'seas Fin. Gid. Fitg. Rate Nis. 1992
\$220.42
Craditaristsh Bankversin Sub. Fitg. Rate Nis.
1994 \$220.61 Interviews
Associated British Consultants
DAB Inva.
DAB Inva.
DCOCk
North of Scotland Inv. Co.
Smith (Devid S.)
DKVIDEND & INTEREST PAYMENTSAvoid Am Co of South Africa 85cts. Region Ain Co or South Bellway 7p Booth Inds. 0.7p Brothegrove Inds. 1.3p Capital Radio 12p Chancery 3.1p Channel Express 1p

Trade fairs and exhibitions: UK

Current International Toy Fair (01-226 6653) (until January 18) Harrogate

January 18-21 Antiques Fair (04447 2514) Kensington Town Hall January 22-27 International Hotel and Cater-

ing Exhibition - HOTELYMPIA (01 948 9900) Olympia January 23-25 Enterprise Exhibition (01-642

Barbican, London January 27-31 British International Toy and Hobby Fair (01-701 7127) Earls Court January 30-February 1 Construction Industry Com-puter Exhibition (01-251 5885) Barbican

International Spring fair

Overseas exhibitions Coin Convention Fair (061) 686

1951)

(01-855 9201)

February 7-9

(0892 44027)

February 7-11

February 13-15

February 14-16

NEC, Birmingham

Novotel, London

Undersea Defence Technology

Conference and Exhibition

Scottish Boat, Caravan, Camping and Leisure Show (041-221

Exhb and Conf Centre, Glas-

Corporate Computer Security

'90 International Exhibition

The Property Business +
Enterprise 3 (01-834 1717)

Barbican, London
February 20-22

London Food Exhibition (01-486

Novotel, Hammersmith

Wembley Centre

and Conference (0733 60535)

Current Carpets, Rugs, Decorative Goods and Home Accessories Exhibition; Jewellery, Gold and Silverware, Clocks, Watches and Gifts Exhibition; and 25th International Light ing Exhibition - LUMINAIRE (01-225 5566) (until January 17) Paris

January 26-27 19th International European

Spectra: Electronic marketing 1990 in retailing and finance (0734 320177)

Regent Crest Hotel, London January 17 Gouldens: Cross border mergers and acquisitions seminar (01-583 7777) Mayfair Inter-Continental

January 22 Profex: The United Kingdom property insolvency conference (01-950 0400) The London Marriott Hotel

January 22-23 Financial Times: Creating a Euro-workforce in the 90s Hotel Inter-Continental, London IBC: Global emerging stock

markets - the potential for the 1990s (01-637 4383) Portman Inter-Continental Hotel, London

January 23 Joint CB/British Gas Conf: Tunisia - Future prospects for the UK (01-379 7400) CBI Centre Point, London January 25 Hawksmere: 1992 - Opportuni-ties and pitfalls for the Euro-

8257) Scandic Crown Hotel, Brus-Institute of Personnel Manage-ment: Pay in the 1990s (Compensation Forum) (01-946 9100) London

pean insurance industry (01-824

January 31-February 1 Concorde Services: Broadcast Europe 1990 - 4th annual satilite television marketing

Elevick 0.2p Equity Consort Inv. Tet. 4.5p Eachequer 95.4 1998 42pc. Hill Sarvati Fitp. Rate Nts. 2016 \$475.97 Kirlk Save 7.5p Leigh Interests 2.22p Mulitrust 1p Phoenix Timber 1.1p Sharii Grp. 2.4p Stoddard Selers 0.55p Treasury 2% I.L. 2006 £1.65

International Toy and Hobby Fair (01-930 7251)

February 8-14 Nuremberg

February 9-18 International Boat Show (01-486 1951)

Business and management conferences

Inn on the Park, London February 7
BCB Conf: Disaster relief and mitigation (01-222 3651)

QEII Conf Centre, London February 12-13 Financial Times: Commercial aviation in the Asia-Pacific region to the end of the cen-tury and beyond (01-925 2323) Singapore

February 13-14 National Materials Handling Centre: Warehouse & distribution software conference - tech-nology for profit (0234 750323) Ramada Inn, West London

February 15 Design for Europe conference (01-228 8034) QEII Conf Centre, London

February 19 Technology Forum: Risk assessment techniques and fire safety (01-519 4105) London Tara Hotel

February 20 Information for Energy Group: Oil price information (01-636 1004) Institute of Petroleum, Lon-

February 22 PCTS: ESOPs, share schemes, and performance related pay for executives and employees (01-284 0470)

Cafe Royal, London Feberuary 22 Tolley: International tax planning conference (01-680 5682) London Press Centre

February 28-March 1 Finanacial Times Conference: Cable television and satellite

broadcasting (01-925 2323)
Hotel Inter-Contine London

Wells Fergo 90cts.

SATURDAY JANUARY 20 DIVIDEND & INTEREST PAYMENTS-(Wimbledon) 7 1/4 1st. Mtg. Db. 1936/91 35 pc. Do. 94 % Un. Lr. 1995/99 4 % pc. SUNDAY JANUARY 21

DIVIDEND & INTEREST PAYMENTS-Fleming Fledgling Inv. Tsl. 61, % Ob. 1988/93 31, pc.

Mr Geoff Harrop has been

appointed managing director of housebuilder WHELMAR

director, and takes over from

Mr David Evans who moves

to the new post of director of research and development on

(CHESTER). He was sales

the group's main board.

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there have been no changes to the details published

APPOINTMENTS

Alexanders Discount promotions

ALEXANDERS DISCOUNT. a wholly-owned subsidiary of Credit Lyonnals Capital Markets, has promoted Mr Paul Stevenson, chief accountant, to managing director, finance; and Mr Gavin Raeburn-Ward, head of information technology, to general manager, administration. Mr David Paul Fincham, a director, has becomes a director of Alexanders Discount Futures.

m Mr Paul Dodd has been appointed sales director of CRUSADER INSURANCE. Reigate, a CIGNA company. He was regional manager with National Financial Management, a Target Group

> LANDIS & GYR
> COMMUNICATIONS (UK) has appointed Mr Terry Clements as executive chairman. He was managing director, Landis & Gyr (UK).

■ Mr John A. Smith has been appointed sales director of CASTELL SAFETY INTERNATIONAL, a subsidiary of Halma.

■ LIBERTY LIFE **ASSURANCE CO has** appointed Mr David Pritchard

has been fixed at 8375% P.A.

July 11, 1990 Coupon nr: 8 Amount: USD 1.052,69

The Principal Paying Agent SOCIETE GENERALE ALSACIENINE DE BANQUE 15, avenue Emile Reuter LUXEMBOURG

as sales director. He was with Hill Samuel investment

BLUEBIRD TOYS has was financial director of subsidiary Peter Pan Playthings.

appointed Mr Geoff Lusk as personal financial planning

■ CENTRE-FILE, National Westminster Bank's computer services subsidiary, has appointed Mr Bill Barr as a

■ Mr John Hindle and Mr Paul R. Turner have been appointed non-executive directors of

operating as the national grid division of the Central Electricity Generating Board, has appointed (designate posts until privatisation) Mr Martin O'Donovan as treasurer - he joins from BTR where he was deputy treasurer - and Mr Peter Galbraith as projects investment controller, previously project services manager for Conoco UK.

GROUP, Rickmansworth, has appointed Mr R.D. Bebb, managing director of the company's Australasian interests, to the board with responsibility for the whole of the thermal engineering business, including

COMPANY NOTICES

BRAZILIAN EQUITY HOLDINGS Registered Office: LUXEMBORG, 19
Rut Theodore (Fortuari
Notice of Amusi General Meeting of
Shareholders

The annual general meeting of share-holders will be held at 19 Rue Theodore Eberhard, at Luxembourg on 5 February 1990 at 12 noon for the purpose of considering and voting upon the following matters:

1. To hear and accept the reports of:
(a) the directors;
(b) the commissioners

2. To approve the balance sheet and the profit and loss account for the financial year ended 30 September 1989.

1989.

3. To discharge the directors and the commissaires with respect to their performance of duties during the financial year ended 30 September 1980.

year.

5. To elect the directors to serve until the next annual general meeting of shareholders.

erer or registered shareholders should go their proxies with the company se business days before the meeting. THE BOARD OF DIRECTORS

CONTRACTS

£17.3m Birmingham office development

BUILDING has won four con- Rowntree Mackintosh of York tracts totalling £29m. As part to design and build a 4,000 sq of the redevelopment of the commercial centre of Birmingham, the company has mints. received a £17.3m order from A £4 the Shinfield Partnership, to awarde provide about 20,000 sq metres of office space at the former Barclays Bank building in Colmore Row. The listed external facades and the central bank-

ing hall within the building will be retained. The company has also been Peter Port.

BEATTY awarded a £3.7m contract by metre factory which will used for the production of Polo

A £4m contract has been awarded by Guardian Assur-ance for the construction of two office buildings in Colchester. The President of the States of Guernsey has also placed a £4m order for an eight-storey office building and a two-storey car park at Charroterie. St

£30m workload for **Lovell Group**

The LOVELL GROUP has been awarded contracts valued at more than £30m. Lovell Partnership Homes

has secured £17m-plus worth of contracts. The largest is a £11.4m design and build con-tract for 369 homes at St Mellons, Cardiff for Hafod Housing Association. Other design and build contracts are for 47 homes at Milton Keynes worth £1.8m and 44 homes at Derby worth £1.5m, both for North Housing Association, and a scheme for seven homes at Culmstock, Devon, worth £300,000, for Devon and Cornwall Housing Association. Other projects include 27 homes for Rugby Borough

been awarded contracts worth £6.1m. The largest is a £1.5m contract to modernise 49 airmen's married quarters at RAF Grangemouth and a £10m con-Coningsby, Lincolnshire, for tract to extend the UK HQ of the north east region of the PSA.

Bullock Construction has

At Chell Heath, Stoke-on-Trent, Bullock has won a £1.1m contract to upgrade 53 local authority homes for the City of Stoke-on-Trent, and at Ditchling Road, Brighton, the company is to carry out concrete repairs and external refurbishment to two 16-storey blocks of flats under a £1m contract for Brighton Borough Council.

Lovell Construction has been awarded a £6.9m contract to build 114 local authority homes for Crawley Borough Council.

Expansion projects at Marks & Spencer

BOVIS CONSTRUCTION. a P&O company, has been awarded three contracts by Marks & Spencer worth over £14m to carry out projects in Bath, Orpington and Thurrock.

Council worth £1.8m and 14 at Littlestoke for Northavon Dis-

Work has started in Bath on an 11-month multi-phased extension. More than 7,000 sq ft of sales floor will be created through building of offices and staff facilities on the roof, and conversion of the old offices

and second floors. In Orpington, Kent, a store will be created in the Walnut Centre. Work is underway on a six-month contract to strip and refurbish a former supermar-ket to provide 26,000 sq ft of sales floor which will concen-

Offices and staff amenities will be on the first floor. The 300-space multi-storey car park above the store will be upgraded with new lighting systems and ticket barriers.

Fitting-out work has started on an eight-month contract at a store on the Lakeside Development outside Thurrock, Essex. Built for Capital & Counties, the store will provide an 80,000 sq ft sales floor.

and stock rooms on the first A two-storey shopping mall will be created around a cen-tral atrium with two wall climrooms for textiles and food will be on the ground and first

trate on food sales. Southwark business units

Gallery Estates has awarded a Pilgrimage Street, London SE1.

management contract valued at £1.6m to JOHN LELLIOTT Work has started and the MANAGEMENT for the construction of business units in pletion in October.

bing lifts. Staff and office facilities, totalling some 13,000 sq ft. will be on the first floor. Stock

floors, suspended ceilings, recessed lighting and double glazing. CONSTRUCTION has been

awarded contracts totalling £7m. They include office schemes in Sheffield and Peterborough worth £3m and fitting out contracts for Storehouse and Grand Met in the Midlands, East Anglia and London worth £1.5m.

The company is also involved in a number of community projects including a new church in Speffield and a single-parent hostel in Cambridge, each valued at £500,000.

THE ROYAL BANK OF CANADA NOTICE OF PARTIAL REDEMPTION

To the holders of 9% Debentures due February 15, 1992.

of The Royal Bank of Canada NOTICE IS HEREBY GIVEN, pursuant to the provisions of the Trust Indenture bearing formal date of April 15, 1971 (as supplemented) and to the Fourth Supplemental Trust Indenture bearing formal date of February 9, 1977 (herein collectively referred to as the "Trust Indenture") between The Royal Bank of Canada (herein referred to as the "Bank") and Montreal Trust Company (herein referred to as the "Trustee"), as Trustee, providing inter alia for the creation and issue of 9% Debentures of the Bank, that C\$652,000 aggregate principal amount of 9% Debentures due February 15, 1992 of the Bank in coupon bearer form in the denomination of C\$1,000 each bearing the distinguishing letter "G" and the under-mentioned distinguishing numbers, namely:

992 of the Bank In Coupon Dearer form in the Genorial Machinol Call.

3 7948 10129 12189 14073 17030 19465 23788 25774 28007 29743 3

3 7948 10182 12178 14119 17155 19500 23840 25818 23074 25782 3

3 7958 10323 12233 14146 17267 19685 23935 25537 26809 239801 3

3 8106 10532 12258 14182 17296 19686 23935 25537 26809 239801 3

3 8106 10532 12258 14182 17296 19686 23935 25537 26809 29801 3

8 8106 10532 12258 14221 17305 19685 23993 25537 58090 239801 3

8 8106 10532 12258 14221 17305 19685 23995 25549 28204 29810 3

8 8104 106548 12256 14221 17305 19766 24009 25975 78221 25658 3

8 8141 10674 12288 14240 17306 19805 24062 25950 28288 25954 38204 29810 3

8 8106 10573 12308 14257 17336 19805 24062 25950 28288 25954 38204 29810 3

8 8107 10779 12308 14277 17361 19805 24062 25950 28288 25954 38204 29810 3

8 8107 10779 12248 14727 17378 19879 24031 26102 26496 20106 3

8 8141 10678 122308 14257 17376 19879 24031 26102 26496 20106 3

8 8141 10779 12201 14275 17376 19879 24031 26102 26496 20106 3

8 8199 10955 12451 14325 17523 19376 24183 26267 26554 20821 3830 11102 12502 44361 17562 20070 24319 26556 26673 26851 30263 3

5 8620 11106 12544 14400 17612 20070 24319 26556 26673 30287 3

5 8621 11172 12736 14447 17692 20147 24347 26562 28682 30289 3

5 8700 11222 12468 15213 17701 20100 24319 26556 28673 30289 3

5 8700 11222 12468 15213 17701 20100 24319 26556 28673 30289 3

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5 9024 11269 12683 15310 17760 20562 24518 26881 28703 30295 3

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5 9024 11269 12683 15310 17760 20562 24588 27768 28843 30489 3

5 9024 11269 12683 15310 17760 20562 24588 27780 28843 30493 3

5 9026 11343 13036 16276 177776 21216 24772 24780 24846 24788 24898 2498 37806 37859 37859 37859 38026 38035 38193 38212 38308 38371 38393 38599 78797 38932 39038 39135 39038 39135 39135 39251 314361 35536 31476 35538 31573 35754 31593 35754 31593 35754 31593 35754 31593 36016 31601 36026 31633 36131 31633 36131 31703 36319 31703 36319 31703 36319 31703 36319 31703 36319 31870 36423 31955 36620 31955 36620 32016 36756 32017 36789 32229 36940 33452 36946 33484 36946 33484 36946 33484 37583 34594 37149 34320 37456 34424 37498 34492 37465 34424 37498 34594 37729 3459

have been selected by lot by the Trustee for redemption on the 15th day of February. 1990 for sinking fund purposes only. All such Debentures so selected will be redeemed on February 15, 1990 In lawful money of Canada at the principal amount thereof upon presentation and surrender of the said Debentures (accompanied by the interest coupons appertaining thereto which mature after February 15, 1990) at the option of the holder, at any of the following paying agents:

PAYING AGENTS

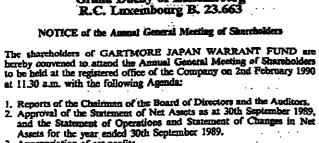
Royal Bank of Canada Europe Limited, 71 Queen Victoria Street, London EC4V 4DE, as Principal Paying Agent; The Royal Bank of Canada, The Royal Bank of Canada Building, 1 Place Ville Maria, Montreal H3C 3B5; The Royal Bank of Canada (France) S.A., 3 rue Scribe, 75440 Paris; Chase Manhattan Bank Luxembourg S.A., 47 Boulevard Royal, Luxembourg; Credit Suisse, Paradeplatz 8, CH 8021 Zurich; Swiss Bank Corporation, Aeschenvorstadt 1, CH 4002 Basle; Union Bank of Switzerland, Bahnhofstrasse 45, CH 8021 Zurich; Westdeutsche Landesbank Girozentrale, Herzogstrasse 15, D-4000

Debenture Holders should detach the February 15, 1990 coupon and present it in the usual way. NOTICE IS ALSO HEREBY GIVEN pursuant to the terms of the Trust Indenture, that all interest on the 9% Debentures so called for redemption shall cease to be payable from and after the said 15th day of February, 1990 and coupons for interest to accrue after such date upon said Debentures shall be void.

DATED AT LONDON this 15th day of January, 1990 THE ROYAL BANK OF CANADA MONTREAL TRUST COMPANY, Trustee

by ROYAL BANK OF CANADA EUROPE LIMITED





GARTMORE JAPAN WARRANT FUND

Société d'Investissement à Capital Variable

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LEGAL COLUMN

Law Society proposes amendments to bill

By Robert Rice, Legal Correspondent

THE LAW SOCIETY has produced a list of 49 amendments which it hopes to persuade peers to adopt, in advance of the Committee Stage of the Courts and Legal Services Bill which begins

in the House of Lords tomorrow.

The list is not exhaustive. In an accompanying paper, the society warns peers that there are more to come. It seems that in spite of its earlier protestations about welcoming the bill, in reality there is very little about it which the society would be prepared to see enacted unchanged.

One of its big concerns is with Part I of the bill which relates to the streamlining of civil court business through the transfer of all but the most complex or important cases from the High Court to the county court. Concern centres on the remedies which will be available to litigants in the county court under the new regime.

As drafted, the bill enables the Lord As drafted, the bill enables the Lord Chancellor, by secondary regulation, to prescribe which High Court remedies should not be available in the county court. The society's amendment would remove this secondary regulation-making power and set out the remedies available in the county court in the legislation. The county court would thus be able to make all orders except those related to judicial orders except those related to judicial

The society's reason for putting forward this amendment is that it believes that the Lord Chancellor is considering removing the county court's power to issue Mareva injunctions (orders preventing defendants from removing their assets outside the jurisdiction of the court) and

Anton Piller orders (giving the power of entry, search and seizure over documents and records which may be relevant to a civil action, to prevent defendants destroying them or spirit-

ing them away).
Its justification for this amendment is that Marevas and Anton Piller orders are sometimes used in matri-monial disputes which normally com-

mence in the county court.

It is doubtful, however, that the society's amendment will receive the support of the majority of commercial lawyers. Indeed it is more probable that the majority of them will actively support the Lord Chancellor's intention to remove the power of the county courts to make such orders.

There is growing concern among commercial practitioners, both solicitors and barristers, that the use of these emergency orders is already inadequately controlled by the courts and wide open to abuse.

and wide open to abuse.

They are concerned in particular about serious defects in the Anton Piller procedure (so called after the case in which the order was first made). Some of those concerns were outlined to the Bar Conference last October by Mr Hugh Laddie QC, a leading commercial silk. Mr Laddie argued that the way in

which the orders were obtained (usu-ally ex parte and in secret), executed and finally disposed of was so heavily weighted in favour of the plaintiff that it was inevitable that they would

There is no doubting their effectiveness – witness the frequency with which they are sought and granted – but if successful they can administer

a true knockout blow to the defen-dant. When used in conjunction with Marevas they can effectively close a defendant's business.

defendant's business.

Although the procedure puts an obligation on the judge to analyse the evidence and consider any possible defences to an application for such an order, as Mr Laddie pointed out, the experience of the past 15 years has shown that some serious lacunae in plaintiffs' cases have slipped by the plaintiffs' cases have slipped by the

Once in place the order represents a judicial pronouncement of prima facie dishonesty against the defendant company which remains until the defendant has the order set aside.

In general however, courts tend to postpone consideration of applications to discharge until the commencement of the trial. As a result, many defendant companies decide to shoulder the costs of an Anton Piller and live with the stigma that they were subject to an order which they did not try to have set aside.

Given these reservations and the

widening ambit of Marevas, few com-mercial practitioners would be happy to see these emergency orders dealt with on a regular basis in the county

The most obvious way of ensuring that procedures relating to emergency orders are tightened up is to ensure that power to grant them is vested only in the High Court — a view which the Lord Chancellor appears to

which the bold chartestor appears to share at the moment. In Part II of the bill the society has concerns in most areas but in particu-lar about the procedures for extending rights of audience, regulating conveyancing by authorised practitioners and the lifting of the statutory ban on solicitors being allowed to form

solicitors being allowed to form multi-disciplinary partnerships (MDPs) with other professionals such as accountants and surveyors.

The society supports removal of the ban so far as partnerships with foreign lawyers are concerned, provided there are "proper powers" to ensure that the consumer protection regulation which applies to solicitors can be applied to multi-national partnerships.

ships.

However, if there was ever any doubt about the society's views on MDPs there can be none now. Responsibility for its strong opposition to them is placed at the door of the Government for failing to explain how MDPs could be reconciled with the primary of a largery obligations to primacy of a lawyer's obligations to the court; how it could be ensured that clients received wholly independent advice from the solicitor mem-bers of the partnership; or how they could be implemented without threat-ening the network of independent solicitors firms around the country

on which public access to legal services depends.

The last of these is a plea to be exempt from the normal forces of competition for the greater good of legal services to the public. It is not an argument likely to cut much ice with the Government and others to whom it may look susmiciously like whom it may look suspiciously like the society is trying to have its cake and eat it. It is fine, it seems, for the ban to be lifted where it is a hindrance to solicitors competing for work with other lawyers on an international basis but not where its

removal would expose solicitors to unwanted competition from others. If, as seems inevitable, the ban is lifted, it will still remain open to the society to make its own professional rules preventing solicitors entering into MDPs with others. The only probinto MDPs with others. The only prob-lem with this is that the Government has made clear in its white paper on restrictive trade practices that compe-tition law will be applied to profes-sional rules and that only rules approved by ministers will not be lia-ble to subsequent challenge by the competition authorities.

The society is only too aware that the man tipped as the head of the new competition authority, when it eventually comes into existence, is Sir Gordon Borrie, the Director General of Fair Trading and the main propo-nent of MDPs for solicitors (but, curi-ously, not for barristers). Professional rules drawn up by the society pre-venting solicitors from joining MDPs are therefore unlikely to escape chal-

lenge.

The society hopes, therefore, to persuade the Government to amend the bill so that all professional rules require the approval of the Lord Chancellor, thus escaping the scrutiny of the competition authorities, in the way that its rules of conduct and training for higher court advocacy require approval from the Lord Chancellor and the four senior

judges. Clearly it has greater faith in its power to persuade the Lord Chancel-lor and the judges of its case for keep-ing the ban on MDPs than the new competition authority. It may be

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Christoph Homberger

most emphatic way with Schubert's Die Winterreise-He has gone on to hone his Lieder skills around Europe and accompanied by Ulrich Koella he returned to the Wigmore last week for appearances in all three of Schubert's song

Homberger's tone is light and flexible, his manner relaxed. It is no hardship to listen to him and almost reassuring, for one senses that extremes of anguish are going to be avoided. He began his task on Thursday at the beginning with Die schöne Müllerin and until the final trio of songs made it a thoroughly outward-going experience, hardly clouded with intimations of disaster — a young man's progress of optimism unspotted by experience. Even "Die liebe Farbe" was treated as a lyric celebration rather than a piece of haunted remembrance close

Which is not to suggest that Homberger was impervious to the meaning of the text, merely that his interpretation of it was fundamentally good-spirited. His diction was consistently immaculate, even at the fastest tempi, his phrasing unquirky, well schooled; when he slowed well schooled; when he slowed things down for special effect — the second half of "Der Neugierige" for instance — he did so by maintaining an unbroken line, without agogic extremes. The sense of continuity was always there; with the writing on the small in with the writing on the wall in "Trockne Blumen" Homberger was still able to cast it in the smoothest curves, containing the emotion within elegant

Yet if polish was the hallmark of the singing, a pristine view of Schöne Mullerin, ready to have its surfaces distressed and foxed, the playing of Koella seemed

QUEEN ELIZABETH HALL

The first thing to note is that

this recital should have taken

place at all in the circum-stances that it did. The concert

agency libs and Tillett is promoting an "International Lieder Recital Series" featuring

the major song recitalists of the day and in their midst was

the soprano of early music

fame Emma Kirkby, who

would never have been found

in such company a few years

No doubt she will forgive them the term "Lieder" still residing in the title. The

singer's programme did not in

fact venture beyond the 17th

century and was divided equally between the music of

Haly and England, the reper-toire in which she has risen to

In this field the purity of her

voice remains unrivalled and it seems only just that she

should have won solo recital

status, equivalent indeed to that of a Lieder singer. The solo vocal music of the

17th century, however, is of a different nature. The Italian

works in this recital last

Thursday, including a remark-ably impassioned and virtuoso

ably impassioned and virtuoso "Lamento di Maria Stuarda"

by Carissimi, all had some dra-matic element. In each there was a lot of beautiful singing

to be heard, though it has to be said that other, no less "authentic" singers have

Emma Kirkby

The Swiss tenor Homberger strangely unpolished. What made his London debut in was not awkward and edgy Wigmore Hall in 1988, was prosaic, and there is a introducing himself in the good case for counterpoliting was prosaic, and there is a good case for counterpointing someone of Hombergar's strait laced virtues with a more probing accompanist, so that not everything in the songs is delivered at face value.

Andrew Clements

The third and last of Homberger's Schubert programmes, on Saturday, was devoted to Schwanengesang. By this time the near-capacity Wigmore audience will have had ample opportunity to weigh up the young singer's strengths and weaknesses. That he has genuine promise to-become a most satisfying recitalist is not in doubt, though at the moment it seems to me that the musicianship is running ahead of the voice. In particular, the singer is apt to let his voice taper off into a head tone that cannot be relied upon to produce the same focus and quality that the instrument has lower down. One wishes that he would rely on it less and simply stand and deliver in a more forthright way. Then there would be no risk of sounding precious and he might also learn how to produce the ringing climax required for a song like "Der Atlas," which he had otherwise made splendidly incisive. The sure grip on words as well as music in that song was typical of Homberger at his best. This was a Schwanengesung in which the balance of each song was skilfully handled, its poetry deeply considered, its music interpreted with sensitivity. Whereas most young singers look upon recitals as a sideline to their main career, Homberger has clearly chosen to put Lieder first and that must bode well for future recital audiences.

Richard Fairman

brought to pieces like these a

what I missed in this half was an immediacy of contact with the Italian language not only its poetry, but also the sounds and rhythms that

determined how the composer

set the texts. For that we shall

The English half - Lawes

Blow and Weldon - was no

music and here the vocal agil-

ity and beauty that had

already been brought into play before the interval were heard

This singer has any amount of sensitive musicianship to

offer and when that is joined

by an effervescent sense of enjoyment, as in Blow's skit-tish setting of Sappho's poem to the Goddess of Love, there

are few to rival her.
All the items, including those derived from scores for

the stage, which must presum-

ably have been performed with instrumental ensembles, were

accompanied by the lute of

Anthony Rooley. He also inter-spersed solo items, but as with

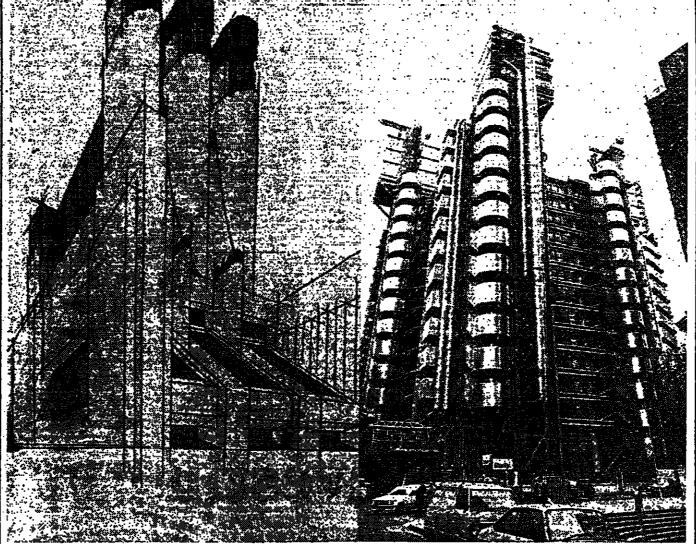
the genuine Lieder evenings, it

was the voice that was the

Richard Fairman

focus of attention.

here to still finer effect.



A futuristic study by Sant'Elia, 1913; and Richard Rodgers' Lloyds building being completed in 1985

ARCHITECTURE

Sant'Elia: a man with vision

Colin Amery on the exhibition at the Accademia Italiana

"It is time to liberate our country from the foetid grip of gangrenous professors, archaeologists, cicerones and antiquaries." These are not the words of an architect angered by the latest pronouncement from the Prince of Wales, but were written in 1909 by the Italian writer Marinetti when he published the Futurist Manifesto in the Paris newspaper Figure. It was a timely reaction to what Italian artists and writers considered to be the decadence of the fin de siècle.

As we approach the end of our own century, it shows good timing on the part of the Accademia Italiana in London to show an exhibition of the drawings of the futurist architect, Antonio Sant'Elia (1888-1916). As we wallow through a period of confused historicism and rampant high technology, the work of those who inspired modernism at the beginning of

presumably have to wait until an Italian singer of Miss Kirkby's standard is reared within the "authentic" style, the 20th century acquires new relevance. It is a wonderfully stimulating show, organised by the Accademia di Brera in which could be a long way off. Milan and shown in London at the new and promising Accademia Italiana ir Rutland Gate which brings the best of less delightful a selection of Italian fine and applied art to London.

Antonio Sant'Elia's architectural vision was extraordinary. It can be seen and understood in his drawings without the need for any wordy supporting theory. He was born at Como in 1888, where he went to the architectural school. He went on to further studies at the Brera school in Milan and the fine art school in Bologna, where he graduated in 1912. He worked principally in Milan on public projects, but his working life was cut short by the First World War; he served in the front line and was killed near Montefalcone in 1916. His alliance with the Milan Futurists was brief, and not such a clear and simple relationship as we are sometimes led to

There are two major written pronouncements that were published over the name of Sant'Elia. One accompanied the first major exhibition of his drawings, the Nuove Tendenze show in 1914. This was a powerful, lively rejection of the past and a hymn of praise to the new technology. It naturally attracted the support of the Futurist camp, and Marinettl was to edit it as The Manifesto of Futurist Architecture. How much of this great polemic was written by Sant'Elia and how much by Marinetti will never be

In the light of this controversy, the 300 drawings that Sant'Blia left behind become extremely important pieces of evidence in the history of modern architecture. Some 64 of them are on view in the London exhibition. Although they are well shown alongside other members of the Milan Futurist group like Boccioni and Sironi, his role in the Futurist movement becomes less important than his own strong and often glorious vision. The contemporary architect Mario Chiattone is represented by a few drawings which make good comparative material

Sant'Elia was conventionally trained and examples of his early drawings show the influence of the Viennese Secession and Art Nouveau style, which in Italy was called the Stile Liberty. It would have been helpful to have had a photograph of his only completed building - an Art Nouveau villa for an industrialist near Como. In this first room, the spirits of Otto Wagner, J. M. Olbrich, Klimt, Frank Lloyd Wright and Mackintosh are all tantalisingly present in the drawings. Many of them are studies for ambiguous, monumental buildings. Some of them are churches, some just "edifices" of uncertain purpose. Many are monuments with giant heads that resemble nothing as much as the tomb of Karl Marx in London.

By 1913 he has moved on from his interest in ornament to produce giant and profound structures that celebrate power and movement. It is right to hang here the Aroldo Bonzagni painting of a thundering steam railway engine "A Train in the Night of the World." This is one of those "deep chested locomotives pawing the ground with their wheels" that appea the Futurist Manifesto. The dark world is the old classical world of Italy being swept

aside by the power of locomotion. Sant'Elia was interested both in the power of movement and in finding an architectural way of expressing a city of movement and energy. His later drawings

Ellen Corver (piano), Harmut

burg (31 45 44).

Barcelona

Madrid

(337 01 00).

Vienna

Haenchen conducting. Borstlap Mozart, Brahms (Mon). Vreden-

burg (31 45 44).
Netherlands Student Orchestra and Frank van de Laar (piano) conducted by Rudolf van Dreis-ten. Wolf, Schumann, Shostakov-ich (Wed). Vredenburg (31 45

Orchestre National de France

conducted by Lorin Maazel, with Ingols Turban (violin). Bee-

thoven, Glazunov, Roussel. (Mon). Palaude la Musica Cata-

lana (301 69 43).
Carles Trepat (guitar). Spanish music recital. Sors, Brotons, Albeniz, Falla, Turina (Thur).

Collegi D'Avocats (301 69 43). Jeremy Menuhin (piano). Schub-ert, Beethoven, Czerny, Debussy

(Wed). Fundacion Caja de Pen-siones (317 57 57).

Andrea Lucchesini (piano).

Brahms, Schumann. (Tues). Auditorio Nacional de Musica

Bohuslav Martinu Chamber

Orchestra. Bach, Geminiani, Britten, Martinu. (Thur) Audito-rio Nacional de Musica (337 01

Wiener Kemmerorchester con-ducted by Claudius Traunfellner.

Kittler, Haydn, Mozart, Bartok. Konzerthaus (Tues).
Ensemble Modern, conducted
by Mauricio Kagel, Kagel, Konzerthaus. (Wed, Thur).

anticipate so much of the 20th century city that they have to be seen as visionary. His railway station for Milan is so superior to the neo-classical, almost Fascist design that was built. He had an intuitive understanding of the fact that in the 20th century and beyond it is movement that is the element that articulates space. Cities encapsulate the upward movement of lifts and towers, the horizontal movement of highways and streets, and the movement of aeroplanes taking off, circling and landing from all directions

The powerful designs of Sant'Elia show an artist at work on the problem of the architecture of this new city. He wanted to find an acceptable, even monumental form that both enhanced the character of cities and enabled them to work. Cities in his hand become fully three dimensional and designed to work.

Sant'Elia built virtually nothing. This is not to say that none of his ideas have ever been built. Curiously, his vision has been realised most of all in Britain. The finest of Britain's "high-tech" architects Richard Rogers, Norman Foster and Michael Hopkins – have all built some of the Sant'Elia vision. The Lloyd's Building in the City is a clear manifestation of the joy of movement being the source of the design of the whole edifice. Stansted Airport by Norman Foster and his Hong Kong Shanghai Bank could not have been built without the subliminal influence of some of these drawings.

It is a rare chance to see this crucial source material of the history of modernism. I felt, as I looked at this wonderful exhibition, how desperately London needs a Museum of Modern Art and Design. We need to understand the roots of the 20th century to give us a basis for the 21st. Bravo to the Accademia Italiana for bringing us this salutary

Futurism and the Architecture of Sant'Elia is at the Accademia Italiana, 24, Rutland Gate, London SW7, until February 24. It is open Tuesday to Saturday, 10 to 5.30, with a late night until 8 on Wednesdays. The exhibition is sponsored by Premafin

Boito's Mefistofele

The final production of the brief winter season at the Teatro Comunale in Florence was a new staging of Boito's Mefistofele, absent from the house since 1954, when the work was conducted by Tullio Serafin. Several generations younger than Serafin, the Florentine conductor Bruno Bartoletti artistic director of the Comunale - obviously has an affinity with late 19th century operas, and he led a sympathetic, totally committed reading of this problematic piece

Boito's is a curious, but not unusual case. As a young man, he was a rebel, an iconoclast, out to shock; in 1868, when his Mefistofele was given its pre-mière at La Scala, under the baton, he was barely 26, a leader of the anti-Verdi faction; his elders considered him thoroughly contaminated by foreign (ie. German) influences, and he was a polyglot cosmop-olite in a city that remains, even today and in spite of world-wide business connec-tions, charmingly provincial.

Boito's original Mefistofele, which lasted six full hours, created a sensation, but was a resounding fiasco. It had only two more performances, then was taken off. Boito, who in addition to being a composer, was also fertile writer, sup-ported himself by providing librettos for other musicians.

But he also worked on Mefis-tofele, cutting it drastically, smoothing rough edges, introd-ucing more attractive arias and, in general, turning it into a much more conventional piece. This second redaction, given in Bologna in 1875 with success, repeated in Venice, and then in 1881 at la Scala again, was this time warmly received. Not only *Mefistofele* but also Boito himself had been revised in the course of the decade: the shocking rebel had become a tame salon pet, coddled by duchesses, a con-tributor to the right publica-tions, a member of committees, a proper supporter of the establishment. His tastes, and his politics, became conservative. He abjured Wagner; and through the clever machinations of the publisher Ricordi - he was, at first warily, received by Verdi, whose librettist and friend he became.

Actually, though Boito's poetry is sometimes over-wrought, he was a better writer than composer. And, for that matter, he composed little: Mefistofele, a few odds and ends, and Nerone, which he began while in his twenties and left unfinished at his death. Under Toscanini's direction, several other composers tuned Boito's jottings and sketches into something performable. Boito died in 1918; his posthumous second opera was performed at La Scala in 1924. It has rarely been revived.

When he had finished reworking Mefistofele, Boito destroyed its first version; so we have only a vague idea based on the printed libretto - of what that was like. Probably it was more interesting than

the surviving second version. The Mefistofele we hear today begins magniloquently with a prologue in Heaven, in which the basso defies God and wagers he will win the soul of Faust: a grand conception. which allows for splendid stage

But after this prologue, the opera sags noticeably. The witches sabbath can have a certain noisy effectiveness: but the Classical Sabbath (starring Helen of Troy) is cold and academic. Though Mefistofele has the best lines, and the best music, he does not have enough of them, and the puppet-like Faust takes over for too much of the time. The double love duet in Act II is a series of tuneless jingles (Boito's melodic gift was scant. to put it mildly); and only Margherita's prison scene with the big show aria "L'altra

notte" — makes the ears perk up briefly.

As a rule Mefistofele is revived when some great bass is available to sing it. In Florence there was Samuel Ramey who certainly gave a masterful performance. Though Ramey's voice is not in the Chaliapin Christoff line (both celebrated interpreters of the part), it has a dark, evil side and the singer can display a sinister snarl. He is also a lithe actor, suggesting the ease of locomotion; and he has a seductive manner, too. Surely, he seduced the Florentine audience, which gave him a well-earned, extended ovation after the prologue.

Unfortunately the tenor, Alberto Cupido, for the first half of the opera bleated and whined and had difficulties with pitch. It was only in the final scene that he got his voice under some kind of control and could belt out the high notes in the ensemble. But the love duet and his arias (not particularly thrilling at best) went for little. Daniella Dessi was a sweet Margherita. though a more dramatic voice is usual in the part. Often, the same soprano sings also the part of Elena (Helen of Troy); but in this case it was sung by Graciela von Gyldenfeldt, stately and blonde but more imposing visually than vocally. The smaller parts were well assigned; Romano Emili's Wagner was particularly well-enunciated.

The staging was by Carlo Maestrini, a man of long and varied experience in opera: his view of the piece was tradi-tional, but he made use of interesting "special effects" by TV Key, a Florence firm; and Raffaele Del Savio's sets were an interesting mixture of star wars space and good old 19th century style scenery (Faust's study could have been designed by Verdi's friend Gerolamo Magnani).

It must be added that this Mefistofele attracted capacity audiences; whole bus-loads of Boito lovers arrived from as far afield as Modena and Parma. So the Florence production clearly filled a need.

William Weaver

Cinderella

ROYAL OPERA HOUSE, COVENT GARDEN

The eighties taught us to be shy of hailing new talent at the Royal Ballet. Too many young performers ascended to glory and fizzled away within a few seasons. Will the nineties be

any different? Watching Viviana Durante, who in the past two years has inherited a dozen ballerina roles, I am still cautious. She is elegant and serious; she has a wide technical range. In this era of Sylvie Guillem's superhigh extensions, it is satisfying to see how Durante's high leg-work is always part of a through-the-body line. She can bring unusual distinction to transitional steps. On Saturday afternoon, she returned to the role of Cinderella, and it was a pleasure to watch her poise in

At any performance she sometimes shows her flair and an unusual sense of address to the house. In some all-dance roles, such as in Ashton's Rhapsody, she's consistently switched on, assured. Often, however, she's capable but, somehow, withdrawn. As Cin-derella, she has been taught how to do certain things as, they still say, Fonteyn did looking up as she descends the ballroom staircase on point, looking at the Prince as she puts on the slipper. How to make these moments touching

retire the flow of a developpe.

is a lesson she may learn with time, just as she may acquire an even more exact sense of musical timing. At present, her Cinderella is a good, prosaic girl, rather beautiful, rather

uninvolving.

Hoken Hall, Gotanda (Thur) (235 conducted by Akeo Watanabe, with Dang Thoi Son (plano). Bee thoven, Bruckner. Suntory Hall (Thur) (234 5911).

Her Prince, Bruce Sansom, was making his debut. His dancing is a pencilled reminiscence of the oil painting that Anthony Dowell's once was. Line, control, speed: yes. But without Dowell's length of phrase or richness of tone. Sansom is the Royal Ballet's Ganymede - a courteous, pretty choirboy, forever teenage. Who could believe he is older than Durante? Or old enough to ask her to dance? Nobody's dancing all afternoon had the sweet radiance of the enraptured smile he brightly cast upon his lady love, his court and the audience. He's a novelty: a Prince to whom Cinderella will have to teach the facts of life.

Another debutant was the young Tetsuya Kumakawa as the Jester. He has all the role's technical ingredients - the jumps, turns, speed, stamina -but hasn't yet fitted them all to the music. He, Durante, Sansom have such unmistakeable promise, and Cinderella is a marvellous ballet, moving, witty and dense with choreo-graphic surprise. Why do they keep it all so demure, so Princess Ting? As an Ugly Sister, David Bintley did his funny walk. He and Guy Niblett are as coarse as the first-cast Sisters on whom Clement Crisp has aiready reported, but less funny, less acute in timing and with less dance sense. The ballet is still alive, still fascinating, but, in a thousand tiny details, it is slipping out of

Alastair Macaulay.

FT Arts Lecture

THE FINANCIAL Times Arts Lecture this year will be given by Sir Peter Hall, on opera. It will take place on Monday, February 5, 1990 from 7-9 pm at the Barbican Centre.

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FINANCIALTIMES EUROPE'S BUSINESS NEWSPAPER

ARTS GUIDE

MUSIC

London

London Sinfonietta conducted by Spephen Harrap, with soloists and the Finchley Children's Music Group, London Sinfonietta Voices and the Rascher Saxo-phone Quartet, Berio, Barbican Hall (Geo.) (200 2021) phone Quartet. Berlo. Sarmean Hall (Mon) (628 8891). Chamber Orchestra of Europe. Bach Brandenburg Concertos Nos 2,4, and 5: Britten's Prelude and Fugue (Mon). Queen Eliza-beth Hall, South Bank Centre cog con)

(928 8800) BBC Philharmonic Orchestra BBC Philiarmonic Orchestra conducted by Edward Downes, with Andreas Scheibner (bari-tone) and Bruno Csnino (piano). Mahler, Berio. Barbican Hall Mahler, Berio, Barnican Hall (Tues) (638 8891). Britten String Quartet. Haydn (Tues) Queen Klizabeth Hall, South Bank Centre (928 8800). Gabrieli Quartet. Sibelius, Bee-thoven (Wed). Wigmore Hall

Soviet Union State Symphony Orchestra conducted by Eugueni Svetlanov, E. Kissin (piano). Khrennikov, Tchaikovsky, Scriabine (Mon) Salle Pleyel (45638873).

Cecile Ousset, piano recital (Tue). Auditorum des Halles (40282828). Orchestre National de France conducted by Lorin Maazel, Ingolf Turban (violin): Messiaer Glazunov, Saint-Saens (Tue) Giazinov, Santi-Saeus (10e)
Salle, Pieyel (45638973).
Orchestra de Paris conducted
by Kurt Sanderling, Miriam
Fried (violin). Brahms (Wed,

Thur). Salle Pleyel (45630796).

Rusemble Wien-Berlin. Haydn, Danzi, Ibert, Eder, Francaix (Wed), Danzi, Berio, Mozart, Hin-denith (Thur). Auditorium des

Gerhard Oppitz piano recital with Brahms (Tues) German Chamber Philharmonic Orchestra under Bruno Well with Martha Argerich (plano). Mozart, Beethoven, Strauss (Thur). Alte Oper

Cologne

Frankfurt Radio Orchestra mas-ter concert with Pinchas Zukerman conducting and playing viclin. Beethoven (Thur) Philharmonie.

Berlin

Berlin Philharmonic Orchestra conducted by Riccardo Muti. Schubert and Haydn. (Thur) Phil-

Amsterdam

Netherlands Philharmonic with Maria Tipo (piano), Theodor Gus-chlbauer conducting. Berlioz, Rachmaninov, Roussel (Wed). Concertsebouw (718 345). Concertgeoonw (718 345).

David Geringas (cello) and Tanja
Schatz (piano). Prokofiev,
Schnittke, Tchaikovsky, Shostakovich (Tue). Concertgebouw (718 345). Radio Chamber Orchestra and choir under Bernhard Klee. Mar-

tin (Thur). Concertgebouw (718

Utrecht

Netherlands Philharmonic with

New York

St Luke's Symphony Orchestra conducted by Leonard Slatkin with Anthony di Bonaventura (piano). Haydn, Ligeti, Tchatkov sky. Carnegie Hall (Wed) (247

January 12-18

Sky. Carnege Ball (1964) (22) 7800). New York Philharmonic, Zubin Mehta conducting with the West-minster Choir directed by Joseph Flummerfelt. Brahms, Stravin-sky (Thur). Avery Fisher Hall

(1974 6770). Emerson String Quartet. Beethoven, Schubert (Thur). Metropolitan Museum of Art Rogers Auditorium (570 3949). Washington National Symphony Orchestra.

Mstislav Rostropovich conduct-ing Shostakovich, Albert (Thur)

Kennedy Center Concert Hall (467-4600). Chicago

Chicago Symphony Orchestra. Myung-Whun Chung conducting Bartok, Dvorak, Prokofiev (Tue); Sir Georg Solti conducting Corig-liano, Beethoven (Thur). Orches-tra Hall (435 6666). Tokyo

Wiener Mozart Akademi Orches tra. Mozart, J. Strauss. Showa Women's University Hitomi Memorial Hall, near Sangenjaya (Wed) (293 7550). Austrian Radio Symphony Orchestra conducted by Pinchas Steinberg, Haydn, Mahler, Kan'i

1661). Japan Philharmonic Orchestra

FINANCIAL TIMES NUMBER ONE SOUTHWARK BRIDGE, LONDON SET 9HL

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Monday January 15 1990

World battle in cars

THE RECENT gloomy warnings by leading US motor manufacturers presage not only a difficult short-term outlook, but a longer period of upheaval which is likely to effect profoundly the future affect profoundly the future structure of the industry worldwide. During the 1990s, producers in the US and Europe will need to make radical adjustments to survive against intensified Japanese competition. They will succeed only if they, and western governments, do not shrink from painful change.

The greatest immediate pres-

sures are in North America, where a market downturn has underlined how much more US producers still have to do to restore competitiveness. Mr Harold Poling, vice chairman of Ford, has forecast bitter competition this year, aggravated by surplus production capacity which he blames mainly on Japanese-owned

"transplant" factories.
The nub of the problem, however, is not surplus capacity but inefficient capacity in the American industry. The transplants are greenfield factories which use modern production systems and are mostly free from Detroit's long history of fractious labour relations. Though many still lose money, their Japanese owners can afford to finance them, partly out of profits earned on their strong domestic market.

Biggest casualty

The biggest casualty is General Motors, whose once dominant market share has slid to 35 per cent; its North American automotive business made losses in the second half of last year. Though the company has shed staff and spent \$40bn to modernise its plants in the last decade, many of them remain inefficient, while GM's model range has been considered, at least until recently, indifferent. With no end to the company's troubles in sight, worried US institutional investors have recently voiced growing dissatisfaction with its management. Ford and to some extent Chrysler have performed some what better by eschewing GM's costly gambles on unproven production technology and concentrating instead on many small steps to reorganise work-

quality and cost alone may not be enough to meet Japanese competition, let alone restore a

competitive edge.

Led by Toyota, Japanese carmakers are shifting their offensive by accelerating the introduction of new models. The new strategy will pose a formidable challenge. Unable to match the Japanese industry's florible development and manflexible development and man-ufacturing methods, most western carmakers still depend for their profits on mass-producing limited ranges of standard models over a long period.

Buoyant market

At present, European carmakers are still enjoying the benefits of a buoyant and partly protected local market. However, countless studies have found that they lag the Japanese industry on most measures of competitiveness. Furthermore, their weak position in markets outside Europe makes them exceptionally vul-nerable to a fierce Japanese attack on their home ground.

The European industry hopes to defend itself by getting the EC to negotiate a voluntary restraint arrangement (VRA) with Japan after national import restrictions lapse in 1992. At best, that is wishful thinking. The main results of the VRA in force in the US since the early 1980s have been to slow local industry's adjustment, push the Jap-anese into building "transplants" in North America and enable them to fatten margins

on their exports from Japan. The future of car industries on both sides of the Atlantic can be secured only by sustained efforts to improve management performance, reorgan-ise production and develop products which offer customers better value for money. In Europe in particular, this may require restructuring of the volume car business to produce fewer, bigger companies better able to afford large

investment programmes. Mr Roger Fauroux, France's industry minister, acknowledged recently that Japanese cars may out-sell French ones because they are superior products. European motor manufac turers must see that they are running out of excuses to defer tough decisions essential to

The education decade

IF THE recognition of a problem is the first step towards its solution, Britain can be said to have made educational progress during the 1980s. Education and training are at least close to the top of the political agenda, which was certainly not the case

The origin of present prob-lems lies in the fact that Britain's education system was designed to cater for an academic elite; the needs of the bulk of the population were ignored. In many other places, including the US, continental Europe and Japan, efforts were made to provide the kind of schooling likely to benefit nonacademic children. As a result, Britain's record at intermediate levels of training and edu-cation is far worse than its record at university level, which is not impressive. At the beginning of the 1990s, only about 40 per cent of 16 to 18 year olds remain in full-time ducation, a far lower proportion than in most competitor countries. And the bulk of those who leave still do not gain vocational qualifications of any value.

If the Government is to remedy this situation quickly, it must introduce further radical reforms. A sixth form curricu-lum that meets the needs of the majority of 16 to 18 year olds is urgently needed. This means scrapping the anachronistic Advanced (A) level examination, which offers an unacceptably narrow education for the top 20 per cent, and introducing a new broader cur-riculum. This should attempt to span the arts, science and vocational divides and provide a natural progression from the GCSE exams taken at 16.

Inherent flaws

Mr John MacGregor, the Education Secretary, is deceiving himself if he thinks the flaws inherent in A levels can be overcome by tinkering with existing syllabuses. It makes no sense to argue that "core skills" such as numeracy and information technology can be efficiently imparted through the medium of, say, French A

The Government should also show that it is serious about boosting school-based technical education. In this context, a

target of 20 City Technology Colleges is grossly inadequate. As Professor Sig Prais of the National Institute has argued, the programme needs to be expanded by a factor of about 100 if the bias towards academic education is to be materially altered. The attempt to provide technical education outside the framework of local education authorities was a mistake. In future public money should be made available for the conversion of com-prehensives into CTCs, where this is acceptable to local com-

Training challenge

If anything the training challenge is more daunting. Shortly before resigning as Employment Secretary, Sir Norman Fowler announced ambitious targets for voca-tional qualifications. By 1995, he declared, all 18 year olds should achieve the vocational should achieve the vocational equivalent of five good passes at GCSE. And at least 50 per cent should achieve the equivalent of A level passes. These are admirable objectives. The only problem is that Sir Norman did not explain how they are to be achieved. This task falls to Mr Michael Howard, his successor. One thing is certain, a large increase in vocational qualifications will not be brought about simply by giving youngsters a training credit with which to buy courses of their choice. Labour market tightness will ensure market tightness will ensure that many opt for employment with little or no structured

training.
Mr Howard must strive to increase the number of young people undertaking vocational training. But he must also carefully scrutinise the quality of courses. As the National Institute has noted, it is disturbing that written tests and external examinations are not typically required: trainees merely have to demonstrate practical competence to their immediate supervisors in their place of work. Such rules would not be acceptable in continental Europe, where vocational courses are not only broader but accompanied by

academic study.

Attitudes will have to change rapidly if Britain is to avoid remaining an educational laggard in the 1990s.

Charles Leadbeater, Nick Garnett and Peter Marsh set their sights on the East EAST GERMANY HUNGARY

n the next few weeks Windsor in Berkshire will welcome a group of out-of-town businessmen. Led by a Russian admiral from the Soviet Ministry of Merchant Marine, they will visit the nearby training centre run by ICL, the computer company, for a crash course in business

The admiral and his colleagues are the top management team in ICL's recently established joint venture to assemble personal computers in the Soviet Union. The plant, in a refur-bished former registry office on the outskirts of Leningrad, should start ssembling computers in April. It is just one of many joint ventures

have sprung up east of the Ber lin Wall as western businessmen and East Germans have travelled in opposite directions, but with almost equal eagerness for the spoils which await. If the Soviet Union is included, east-ern Europe is a market of about 420m people, compared with the 324m of the European Community. There is sub-stantial room for growth. The EC's gross domestic product in 1988 was \$5,509bn (£3,318bn), compared with \$1,420bn in the USSR and \$473bn in

the remainder of eastern Europe.
As Mr Godfrey Linnett, head of eastern European operations at Allied Lyons, the food and drink manufac-turer, puts it: "People are crying out for good quality consumer goods. It should be easy to sell them."

Moreover, eastern corporate gems could be revealed after some dusting off with western management and

technology. Perkins, the engine manufacturer, is teaming up with a subsidiary of the Bulgarian company, Balkancar, one of the world's largest fork-lift truck manufacturers. The Weir group, the Glasgow-based engineering company, has recently agreed a deal to license technology from Litostroj, the Yugoslav company which is a world leader in water turbines for hydro-electric nower stations. power stations.

Before the Second World War, German chemical plants east and west were owned by IG Farben, and retain some of the same characteristics.

Asea Brown Boveri (ABB), the Swedish-Swiss power engineering group, is well on the way to taking majority control of Zemech, the Polish turbine and generator maker, with the aim of welding it into its world-wide manufacturing network.

"If we did not do this we would feel that we were not supporting our tar-get of becoming the world's lowest cost producer," says Mr Eberhard von Koerber, ABB's main board member responsible for eastern Europe. Western capital is welcome, espe-

cially in areas like consumer goods and television manufacture, telecommunications and computers, although some deals may still fall foul of CoCom restrictions on high technology exports. Not far behind are ven-tures in cars, automotive components, construction of hotels and factories and chemicals.

In the short term there may be more opportunities for consumer goods imports, such as the 500 Nissan cars going to the Siberian miners, as governments attempt to satisfy long suppressed consumer demand. But in the long run, companies will need to go beyond importing and consider

Mr Paul Whitwam, ICL manager for eastern Europe says: "We will have to provide a total service. In future they will not accept imports which just cream off the profit. They will want us to make a tangible contribution to the long-term health of their

Mr Tony Downs, who is responsible for setting up Perkins' Bulgarian technical research centre in collaboration with the Varmo engineering company concurs: "We cannot skirmish on the edges - we have to get in there."

Riding off

in style

Jeff Reynolds, the

US West (US) with Hungarian post office for cellular radio telephone system for Budapest from 1991.

Bouygues (France) letter of intent to build hotels and shopping centres for Hungarian etate railways.

Sharp's Austrian agent (Japan) plans joint venture.

Minolta (Japan) agreement with private Hungarian enterprise to market and service products including

to assemble colour televisions market video recorders and

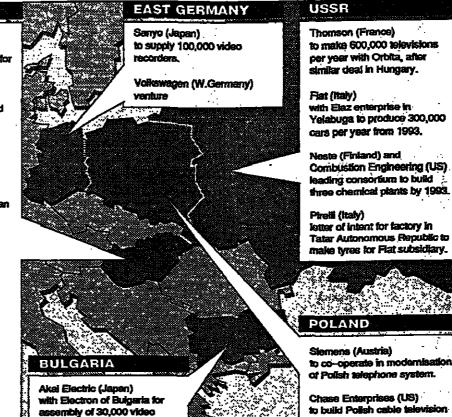
Samsung (S.Korea)

AEG (W.Germany) to license production of semi-conductors.

Suzuki (Japan)

with likarus to make 50,000 cars per year.

General Motors (US)



most important factors is how companies can protect their investment given that they cannot sell the stake on a stock market if the venture fal-ters, falls or is suddenly wound up. Several joint venture companies said

this meant they would never make an investment which could not be paid for within two years.

An equally pressing problem is the repatriation of profits. How can a profit earned in Hungarian forints or profit earned in Hungarian forints or profit.

profit earned in Hungarian forints of Polish zlotys be turned into usable sterling or dollars? There are no Czechoslovak legal provisions to allow koruna profits to be repatriated. In spite of worsening trade balances western businessmen say that more western nusinessmen say that more organisations are getting access to hard currency to pay for imports. But progress towards convertible currencies will be a key determinant of how integrated these economies will become with the rest of Europe

integrated these economies will become with the rest of Europe. Poland is attempting to unify official and black market exchange rates. Hungary has been less enthusiastic, but the official rate for the forint is already more closely aligned to the black market rate.

But there is little doubt that the greatest divergences are in East Ger-

greatest divergences are in East Germany and the Soviet Union. After the opening of the Berlin Wall the black market rate for the East German mark plummeted to five pfamigs. Yet the official rate is still one for one

with the D-Mark.
This means most companies have to engage in imaginative accounting. ICL earns its profit on a Polish joint venture by taking 40 per cent of the export profits earned by a Polish company's furniture manufacturer to which it is linked.

Indeed, accounts may prove to be an obstacle in themselves. Hungary is developing codes and principles of accounting. But people are used to dealing in quantities rather than prices. While Mr Bloomfield at Ernst and Young says eastern accounts are merely unfamiliar, Mr McMahon at Price Waterhouse says accountancy is largely non-existent as an independent profession or business service.

Quality is another problem. Apparently a West German shoe manufacturing joint venture in the Soviet Union found the leather it was supplied with could not be used to make the quality of shoes it planned. So it had to be shipped back to West Ger-

many to be reprocessed.

While there is no shortage of people willing to work in joint ventures, in some countries there are constraints on recruitment. Companies may simply have to accept the number and quality of workers they are allocated. Some of these difficulties are likely to be addressed by eastern European governments. The USSR and Czecho-siovakia are planning to redraft their laws on joint ventures to make it

easier for companies to repatriate profits and sell in domestic markets. But the climate for western invest-ment may change in other ways. Mr McMahon expects the Hungarian government to be elected in the spring will reassess investment plans to establish clearer Hungarian priorities. In Poland there is already concern that the West German investment

Pomerania and East Prussia, areas held by Germany between the two world wars. Finally even after a joint venture is set up with technology, managers, workers and suppliers it may not work. Consider the performance of those in the Soviet Union.

may become so dominant it could lead

to the economic annexation of Silesia.

A plethora of agreements has been signed. More are being sought. But very few are up and running. By the middle of last year, only 40 of the 1,000 registered joint ventures were in

Investing in the revolution

After licensing manufacture of its products for 20 years in Yugoslavia, Poland and Bulgaria, Perkins is considering manufacturing joint ven-

tures.
Corporate eagerness to get into the east is no doubt justified. But just as eastern planners are learning new tricks, so western businessmen will have to discard their preconceptions. The revolutions in eastern Europe may have been united by a yearning for democracy. But they are likely to produce quite diverse outcomes.

Yugoslavia and Poland have been open to the west for much longer than Bulgaria and Czechoslovakia. Revisionist communist rule in Hungary was very different from the Ceauses-cus' Romania. Neo-liberal Polish Thatcherites find few counterparts in Czechoslovakia and East Germany.

Mr Paul McMahon, a Hungarian specialist at Price Waterhouse, the accountants, says of the country: "A return to the previous system is unimaginable. But it will not neces-sarily become like our own system, elements of socialism will remain." The economic bases also differ. Ironically, one advantage of Czecho-West is a relatively low debt burden. Debt service payments consume about 16 per cent of foreign earnings in Czechoslovakia and 27 per cent in

Romania, compared with 45 per cent in Hungary and 43 per cent in Poland, Nor have all taken the same approach to joint ventures. East Germany's Government said last Friday it might allow majority foreign stakes in joint ventures as exceptions to what it had planned would be a 49 per cent ceiling. But until the rules are clearer, investors may be inhibited.

The Czechoslovak joint-venture law is much more restrictive than the Polish or Hungarian statutes. Under section 11, joint-venture profits are taxed at 40 per cent and the operation has to contribute 50 per cent of its wage bill

to a social security fund.

The upheavals have created their own problems. Mr Tom Hutchinson, the ICI board director responsible for eastern Europe says: "These economies will have a very toneh winter. mies will have a very tough winter, which could lead to a political back-lash. Stable political institutions will need to develop to attract long term investment."

'People are crying out for good quality consumer goods. It should be easy to sell them'

Mr John Hood, managing director of the Weir group, which has also traded extensively in China, says: "In the old days you used to be able to deal with a single ministry like power or oil. Now everything is fragmenting, chains of command are confused and there is more political uncertainty

about what people should do."

Imperial Chemical Industries has set up an office in Kiev, in the Ukraine, because purchasing decisions are becoming so decentralised its Messey office connect come its Moscow office cannot cope.

Most eastern European countries

are heavily dependent on export earnings from their Comecon partners. About 80 per cent of Czechoslovak trade is with other "socialist coun-

they want to move very quickly All are agreed — companies have to make a long-term commitment. APV, the machinery maker, has taken five

years to get its Bulgarian joint venture with Bio Invest, an organisation set up by the Bulgarian Government, running successfully.

Many British companies do not have the culture for this sort of long-term investment. A team from one large British company recently

tries," while 70 per cent of East Ger-

many's exports go to eastern Europe. As Comecon becomes dislocated, so trade may falter and these economies

Joint ventures will still operate

within a largely planned economies which can lead to contradictory pres-

sures. Although ICL has a small

Moscow sales force, which drums up some orders through cold calling

potential customers, its joint ven-

potential customers, its joint ven-ture's profit of £1m in the first year of operation was written into the plan. Mr Whitwam says: "Planning does not mean you necessarily have long lead times. Something may be planned but the money may not be authorised. Once the money is there

could stagnate.

came back from two days of talks in Moscow with the chairman exasperated by the short-term difficulty of getting his profits out of the country. . In most joint ventures management is in the hands of the host ministry or company. Mr Tim Bloomfield, an eastern Europe specialist at Ernst and Young, the accountants, says: "It is important to get a local chairman with some clout and good contacts

with the ministries." operation. According to unofficial estimates circulating in Moscow, 14 of the first 40 are in liquidation.

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OBSERVER The Reynolds intermarried

mysterious young Texan who won world-wide attention with with the Mathews family, to become the biggest cattle bar-ons in Texas in the late 1800s. his bid to acquire the Bond Corporation of Australia, To this day, the name Reynappears ready to ride off into the sunset. If he does, he will be followolds commands respect in the cattle business. Although the claim of Jeff

Brian Inglis records in his recently published autobiography that when he was editor

of The Spectator, he received an indirect approach from one

writers, who sought to write for the magazine. It came through Erskine Childers, who

"Dear Brian," Childers wrote, "I have had an astonish-ing letter from Raymond Chan-

dler, who I presume is the author of the lowest type of detective fiction, in which he

wishes to write for The Specta-tor a detailed account of my father's execution... Has he ever

indulged in decent respectable literature, as The Spectator

does not seem to me to be in his line at all?"

As Inglis notes, it would

have been a considerable coup

to have had Chandler as a con-

tributor, but the article never appeared.

Another crime-writer who

seems to have gone up in the

literary world, and who was always regarded as somewhat

risqué by some of us when still at school, is Mickey Spillane.

vate eye, Mike Hammer, is due to be published this week: by

William Heinemann, no less.

Now 71, Spillane lives in
South Carolina with his third

wife, Jane. Heinemann quotes

him as saying: "I write books I'd like to read myself, starting

with an unusual climax then

His 12th novel about the pri-

of the great American crime

was to become President of the Irish Republic.

ing a long family tradition. Reynolds claims that he is Reynolds to be a descendant of the family has not yet been descended from the Reynolds verified, he appears to share family of Throckmorton, its adventurism. Texas, legendary cattle ranchers who reputedly owned 300,000 acres of grazing land Classy stuff

in the late 1800s.

The Reynolds family history reads like the script for a John Wayne movie. The Reynolds brothers, George and William, arrived in Texas in the mid 1800s. George got a start as a Pony Express rider, while William rode herd as a cowboy.

In 1865, George Reynolds and two others took a small herd of cattle to New Mexico on the first cattle drive through hostile Indian territory to Santa Fe. The drive, which took three months, was the first of dozens by George and W D Reynolds, often accompanied by their younger

At first, they drove cattle from Texas north to Wyoming and west to Utah, then extended the drives to California, Nevada, Montana and even Canada. In 1866 the two formed their own ranching company, the Reynolds Land and Cattle Company, and made

a fortune raising cattle.
George Reynolds was injured in a battle with Indians at the Double Mountain fork of the Brazos River in 1867. The story goes that he pulled the arrow shaft out of his body, but that the arrow head remained until it was removed 16 years

There is also a rather murky story about a Reynolds family member who went bad. Although details are sparse, he was apparently a Texas sheriff who was driven out of



"Couldn't they have just shot the replicas from their hands?"

working the plot through towards it." The latest is called The Killing Man and ends a gap in the Hammer series that has lasted 19 years.

Soldiers' tale ■ As Europe scratches its head

about the future of its defence, French and West German sol-diers are well on their way to forming their first 5,000 strong joint brigade. But, nine months away from completion date, they are scratching their heads as well. The experiment, launched just over two years ago, has proved more difficult than expected. Senior French officers admit

that differences between practices and rules have caused "real problems." These include pay rates, discipline, soldiers' rights as citizens, equipment, dress codes and food - not to speak of language.

Communications systems between the French and German regiments at the brigade's Black Forest base have been found to be "not fully compati-ble." The two nationalities use

which has common support services such as health, will become bilingual. To this end, French is spoken one day, and German the next. The fact that many of the French contingent have been drafted in from Alsace favours the use of Ger-

man. So an aggressor might be best advised to choose a French-speaking day. The brigade, still missing two regiments, is expected to be officially in place on sched-ule in October. "We cannot afford to miss this opportuanion to miss this opporturation, and it is will require more training at brigade level before it is really operational.

Barker's bite ■ Something is stirring in the London theatre. If you do not

believe it, go and see Scenes From An Execution at the Almeida Theatre in Islington and Seven Lears at the Royal Court, both by Howard Barker. You may not like the language. Some critics have found them vague and pretentious, though there is considerable erudition behind them and the texts contain rather more jokes than the early audiences appreci-ated. Ahove all, the plays work on stage: superbly produced and acted. Last week was the best in the London theatre for a very long time.

Elfish

From a report to a Kent woman's club: "She said she and her husband lived simple, uncluttered lives. They had no children and no pets. She had her weaving and he painted, and they had no one to consider but their two

different arms, munitions and other supplies - "all the way down to the radio batteries. At first, different French-style and German-style meals were provided, but these have now been amalgamated into one menu from which soldiers is number 1 are allowed to choose. The aim is that the brigade,

n one side of a busy street in the centre of Tokyo stands the head-quarters of Teijin, one of Japan's largest textile and fibre groups. On the other side is a government building emblazoned by an electronic "Import Now!" slogan

The slogan is a poignant reminder of the difficulties facing Teijin and its fellow textile groups and of the unsympathe-tic political environment in which they operate.

During the 1980s, while other areas of Japanese industry benefited from a surge in exports, the textile sector suf-fered from the uncomfortable combination of increasing imports and declining exports. With Japan so anxious to end the diplomatic squabbles over its trade surplus, the textile companies cannot count on government help.

Instead they have been forced to resort to rationalisation to become more competitive in the international textile trade. In the last year or so they have emerged from their restructuring to stage a modest recovery. Now they face the challenge of translating that

into a longer term revival.

In spite of its decline, textiles is still one of the biggest sources of employment in Japanese industry with a workforce of over 500,000.

The industry begins with the giant man-made fibre groups — led by Toray and Teijin — many of which also have interests in other areas of textiles, such as spinning and weaving. The fibre groups also have friendly links with spinners and weavers which work with

them as sub-contractors.

Clothing is fragmented between hundreds of small family firms although some significant forces – such as Renown, Kashiyama and Wacoal – have emerged. Dis-tribution is dominated by the sogo shosha, or the three traditional trading houses: Mitsui, Mitsuhishi and Itoh.

Throughout the 1970s the Japanese companies - like their western European counterparts - suffered the parallel problems of rising raw material prices, surplus capacity and increased competition from low-cost countries.

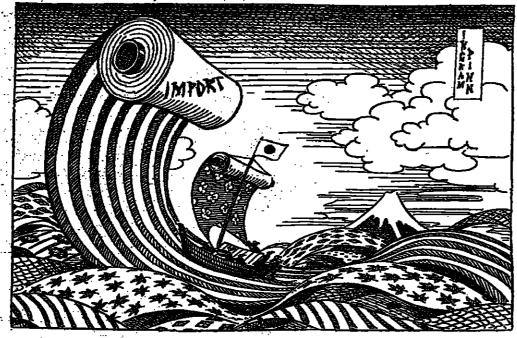
In the 1980s these obstacles were compounded by the apparently inexorable rise of the yen. Imports into Japan from South Korea and Taiwan rose rapidly. Exports declined

sharply.

The industry suffered as a result. The index of textile production fell from 190 in 1980 to 93 in 1987, at a time when the index for all manufacturing rose from 100 to 125. The balance of trade in textiles swung

Alice Rawsthorn finds Japan's textile industry facing an uncertain future

Left hanging by a thread



into deficit. The level of import penetration rose from 16 to 37 per cent between 1980 and 1988. Some of the largest groups ustained losses.

Other groups remained profitable, albeit at a lower level. But many could no longer compete overseas. At home the fibre groups were threatened directly by increasing fibre imports and indirectly by the impact of higher textile and clothing imports on their cus-

Ostensibly the simplest solu-tion would have been for the industry to follow the example of its western counterparts by appealing to the Government to impose restraints on

But the Japanese Government was so concerned to reduce the trade surplus by boosting imports restraints were not feasible. "We were all aware that political intervention was out of the question," said a director of one of the largest fibre groups. A year ago the Government did respond to lobbying from the knitting industry by negotiating a "voluntary restraint agreement" with South Korea

prevent the dumping of its knitwear. Otherwise the industry has been left on its own. A series of schemes devised by Miti, the Ministry for International Trade and Industry, has been introduced. The first two schemes - introduced in 1978 and 1983 - were concerned with cutting capacity. The latest scheme, in 1988, encouraged the formation of linked production units' whereby companies in differ-ent areas of the textile cycle from fibres through to clothing

- work together.

The chief objective was to enable the industry to cut capacity and to reduce its involvement with commodity products in favour of concenproducts in lavour of concentrating on the specialist prod-ucts where it is less exposed to competition from South Korea and Taiwan.

In many ways the Miti initiatives simply mirrored the restructuring which was already transforming the industry. All the larger manucant cuts in capacity, espe-cially in commodity products.

complicated by the Japanese tradition of a company offering jobs for life to its employees. Whereas western textile groups were able to shed labour on a huge scale throughout the 1980s – the US industry lost more than 250,000 jobs during the decade, while the textile workforce in the European Community fell by a quarter - the Japanese companies have had to find alternative employment for "surplus"

This has accelerated the trend towards diversification. Most of the leading textile and fibre groups have used their expertise in fibre technology to move into new markets, mainly chemicals and plastics. Toray and Teijin now domi-nate the global market for magnetic tape. Kanebo has interests in cosmetics and electronics. Unitika is involved in housing and health care. Toyobo has invested in medical

instruments and electronic

The Japanese companies. with the exception of Asahi Chemical and Mitsubishi Rayon, are still less widely diversified than their western competitors, Hoechst of West Germany or Du Pont of the US. Yet a recent report by the Economist Intelligence Unit estimated that the top groups now derive 40 per cent of turnover outside textiles.

The industry is benefiting from the restructuring. Most of the market leaders reported record profits last year. The recovery is partly attributable to the benefits of cost-cutting and diversification, but also to an underlying improvement in

trading conditions. One favourable factor is the consumer spending boom in Japan. This has meant that, although imports have continned to increase, domestic demand has been such that the Japanese fibre and textile groups have benefited too. But the chief factor is the

declining competitiveness of South Korea and Taiwan, where labour costs have risen so rapidly that their fibre and textile exports are now far less

The Japanese companies are on course for another year of record profits. The process of restructuring is now com-pleted. Toray and Teijin are both confident that they will be able to maintain capacity at its current level.

Some companies have even been confident enough to invest overseas. Wacoal is already in the US and is moving into Europe. Toray has bought Samuel Courtauld, a weaving company from Courtaulds, the UK group, as a

In the past the emphasis of the Japanese companies' international investment was to establish low cost sources of production and to secure mar-kets in the emerging Asian economies. Today the emphasis is different. The rationale for the investment is to ensure continuity for exports by reducing exposure to fluctua tions in exchange rates and to improve the standard of ser-

Yet the outlook is far from optimistic. The textile and fibre companies have retreated into small, specialised markets, which may be less vulnerable to low cost imports but where the prospects for growth are modest, at best.

Korean and Taiwanese competition is still intense and new sources of competition could emerge. The Japanese industry will have to struggle to remain competitive: at least as long as government buildings are emblazoned with "Import LOMBARD

'Beggar my neighbour' at the Bundesbank

By Samuel Brittan

more than 31/m engineering

workers, has put in a claim for

higher wages and shorter

hours which adds up to a 12

pay. Contrary to popular belief,

no greater than the British,

even though the starting point

is much higher. But with the

economy booming and both

capacity utilisation and profit

man industry is not in a mood to make a determined stand.

and ethnic Germans, together with the dismantling of barri-

ers between the two parts of Germany, should both raise

the underlying growth rate and increase the flexibility of the

labour market. These new

forces will, however, add to

The Bundesbank's

EMS realignment

demand as well as to supply

and make greater calls on Ger-

man savings. The Bundesbank is perfectly entitled to concen-

trate on the immediate and

obvious inflationary dangers.
A higher D-Mark would take

some of the pressures off the internationally traded sector, which is the main beneficiary

of increased orders from east-

ern Europe. At the same time it would hold down the contri-

bution of imported prices to

the Bundesbank for an appreci-

ation in the face of an infla-

tionary threat makes more

sense than the British Govern-

ment's preparedness to see the sterling index decline by 12 per

cent over a year.
But whether its central bank

likes it or not, Germany's cur-

rency freedom is limited by its

tion was the beggar-my-neigh-

bour policy of the 1930s, so is

competitive appreciation in the

moreover special responsibili-

ties as the key currency coun-

campaign for an

is irresponsible

The influx of East Germans

shares at record levels,

ONE OF the most welcome features of the last decade has been the role of the Bundesbank in holding down inflation, not only in the German Federal Republic, but in much of western Europe to which it is linked by the European Monper cent increase in hourly etary System. the trend increase in German manufacturing productivity is

But if anyone thinks that this degree of support means that the Bundesbank is above criticism, he or she is likely to be disabused. For the Bundesbank's sotto voce campaign for an EMS realignment is irresponsible, damaging to European integration and represents a time warp in that institution's thinking.

The Bundesbank had to

accept a setback when the New Year changes were confined to a modest depreciation of the lira, which was itself combined with the narrowing of the Italian margins to normal EMS levels. The successful resistance of France and its allies to any across-the-board D-Mark revaluation has for the time being put a heavy dampener on market expectations.

As the Bundesbank president Karl Otto Pöhl remarked: "A realignment of the EMS is not on the agenda because the major players do not want it." But these very words are consistent with postponement rather than renunciation. When asked if West Germany wanted a revaluation, he replied that the German position was "more differentiated." This was a reference to differences between the Bundesbank and some parts of the German government who are anxious not to alienate the French.

The Bundesbank's eagerness to see a strong D-Mark was evident from the alacrity with which it sold dollars during a temporary modest upsurge of the US currency, thereby feeding market rumours that the informal Louvre range for the dollar had been shifted down-wards from DM 1.90 to DM 1.70, to DM 1.70 to DM 1.50. (Allowing for the Bundesbank dislike of the word "ranges" and the soft-edged nature of the understandings, the market's suspicions are likely to be justified.) The desire for a higher D-Mark is understandable in German domestic terms. For it

is not only British industry

try of the EC.

that is facing the spectre of double-digit pay settlements. IG Metall, which negotiates for One should be clear what the criticism of the Bundesbank is. If the German central bank wishes to raise interest rates to fight inflation it must be free to do so. France and its other partners then have the choice of following suit or letting their own currencies depreci-ate. All current indications is

that they will follow suit. What the Bundesbank is not entitled to do is to try to secure for itself the advantages of an appreciation by playing on the expectations of market participants, so that they are less inclined to hold other currencies at given interest rate relativities. The Bundesbank may not agree with the policy of Mr Pierre Bérégovoy in linking the franc so closely to the D-Mark; and it may not share its own Government's enthusiasm for fixed parities in the Community. But it is not entitled to further its case by stimulating

a run into the D-Mark. One should not exaggerate the magnitudes at stake. Currency analysts have in mind a franc/D-Mark realignment of around 2 per cent. Last time there was a realignment, in 1987, the franc was actually stronger after the change one advantage of operating with margins. But the small-ness of the possible move is an argument against making it.

For even a very modest realignment would represent a quite unnecessary setback to the hopes of currency stability, which are an important part of the Single Market, and an unnecessary slap in the face for the French Government's brave efforts to use the EMS as overall inflation. The desire of an anti-inflationary anchor and to abolish exchange controls ahead of time. (It has, incidentally, received little appreciation for this last step from the British Government despite over the issue.)

So long as the overall stance of European policy is not deflationary – which it is very far from being – the French Gov-ernment can reasonably preinternational responsibilities. Just as competitive depreciavent devaluation by matching German interest rate moves, and refusing to be bullied. But it is time that some people in 1980s and 1990s. Germany has Frankfurt rose to the level of

Old accounting principles under new principals

A maturing

relationship

Entrepreneurship Research.
I feel the article gave an

unnecessarily negative view of

the relationship which has developed between our com-

pany and the Sema Group. It failed to emphasise the bene-

fits of the acquisition for Bad-

deley, or for Sema and its cus-

The problems which you cite relate very much to the early

months – nearly two years

ago - of our transition to being part of a bigger group.

The real benefits of the syn-

ergy are becoming more and more apparent, and are just as

envisaged. There have been

Also, things have moved on.

From Mr Keith Sykes.
Sir. Your editorial ("Accounting for goodwill," January 10) makes a further useful contribution to the debate on this important area. There is, however, a much more pressing problem, which was highlighted by an announcement from Cray Electronics in November last year. The company decided retro-

to best accounting practice in the electronics sector." There was no explanation as to why the shareholders had previ-ously enjoyed the benefit of a second best service, nor whether the audit fee was correspondingly lower.

My solution would be simple: spectively to review its accounting policies for the pre-vious year to April 1989 with the aid of an outside firm of we should introduce a collection of accounting standards. As the name suggests these would indeed be standard, so

that all shareholders would accountants. The result was a 70 per cent reduction in reported profits "having regard enjoy the benefit of "best accounting practice."

Whether the new regime to

which your editorial refers (the Financial Reporting Council and the Accounting Standards Board) will lead to this objectivity remains rather doubtful. The Dearing Report which recommended the changes to current practice noted that "the over-riding statutory requirement is that accounts should give a true and fair view. The

purpose of accounting stan-

dards is to provide authoritative but not mandatory guidance on the interpretation of what constitutes a true and

fair view." This suggests a continuation in the lack of uniformity which makes life so difficult for the users of published accounts. Is the implementation of the Dearing proposals going to mean more than a continuation of the same principles under new principals? Keith Sykes, 36a Cleveland Square, W2

Conventions: cashflow versus accruals

With regard to the Account-ing Standards Committee's proposals to enforce the capi-talisation of goodwill: is it not Sir, Charles Batchelor ("Dangers of ignoring culture and style," January 9) contained an time that accountants rejuve-nated their conventions. These extract of the paper which Elizabeth Garnsey presented to the European Foundation for are based on accruals account-

ing which, when applied to such situations leads to anomalies which inevitably confuse shareholders and mask the underlying information.

A truly progressive step would be to adopt cashflow accounting conventions which

wealth generating capacity of an investment such as an acquisition, as well as corporate performance. J.P. Molyneux, 13 Orchard Grove, West Didsbury, Manchester

Britain's need for a new training structure

From Mr Tom Elliott. Sir, Attempts to introduce a standard minimum wage throughout the European Community through the Social Charter will, it has been said by the Government, make Britlabour too expensive for its relatively low productivity. Manufacturing investment and jobs will go elsewhere in Europe. Is the defence (and implicit promotion) of our maskilled labour now a government strategy for economic growth, or are preparations. under way to reverse the situa-

be managed solely by the over-

seas investor. Yugoslavia has

recently started a stock market

and there is great interest in the privatisation of several

with an exchange rate linked to the D-Mark. With external reserves of \$70n, Yugoslavia is able to meet its local currency

The dinar is convertible,

cultural challenges, but we have shown them to be by no Many developing countries are using cheap labour to attract the investment for submeans insurmountable. Julie Baddeley, sequent economic growth. It is hoped that one day there will Managing Director, emerge, from an industrial 126/130 Tenison Road, hase of low skilled industries, a

more highly skilled and better paid workforce. At first glance there seems no reason why this common-sense strategy should not apply to Britain as much as it does to, say, Korea. Unfortunately, Britain is not developing country. We are an industrialised nation apparently moving down and not up the ledder of skills. As such we

are following a novel strategy: attempting growth through promoting the relative decline of the productivity of our It is surely a cunning strategy, for the Government appears to be defending the failure of our education and training system while making no substantial changes. There

has been no radical attempt to

improve the quality and pro-ductivity of British labour, and

hence its real — as opposed to its artificial and inflation gen-erating — price. It is this, rather than further attacks on trade unions, which is the key to the long awaited supply-side revolution in the labour mar-

The Government must find

the courage to do away with the present education and training structure and replace it with one that reflects a wider, yet more rigorous curriculum. If, however, the Government chooses to continue to promote change in the piecemeal manner seen during the 1980s, we can expect to see Portugal enjoying a higher GDP per capita than Britain before the hideously blinkered A Levels are done away with. Tom Elliott, 3 Fairmead Road, N19

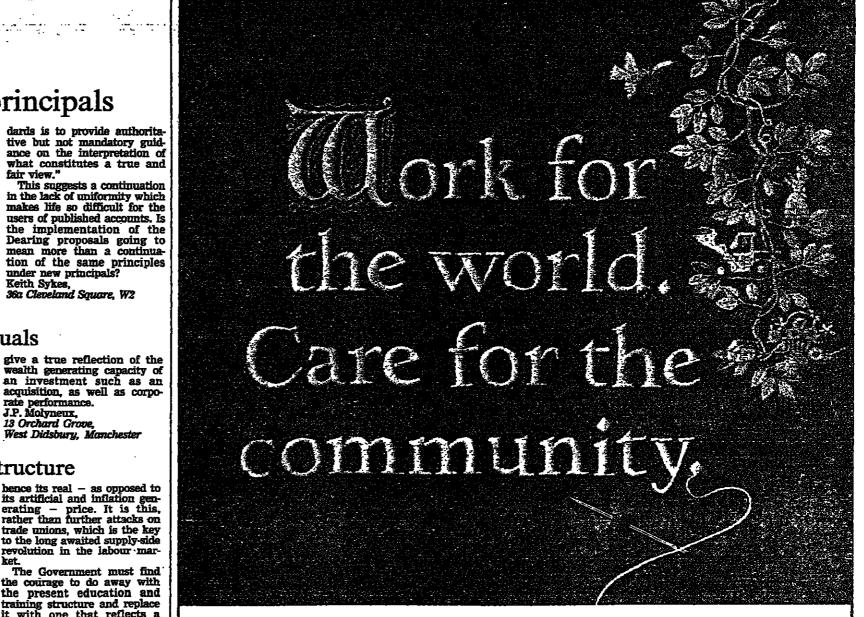
Yugoslavia: accustomed to doing business with the West

tioned that some eastern European countries' accounting methods are unfamiliar, sometimes non-existent. Yugoslavia's Accounting Law requires half yearly accounts and compliance with international standards. Western-style management consultancy and audit services are available from firms such as my own.

Melton Street,

Euston Square, NW1

OFO KOMATSU Head Office 2-3-6. Akasaka, Minato-ku Tokyo 107. Japan Felex. JIZ2812 Phone (03) 556 1-2617 Cablo. KÓMATSULTO



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ventures around the world. Wherever we go, Komatsu seeks local partners to share the benefits of technology and prosperity. We take part in community life as a neighbor. And we also sponsor quality imports in our local markets, at home in Japan.

That's just a sample of how one company works for the world. Modest efforts, for mutual rewards. Consider how much we can accomplish if we work with care, patience and imagination. Together.



country with many of the advantages and few of the problems of trading with east-

Yugoslavia has encouraged joint ventures with western companies for more than a quarter of a century and over-

eas investors now have many

From Mr Dragoslav Lazarevic.

(January 8) described some of

the pitfalls of investing in east-

ern Europe. May I suggest one

of the rights granted to local liabilities with foreign curmyestors. For example, wholly owned subsidiaries may now rency.
The Business Column men-

Many Yugoslavs I meet have travelled extensively and are experienced in trading with market economies. They are well aware of their need for modern technology and training, and are ready to talk about working with overseas Dragoslav Lazarevic, Grant Thornton. Grant Thornton House,



FINANCIAL TIMES

Monday January 15 1990



Janet Bush on Wall Street

Alarm over closed-end fund growth

DEMAND for single country closed-end funds continued unabated last week despite the emergence of what looks like chronic sickness on global

equity markets.

During the week, the Dow
Jones Industrial Average fell 84.04 points, or 3 per cent, with 71.46 points of that coming on Friday in the aftermath of the eighth worst fall in history on the Tokyo Stock Exchange. Nevertheless, country funds rallied throughout last week

and ran into only modest prof-it-taking on Friday. The Germany Fund, up 157 per cent last year, dropped by only \$1% to \$23%, still close to

its 52-week high of \$25 %.
Many analysts now believe that the speculative inflows into country funds have reached dangerous levels. At the end of last year Mr Nor-man Trepper of Value Line, the stock market analysis service. noted that several stock markets - notably in Britain Spain, Italy, Hong Kong, Thai-land and Taiwan – were looking rather perilous because most major economies were experiencing inflation, rising interest rates or stagilation.

"Despite this, a number of single-country closed-end funds continue to trade at unrealistic premiums to net asset value, mainly on buying by Far East-ern investors, notably the Japanese." Mr Trepper wrote.

The Spain Fund, for exam-ple, is now trading near to a 120 per cent premium over net asset value and Taiwan, one of the stock markets regarded as most vulnerable, is trading at a premium of around 85 per cent above net asset value.

Closed-end funds raise a certain amount of capital and are then listed on an exchange and trade exactly like a stock. The price at which a fund trades is a function of demand as the amount of capital (being closed-end) never changes.

The faddish popularity of country funds has meant that their share prices have soared way above net asset val-ue - historically, they have tended to trade at a discount.

There are some worrying elements to this bubble. First, as noted above, the current preiums enioved bear very little relation to fundamental eco-

Second, the popularity of this kind of investment has begun to feed on itself and new funds are being launched at an

alarming rate.

Today, details are expected to be announced of the first fund investing in the Indian subcontinent, in countries such as Bangladesh, by Indosuez Asia Investment Services

According to New York-based Kleiman International Consultants, new funds expec ted to be launched soon include a Lisbon-listed fund to invest in Portugal, another Malaysian fund, another Thai-land fund, a Greece Fund and a number of eastern European

Third, there is a more alarming prospect with talk of a number of new open-end single country funds.

The attraction of closed-end funds for emerging economies is that they enjoy the advan-tage of a one-off injection of capital into their stock markets. The capital comes in and stays there and country funds are widely acknowledged as having been a successful tool in developing nascent capital

markets.
With more open-ended funds, these small and illiquid markets could start to see some extremely disruptive volatility as large pools of foreign capital flow in and out.

A fourth, and quite sinister element to the country fund bubble, is the overwhelming part played by Japanese investors and brokers. There is no overwhelming reason for investing in a sophisticated, liquid market such as West Germany through a closed end fund, unlike a stock market such as Korea where a closedend fund was the only point of access to foreigners.

The reason why Japanese investors (and some large US institutions) choose closed-end funds rather than investing through their brokers in a mutual fund, for example, is simply lack of sophistication. Investing in a closed-end fund

means a single buy decision. There are worrying signs that the enormous premiums enjoyed by many of these funds are partly because bro-kers (particularly at the large Japanese securities houses) are ramping funds' share prices by buying themselves. They then point to an enormous premium to net asset value, fool their clients into thinking that they are investment geniuses and attract even more of their money into more country funds.

MARKET REGULATION

SEC faces battle for wider powers

THE US Securities and Exchange Commission will be given greater powers to regu-late and seek information from securities markets under legis-lation due to be taken up when Congress returns later this However, some large interna-

tional securities groups are resisting proposals on the col-lection of information and there is also an argument about whether controls should be extended over computerised programme trading and arbitrage activity between the stock and futures markets.

These disputes blocked the

legislation before Congress went into recess in late November but the measure will now be taken up as a priority. The pressure for closer supervision arises from the stock market crash of October 1987 and the subsequent report of a commission headed by Mr Nicholas Brady, now the Treasury Sec-

retary.

The key features common to versions approved both by Sen-ate and House of Representatives' committees would allow the SEC to order a halt to trad-ing when there are "major market disturbances" (at pres-ent just a presidential power); permit the SEC to collect new



Treasury Secretary Brady: called for closer supervision

making very large stock trades; and would require the SEC, the Commodity Futures Trading Commission, the Federal Reserve and the Treasury to co-ordinate methods to settle stock and futures transactions to ease cash flow problems. However, some New York congressmen, reflecting the views of leading Wall Street

to the data collection provisions. This applies especially to the proposal that the SEC should be allowed to collect financial information about the affiliates of securities' firms when the affiliates' activities might affect the financial sta-bility of the overall group. This would, for instance, cover details of exposure to the junk securities' firms, have objected

These proposals are being resisted on the grounds that the information would leak to competitors. One Republican supporter of the proposals com-mented that, "there were a handful of large brokerage firms which exercised enough clout to hold up the bill." But Rep Edward Markey, the Democratic chairman of the relevant House sub-committee, has said, "we're going to move forward very aggressively this year. I do think something will be done."

Disagreements over programme trading have so far attracted more public atten-tion, though no one involved wants to ban such computer-ised activity. The Senate ver-sion merely requires a study of such trading, but would not restrict it restrict it.

After lengthy wrangling the version produced by Mr Mar-key's sub-committee would allow the SEC to limit programme trading at times when the markets were unsettled.

The Treasury objected to an original draft which it thought was tantamount to banning was tantamount to banning such trading and a compromise was agreed which included powers to restrict abusive prac-tices which had in the past caused "extraordinary and arti-ficial market volatility."

Row brews over Belfast

Correspondent

ern Ireland's security forces after undercover soldiers shot dead three young men in West Belfast on Saturday.

Mr Brian Mawhinney, Northern Ireland Minister of State, dismissed allegations that the British Army was operating a "shoot-to-kill" policy in the province. But the Government will face demands today for a full statement in the House of

The Irish Government has asked for a report on the shootings, which took place in a strongly nationalist part of the raise fears about confidence in the security forces and could bruise relations between Lon-

The Royal Ulster Constabulary yesterday put on display replica guns used by two of the dead men while robbing a bookmakers in the Falls Road. The other man, shot dead at the wheel of a getaway car, is believed not to have had a weapon. None of the men are thought to have had any links with the IRA or other terrorist

organisation.
The RUC said the men, two from Belfast and one from Downpatrick in County Down, had been involved in various crimes before. One was known to have once been shot in the legs by the IRA in a so-called

An unnamed witness said that between 30 and 40 shots had been fired by the

that a suspect is committing or about to commit and action which is likely to endanger

ened the shootings to events in Gibraltar in early 1988, when three IRA members were shot dead by the SAS. "These peo-ple were summarily executed," he said. Mr Seamus Mallon, MP for

Government statement was

shooting

By Ralph Atkins, Kleran Cook and our Belfast

THE BRITISH Government was under pressure last night to explain the tactics of North-

don and Dublin.

undercover soldiers, whose identities have not been revealed. At one point, the witness said, one of those firing paused, reloaded his small sub-machine gun-type weapon, and then resumed shooting. A passer-by was slightly injured. Under the so-called 'yellow card' rules, security forces are told that may open fire against a person if they have "reason-able grounds" for believing

Dr Joe Hendron, a councillor in West Belfast for the mainly Roman Catholic Social Democratic and Labour party, lik-

Newry and Armagh and deputy leader of the SDLP, said a

Moscow and E Europe in row over the future of Comecon

By John Lloyd in Prague

the Soviet Union and those east European states,led by Czechoslovakia, most committed to introducing market prin-

According to Czechoslovak ministers, the Soviet Finance Minister, Mr Valentin Pavlov, had attempted to cancel a meeting set to start tomorrow in Prague, to deal with financial and currency relations between members of the Comecon organisation.

The row follows the Comecon Congress in Sofia last week, at which it became clear week, at which it became clear that Czechoslovakia, with Hun-gary and Poland, saw no fur-ther function for the organisa-tion than to provide the best transform themselves into market economies.

The Czechoslovaks in particular gave notice that they would seek to end their participation in one of the agree-ments which make up Comecon – that signed in Karl Marx Stadt in 1966, which reg-ulates the rates of exchange between the currencies of member countries and the convertible rouble.

However, Mr Pavlov has, say Czechoslovak officials, tried to make other member countries

pull out of the planned meeting. They believe the Soviets want either to slow down the cracking pace of change which the Czechoslovaks want or to stop them pulling out of the Karl Marx Stadt agreement.

A deeper issue, also likely to be opened up in the detailed discussions in Prague, is that of compensation by the Soviet Union to its partners once Comecon moves to settling its internal accounts in hard cur-rency - a move which will benefit the Soviet Union, because it has internationally valuable energy exports and discriminates against the East European economies, with sub-standard goods to export. Czechoslovakia, Hungary

and Poland have been most determined that some mechanism is found which allows them a transition period between Comecon trading and the rigours of the free market. In addition, they want the Soviet market to open up fully - something the Soviets are unlikely to be able to do even if they want to. Mr Dlouhy said: "We don't want a situation where we are forced to take Soviet energy because of its price and the Soviets can pick and choose what they

want from us on the say-so of a bureaucrat in Gosplan [the state planning agency]. We must be able to sell direct to Soviet enterprises While the differences among

member countries were papered over in Sofia by a communiqué which agreed on the move to hard currency and that changes must be made, the three vanguard countries believe that they must move away from the Soviet ambit as fast as possible - constrained only by its energy supplies and their ties to its market.

They are also no longer willing to act as providers of aid to the three developing country members – Cuba, Mongolia and Vietnam. Mr Dlouhy said Czechoslovakia and Hungary had refused to agree to a normally formal statement pledging assistance to these economies. Instead.he said. "We agreed to support them according to each country's possibilities and on the basis of bilateral agreements.'

He said that aid to these three countries "disappeared down a black hole" - and that they should seek the assistance of the International Monetary Fund for a "normal type of sta bilisation programme".

UK may map out short-term plan for Hong Kong democracy By John Eillott and Robert Mauthner in Hong Kong

MR DOUGLAS HURD, the British Foreign Secretary, is considering mapping out only a short-term programme for the development of democracy in Hong Kong which is due to start in 1991 with limited elec-

The hope is that the Peking leadership will change its attitude in the next few years and permit more substantial reforms before the colony reverts to China's sovereignty in 1997. This would reduce the risk of

an immediate confrontation between the UK and China which could seriously damage Hong Kong's stability and prosperity. It would also enable the British Government to meet commitments which it does not feel able to avoid following the impact of June's Tiananmen Square crisis on Hong Kong's

This is one of various options being considered by Mr Hurd, who arrived in Hong Kong on Saturday for four days of talks. The mood is much calmer than when Sir

Geoffrey Howe, then Foreign Secretary, visited the colony in July and was greeted by mass marches and demonstrations. Only 200 people marched yes-terday, calling for democratic reforms.

Mr Hurd said he hoped to make a decision on the consti-tutional issue "within weeks." The first prize he is aiming for is agreement with China so that Britain's plans for elections in 1991 and 1995 dovetail (or converge, to use the diplomatic jargon) with post-1997 plans which are being laid down by Peking in Hong Kong's future Basic Law. Drafting of the law, which will form Hong Kong's post-1997 mini constitution, continues later this week. It is to be promulgated in March or April.

If agreement cannot be reached, Britain might announce plans before March for a third of seats on the colony's legislative council to be directly elected in 1991 as a

first step towards universal

franchise. It would not specify

any figure for 1995, when it

WORLD WEATHER

would like 40 to 50 per cent, to allow time for possible leader-ship changes in Peking. At present China only wants 30 per cent in 1997, with no increases before 2007. Sir David Wilson, Hong

Kong's governor, failed to per-suade senior Chinese officials to speed up their plans when he met them in Peking last week. However, he and his advisers have not ruled out the possibility of some easing of Mr Hurd believes that Sir David's talks were workman-

like and that there is now greater understanding. Yesterday, representatives of the colony's right-wing busi-nessmen lobby, the Group of 89, flew to Peking to press for

Mr Hurd is also having talks in Hong Kong on issues such as the Vietnamese boat people, one of whose camps he is visiting today. He will also discuss his plans for issuing British passports to up to 225,000 Hong Kong people, and the colony's proposed Bill of Rights.

Riots in Azerbaijan

Continued from Page 1

an editor at the Armenpress agency in Armenia, told Reu-ters that 30 people had been killed in the riots, all Arme-

"Three were burned alive

after petrol was poured over them. One of them was a pregnant woman," he said. Virtual civil war between the two ethnic groups has already broken out in parts of Kara-bakh and neighbouring regions. In the region of Shaumyan, on the border between

Armenia and the Karabakh

enclave, virtual civil war reigns. The Armenian Communist party leader and most of his officials have been kid-napped, prompting the count-er-kidnapping of 40 Azerbai-

The latest upsurge in vio-lence followed Moscow's decision to end its direct rule of the Karabakh region, handing it back to Azerbaijan, but with the Interior Ministry troops remaining in effective control. The decision infuriated both Azerbaijani and Armenian nationalists.

Banishing brands from the books

The best that can be said about the row over accounting for intangibles is that the profes-sion is not fudging it. Having enraged the average UK finance director with its pro-posals on goodwill, the Accounting Standards Commit-tee will today sit down to con-sider equally contentious proposals for the treatment of brands. No brands, whether home-grown or acquired, are to nome-grown or acquired, are to appear on British balance sheets. Those there already should be reclassified as good-will and depreciated over 20 years accordingly. In pure terms, the logic is hard to dispute. A brand can-

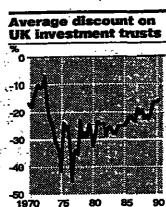
not be easily disentangled from the other assets associated with it. Nor can its reputation always be separated from the reputation of its owner. That apart, the only reliable mea-sure of a brand's value is what it could fetch in isolation in the market. As the ASC points out, there is no such market; and in any case brands tend by their nature to be unique. All present valuation methods, including those for acquired brands, are ultimately subjective and incapable of being

But then, the whole idea of brand accounting was always a bit of a dodge, implemented by companies out to reflate their balance sheets without incurring extra depreciation. If these proposals go through, compa-nies like RHM and Guinness with brands on their balance sheets will doubtless whip them off again, leaving no-one any the worse. There is a lot to be said for brands being once more subsumed under the general heading of goodwill, which looks like providing quite enough argument as it is.

Rolls-Royce

Not so long ago, news of a new aero engine from General Electric of the US costing \$10n to develop would have been taken as evidence of Rolls-Royce's bleak long-term future. But it is hard to see much damage yet to Rolls's share price from the fact that GE is working on a new big-thrust engine, the GE-90, for jets. Rolls's share price has outperformed the market since mid-November, and it is a fair bet that whatever GE says tomorrow about the GE-90 will not reverse that.

Partly that is because Rolls's Trent engine looks more than a match for the GE-90, and partly because of its performance in taking 30 per cent of the recent wave of new airline engine



75 orders. But there may be another reason: It looks unlikely that Rolls will need a development programme this century on anything like the scale of the RB-211, so financial questions start to look more intriguing than technological ones 'anyway. One statistic: even if Rolls had been paying a full tax charge in 1988, it would still have generated cash flow of £60m after paying all its research and development, tax, dividend and capital expendi-ture bills. Just what you do

Country funds

with the spare money is an interesting conundrum.

It is one thing for specialist closed-end funds investing in countries like Korea and Taiwan to trade at a substantial premium to net asset value. It is quite another when similar vehicles investing in countries where there are no obvious restrictions on foreign ownership, such as West Germany and Spain, suddenly jump to huge premiums. It makes one despair of efficient markets. Six months ago the Germany

Fund, which is quoted on the New York Stock Exchange, was trading at a 12% per cent discount. A week ago its shares were trading at a 37 per cent premium. In the following four trading days its shares jumped by nearly 50 per cent, even though the underlying West German equity market rose by less than 2 per cent. Before Friday's sell-off, the shares were The Spain Fund, which rose by 200 per cent last year, was trad-ing at a 120 per cent premium last week, making some of the specialist Far Eastern funds look positively cheap. Indeed, it was only country funds investing in less prosperous places like Mexico, Brazil and the UK which were still trad-

Several reasons have been advanced to justify this rather

bizarre phenomeon, none very convincing. The managers may have some specialist know-ledge, but this has rarely preledge, but this has rarely prevented most well-managed UK investment trusts from selling at a discount. On the other hand, many of the US managed country funds are held largely by small investors, who tend to be less sophisticated than the institutional investors which dominate the UK investment trust industry.

trust industry.
But the primary reason is
the sudden surge of Japanese
interest in European country
funds. Even if this continues, it cannot justify the maintenance of these valuations. For a start, the Japanese will quickly climb the learning curve and find that investing in a few core stocks like Deutsche Bank is a far cheaper way of gaining adequate exposure to the West German economy. Similarly, if investors are prepared to pay such silly premiums for much longer there is going to be a surge of similar new issues which will surely prick this speculative bubble.

Eurotunnel

The messy compromise over Eurotunnel's costs still leaves a few questions to be answered. What happens if arbitrators decide in favour of the contractors, rather than the company, on lump sum costs? And what interest rate will banks demand on the refiwill banks demand on the refi-nancing? Both issues will have a bearing on the date of Euro-tunnel's first dividend payment and on the increasingly compli-cated calculation of future cash flows. The banks may well have decided, given the promising progress on tunnelling, that there is no alternative to forging ahead with the project, but they will be bound to want the rewards to shift in their favour and therefore away from the shareholders. And the latter might also reflect that, although Eurotunnel's exposure to overruns on tunnelling costs has been reduced, the company will still have to pay the vast bulk of any extra costs.

When all the details are decides to launch the rights issue, probably to coincide with a breakthrough on the service tunnels, shareholders deserve a new prospectus, with cost and revenue projections updated. The original document now bears as much relevance to the future as a copy of Leonid Brezhnev's speeches

Companies are increasingly looking for sophisticated ways to finance growth. They are increasingly finding RoyScot.

Over the decade from 1978 to 1988 the proportion of industrial and commercial assets acquired by instalment credit has risen steadily from under 10 per cent. to approaching In monetary terms, it means the market is now worth

around £14.5 billion, compared to around £1.5 billion in 1978. The days of businesses automatically opting for a loan or an overdraft are going, not growing.

Today, more than one third of all company cars are acquired by leasing or contract hire. Comparatively little known ten years ago, contract hire

alone now accounts for nearly 20 per cent. of them. The rapid expansion of the factoring and invoice discounting market, to a value of around £10 billion at the end of 1989, is a further illustration of the increasing sophistication

with which companies finance their growth. One company is in the forefront of all these increasingly important trends.

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Company Secretariat, RoyScot Finance Group plc, The Quadrangle, The Promenade, Cheltenham, Gloucestershire

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FINANCIAL TIMES COMPANIES & MARKETS

Monday January 15 1990



New chapter in story that has everything

The Medirace story has almost everything the prospect of a wonderful new product, a takeover battle, a sudden climb up the corporate ladder for a tiny company and the expected emergence from obscurity of a deposed industry star. It also contains, say some onlookers, a certain amount of hype. Medirace, a drugs company formed in 1987, has created

interest mainly because of its development of new medicine called Contracan for treating AIDS and cancer. But, writes Peter Marsh, a new chapter will be opened in the Medirace story today, when shareholders vote at an extraordinary meeting in London on the terms for acquiring Evans Healthcare, a much bigger, privately owned drugs company. Page 24

Cause for concern at the Fed



"Whatever policy brings long bond rates down is the best policy," Mr Wayne Angell, a US Federal Reserve governor, said last Friday. "When long bond rates rise, that's an indication that the tough guys playing with big money don't trust us." He and his colleagues at the Fed must, with this in mind, be increasingly concerned about the steepening of the yield curve, which continued last week and took the yield on the benchmark long bond from 8.06 per cent a week earlier to 8.17 per cent, its: highest level since just before October 13 last year, when the Dow Jones suddenly plunged 190 points. Page 22

Moving the goal posts

One of the smartest ways to stay on top in business is to change the rules while you are ahead. Now that western industry has finally grasped the importance of Japanese style pro-duction, Japan's carmakers are preparing to do just that by widening the field of competition far beyond the factory floor, if Japan's strategy succeeds, writes Guy de Jonquières in the Business Column, matching its levels of manufacturing quality and cost will still be essential but no longer sufficient to stay competitive. The new battle will be waded around product development and production. Page 36

Market Statistics

Base landing rates Europerical turnovar FT-A Workf indices FT/AIBO int bond-auce- Foreign exchanges London recent issies London share service Traditional options		Money markets. New int bond issues Aley in bond issues Aley Tokyn, bond, bylex, US money market rate US tond prices/yelds. Unit trusts World stock pict indicated world stock pict indicated world world stock pict indicated world w
Companies in	thie e	action

Chevron Ciba-Geigy Dixons

23 Kooliman 24 Metal Leve -Oce-Van der Grinten 24 Plate Glass ...

Air France flies in face of EC's aviation policy

Paul Betts and George Graham on the ramifications of the French national airline's deal with UTA

hen his secretary gave him a slip of paper car-rying the news that Air France was taking control of UTA last Friday evening, a senior European Commission competi-tion official remarked that the European airline industry was now "one step closer to the night-mare scenario."

He was referring to the growing trend of big mergers and co-operation agreements between European airlines, largely designed to pre-empt the EC's efforts to introduce a more liberal 'open skies" air transport system in Europe.

European Community member countries, including a reluctant French Government, agreed last month to a second package of measures to liberalise European air transport by the beginning of 1993. But the Commission has become increasingly worried that the big established carriers will seek to squeeze out new or smaller airlines by forging a series of non-aggression pacts between themselves or taking control of smaller carriers before the EC's latest airline liberalisation package comes into effect in

For this reason, the EC is now expected to intervene resolutely

n a bull market, it is failure

that has a thousand fathers.
The explanations for the nasty fright on Friday were as

various as the people you could talk to, but they all had two

things in common they were based on facts that were already

largely discounted in the markets

1987 and several lesser ones

changed much either. This is a debt-ridden world,

and the counterpart of those

debts which still look possible to service is equally excessive liquidity. Liquidity-driven mar-kets behave like bull markets, punctuated with panics, as real-

ity from time to time breaks

through. The underlying reality is that a world of excessive

flation, as the monetary authori-

ties struggle to contain asset

all pretty familiar. Tokyo seems,

The realities of last week were

price inflation.

to stem the tide of mergers and co-operation agreements between airlines, risking the creation of even greater concentration in the European airline industry than in the US, where 10 years of dere-gulation have seen the sector concentrated in the hands of half a dozen dominant carriers. Officials in Brussels suggested that the Commission would have to review extremely closely all the recent airline deals, including the Air France-UTA merger.

Even before the Air France-UTA deal, the French national carrier had set the ball rolling by reaching last autumn a co-opera-tion agreement with Lufthansa, the West German national car-rier, which could eventually also include Iberia of Spain. Since then British Airways, which took over British Caledonian, and KLM Royal Dutch Airlines have agreed to acquire a 20 per cent stake each in Sabena, the Belgian

Scandinavian Airlines System has also acquired a 25 per cent stake in British Midland, the medium-sized UK carrier, while in the Netherlands KLM has stakes in all but one domestic

The Air France-UTA deal now appears to be the final straw for Brussels. By absorbing UTA, Air France, the national carrier, has become Europe's largest airline and the West's third largest carrier. The UTA deal has also given Air France control of Air Inter, the French domestic airline, and more than 90 per cent of the domestic scheduled air travel

This, coupled with the Air France-Lufthansa non-aggression co-operation pact, has virtually set into place one of the two hig European airline hlocks, centred on the two airline computer reservation systems, Amadeus and Galileo, the EC fears will lead to unaccentable concentration and unacceptable concentration and undermine competition in what is intended to be a more open European air transport market. Indeed, UTA was once regarded as one of the potential smaller independent airlines which would benefit from a freer European air transport market in

The Air France-UTA agree-ment provoked at the weekend angry criticism from smaller European airlines seeking to expand in a more deregulated airline market. "France has just committed a strategic error, but I am not surprised," commented Mr Jacques Maillot, chairman of orders for new aircraft, with the

Jerome Seydoux: raised the stakes through a dawn raid on Air Inter

Nouvelles Frontières, denouncing "a new cartel between air carri-

But Mr Gilbert Trigano, head of Club Mediterranée, the leading French tour operator, was more pragmatic. "It was inevitable. This agreement solves two problems at the same time: the future of UTA and the future of Air Inter. In order to have a trump card to play in the aviation game, France needed to have a single, large national company," Mr Tri-

For UTA, limited since its creation in 1963 to a handful of routes serving France's old colo-

the French holiday charter group

nies in Africa and the South Pacific, the prospects for the future were severely restricted.

fleet to 43 by 1994. This fleet, however, had nowhere to fly unless the French Government

relaxed its stand against allowing

UTA to open new routes to Europe and North America. Mr Jerome Seydoux, chairman of Chargeurs, UTA's parent com-pany, raised the stakes through a dawn raid on Air Inter, taking his holding in the domestic air-line up to 35.8 per cent. He offered to trade this holding for freedom to develop UTA's route structure, but UTA continued to

meet the same refusal over its bid for some European routes. UTA appealed to the European Commission in Brussels against this refusal, and the Commission's ruling, expected on January 24, seemed likely to go in its

neatly undercuts this eventuality

and gives Air France, which already owned about a third of Air Inter, overall control of the domestic French carrier.

Seydoux is selling at the top of the market just before the Commission judgment, when UTA's nuisance value is at its maximum," said one French avia-

tion analyst. Air Inter's problems were less acute, with its monopoly of a fast-growing domestic market, despite the competition of the high-speed train, still limited to a few routes. But, with its capital split between Air France and UTA, it was always vulnerable to the ambitions of the national car-rier, eager to add domestic connections to its international net-

work.
The beginnings of a deal between Air France and Air Inter were sketched out in 1988, when Mr Michel Delebarre, the newlyinstalled socialist Transport Minister, took a first crack at reorganising France's airline sector. The reorganisation was timid, however, with Air Inter allowed to launch five European routes in close co-operation with Air France, which in turn opened links from its base at Paris-Charles de Gaulle Airport to Marseille, Bordeaux, Nantes, Lyons and Montpellier. The EC is also investigating this agreement on competition grounds.

Last July Air France took a strong grip on TAT, the regional airline which is the country's fourth largest carrier, by paying FFr240m (\$42.1m) for a 35 per cent stake. Last Friday it cleaned up the rest of the domestic market: that is if the EC lets it get away with the UTA merger, which has now become a key test for the Community's new liberal

Facing the mirror the morning after

By Anthony Harris in Washington

have been worried for some time. and they missed the point.

What needed explaining, just as in the much worse fright in London and New York were reminded, for different reasons, that a recession is quite a strong possibility; again, not a strikingly since, was not why prices fell, but why they had risen so high before they regained touch with reality. The explanation has not

new thought.

Finally there are the inflation figures. It is hard to believe that anyone not in the grip of euphoria can have been greatly sur-prised by the British problem with wages: trade unions in such multinational companies as Ford are well aware when their pay has fallen behind continental lev-els thanks to devaluation els thanks to devaluation.

In the US the market had already discounted a rise of 0.5 per cent in producer prices in December; the actual rise of 0.7 but hardly an earthquake. After all, apart from the forecasts of market economists the gold market and the long bond market had been giving warning signals

among other things, to have renewed its worries about Mr What was shocking to the bulls was that this could not be put Mikhail Gorbachev and thus questioned the supposed profit down to demand pressure; the retail figures showed the worst opportunities in the former communist countries. Sensible people Christmas figures for seven

years. The figure is tentative: the preliminary estimates from the Department of Commerce are often heavily revised and reports from the retail chains were rather more optimistic. However, the markets were not

in the mood to grasp at this straw. Instead they gave way to a morning-after thought: when inflation rises while the economy slows, stagilation is the only word that fits. Already the media are looking for culprits, with inquisitions of fuel oil wholesalers and other suspects.

This, by the way, is typical of the American love-hate relationship with business. The country has been thumping its chest at the triumph of capitalism, but revelling in the troubles of Leona Hemsley and Michael Millken, and forming long queues to see "Roger and Me," a populist a populist attack on General Motors. Populist suspicion is not alto-

gether wide of the mark: the detailed figures show that, apart from the weather-related rises in heating and fresh food prices, some of the major culprits were

tobacco, a near cartel with a rapidly shrinking market, and pharmaceuticals. Air fares are also rising rapidly in a weak market, except on the most popular holilay routes,

Deregulation has meant less, not more, competition on many routes and the airlines know an inelastic market when they see However, a tougher competi-

tion policy would not be a very effective cure for inflation, because these cartelised markets eccount for a very small share of total spending. What looks more interesting is what is happening in the food market, which accounts for a quarter of the fin-12 months the cost of food materials has risen only 2.6 per cent and that of part-processed foods has not risen at all. But the index for finished foods has gone up 5 per cent and that for processed

foods by 5.3 per cent.

This set of figures suggests cost pressures, because the food market is fiercely competitive. And since prices have also run

most likely culprit is the cost of capital. This, in short, could be one of the results of leveraging. Some of the big food processors are now loaded down with debt. This ought not to be a surprise:

well ahead of wage costs, the

it is, after all, a general rule that excessive debt can be resolved only through bankruptcy or through inflation, which is a generalised kind of bankruptcy. That is why central banks find the meables in such a dilemma. themselves in such a dilemma. They may talk of achieving price stability, but they know the real choice is between continued

inflation and more corporate fail-The Wall Street fear, then, is still looks unlikely, but simply that hopes of any further rate cuts must be deferred, despite the evident slowdown. That is clearly what President Bush has in mind when he goes publicly on the attack over interest rates, as he did last week: although the Administration's quite buoyant growth forecasts will remain the basis for the Budget arithmetic.

its private thoughts must be a great deal less confident. We are likely to hear more public dissen-

sion on this subject. Finally, to leave my American turf for a moment, it seems readilemma in structural terms too; but the picture is very different Corporations are still financially strong (though not as strong as a year ago), so that policy can be tightened. But the lack of competition cannot be cured by high interest rates. This arises because British

competition policy is framed in a European context.

Economics Notebook

A waning productivity miracle

WHEN THE Prime Minister starts complaining about unit labour costs, as she did in her interview with the Daily Telegraph last week, it is time to worry about productivity. For Britain's productivity

record, which was one of the

achievements of the 1980s, is beginning to look tarnished. According to the most recent Department of Employment figures, the 50 per cent advance in manufacturing productivity over the first 10 years of Mrs Thatcher's government has ground to a halt. Manufacturing output per head in the three months to October dipped fractionally below the vel of the three months to July last year. The annual rate of manufacturing productivity growth slowed to 3 per cent from the 6 per cent or 7 per

recent years. The picture for output per head in the whole economy looks, still less cheering. The seasonally adjusted productiv-ity gain was that 0.7 per cent in the second quarter of last year compared with the same 1988

cent increases common in

In the international context, the big rebound in productivity that enabled Britain to start catching up with industry in France and West Germany only seems to have lasted until

The Organisation for Economic Co-operation and Development has suggested that the growth rates of total factor pro-ductivity, which takes account of the productivity growth of both labour and capital, levelled off around the middle of the 1980s in the Group of Seven leading industrial countries:

OECD projections, published last month, still envisage Britain staying at the top of the G; productivity growth league with an average annual increase of just over 2 per cent.

warning that appears prescient in the 1990s. in the light of recent in Britain's case, there is a double-digit UK wage claims. It said the higher-than-expected growth and productivity and lower-than-expected inflation and wages of the early 1980s could easily be reversed if wage moderation ceased.

One simple explanation for Britain's waning productivity miracle lies that sharp decline in unemployment over the past three years is now coinciding omy caused by the Govern-ment's counter-inflation poli-

But there are some more worrying aspects, as Professor John Kay of the London Busi-ness School made clear last week at a conference about the British economy in the 1990s organised by the Institute of Economic Affairs.

Prof Kay argued that the 1980s productivity improve-ment largely reflected the more effective use of inputs as inefficiencies were squeezed out of the British economy. Productivity improved par-

ticularly in industries subject to import penetration and macro-economic shock, such as the deep recession of the early 1980s. There were also strong improvements in heavily unionised or formerly nationalised industries which experienced improved working prac-

tices and privatisation. While the 1980s showed that supply side policies work, the decade's "productivity gains were in a sense one off achievents. Greatly enhanced productivity in the steel, coal and newspaper industries represented the exploitation of exhaustible sources of produc-

tivity gain". Prof Kay concluded that there would have to be a change in the quality of inputs, and especially labour inputs, in British industry for productiv-But the organisation issued a ity increases to be maintained

growing consensus that expen-diture on machines alone will not be enough to prepare the country for the 21st century. Improved education and vocational training are increasingly seen as priorities, particularly because trading rivals as var

ied as France and South Korea

have set ambitious educational targets for the year 2,000.

Mr David Lomax, group economic adviser for National Westminster Bank, spoke for many at last week's IEA conference in describing the stan-dard of vocational training and age in the UK as "appalling" and the Government's performance on education and training as "execuable".

Another speaker, Mr Walter Eitis, director general of the National Economic Develop-ment Office, pointed out that about 90 per cent of 16 and 17-year-olds in Japan and the US are in full-time education. In Britain, this applies to less than 50 per cent of 16-year-olds and only about 30 per cent of

17-vear-olds. Poor education and training produce low productivity. Mr Eltis cited economic research showing that an upgrading of 1 per cent of the labour force from unskilled to skilled can boost productivity by about 2

Mr Eltis urged consideration of a "training credit" scheme by which young people and older workers would be offered vouchers by the Government to pay for job training provided by approved organisations.

That such an idea should be aired at a conference organised by the free-market IEA is a signal of the support building for a substantial increase in state expenditure on education and

THIS WEEK

THE RETAIL price index for December, released on Friday, will overshadow British economic news this week, while the US, Japan and France will also gain some indication of whether last week's worse-than-expected US producer prices foreshadow more infla-

The US trade figures for November will also be watched closely by a nervous market when released on Wednesday. The consensus of analysis' forecasts, compiled by MMS, the financial research company, is for a 0.4 per cent rise in Britain's RPI in December. The annual inflation rate is forecast to accelerate to 7.9 per

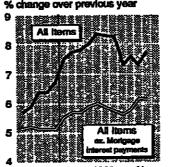
cent from 7.7 per cent in The markets will also watch out for the figures for underly-ing inflation, excluding the effects of mortgage repay-ments. This showed a rise for the year of 6.1 per cent in November, unchanged from

October. December provisional retail sales, due today, are expected to be up by 0.7 per cent for the year, indicating a partial recov-ery of consumer demand in Britain. Also today, producer output prices (MMS consensus up 4.9 per cent) and producer input prices (up 5.4 per cent) will give further indications of

inflationary pressures. On Thursday, Britain's average earnings figures for November are expected to show a 9.25 per cent annual rise. Among the December money supply figures, due on Friday, M0, which comprises mainly cash and notes in circulation, is forecast to rise at an annual 6.1 per cent: faster than the 1 to 5 per cent range tar-

geted by the Treasury. Major US figures are pub-lished on Wednesday and Thursday. The consensus is that Wednesday's trade figures will reveal a deficit of \$9.5bn for November, compared with a deficit of \$10.2bn for the pre-vious month. The market expects Thursday's US con-Peter Norman | sumer price index for Decem-

% change over previous year



ber will rise by 0.5 per cent compared with November. In Germany, the Bundes-bank Council meets on Thurs-

Projects to assist the econo nies of eastern Europe will be the subject of international discussions. Officials from the western industrial countries and the Comecon nations meet in Paris today and tomorrow to plan the European Bank for Reconstruction and Develop-ment in eastern Europe. The East German Economics Minis-

ter visits Bonn tomorrow. Other events and statistics (with MMS consensus figures

in brackets) include: Tomorrow: Japan, wholesale price index (3.8 per cent increase for the year) and money supply figures. France, December consumer price index (November increase was 3.6 per cent). Karl Otto Pöhl, Bundesbank president, gives address on the D-Mark and Europe in Paris.

Wednesday: US, December industrial production. UK, public sector borrowing requirement (minus £2.2bn). Thursday: UK, December unemployment (down 20,000),

third-quarter institutional investment. US, housing starts. Friday: Japan, December trade balance. UK, December bank and building society lend-ing (£7bn), fourth-quarter con-sumption. France, November industrial production.

WYKO GROUP PLC (International distribution and manufacture of bearings and power transmission components for process industry)

Interim Results Half Year to 31st October 1989

		_	
Highlights	1989 £'000	1988 £'000	%
Turnover Pre-tax profit Earnings per share Interim dividend *Adjusted for Rights Issue	23,736 1,534 4,51p 1,40p	18,867 1,235 4.12p* 1.25p	+25.8% +24.2% +9.5% +12.0%

UK Distribution:

Benefits of investment in new branches and products in previous financial year.

Manufacturing:

Modest profit improvement.

Full impact of acquisitions in July 1989 and large contracts yet to be completed should ensure strong second half

International:

Excellent interim profits. Optimistic for second half.

Outlook:

Good progress from acquisitions.

Group on course for satisfactory result.

Copies of the interim report of the company can be obtained from The Company Secretary, Wyko Group PLC., Dudley, West Midlands DY1 1QW

INTERNATIONAL CAPITAL MARKETS

SYNDICATED LOANS **Buy-out** financing for Swedish Match

IN WHAT WILL probably be the first European leveraged buy-out financing to test the international banking market in the new decade, J.P. Morgan is expected to launch into formal syndication this week \$400m of senior loans to finance the management buy-out of Swedish Match from the

Stora group. The \$525m buy-out of the company, which has three divisions specialising in matches, Cricket lighters and Wilkinson Sword shaving equipment, has been under-written by Morgan.

The financing also comprises \$70m in mezzanine debt, ranking below the senior loans but paying a higher interest rate. and about \$55m of

Morgan has sold the mezzanine debt to three institutions, described so far only as a mezzanine specialist in the UK, and two financial institutions, one in Japan and the other in Europe. The equity is placed with management, certain Swedish investors, Morgan and Gillette of the US, which is taking over part of the Swedish Match business which lies outside the European Com-

The senior loans are said to carry a maturity shorter than the seven to eight years typical of such transactions. It is not clear to what extent asset disposals are part of the com-

pany's plans. Initial reaction was positive, providing the terms are satisfactory. Although most banks admit to a reduced appetite for leveraged transactions, this appears to be one where a spread of businesses over a number of countries should provide a large measure of comfort to lenders.

Elsewhere, Schroders con-cluded a £150m credit line for China Light and Power of Hong Kong. Guaranteed by the Export Credits Guarantee Department, it is to provide fixed-rate finance for purchases from the UK. Mainly available in sterling, there are also US dollar and Hong Kong

Stephen Fidler | Elna Co.(e)**54

INTERNATIONAL BONDS

JP Morgan stages quiet coup in Eurosterling sector

IN A Eurosterling sector otherwise notable only for its depressed sentiment, J.P. Morgan managed to launch a suc-cessful buy-in of a £100m issue for one borrower and followed it with a new issue for another.
Although Morgan was unwilling to elaborate, the two

deals appeared to be connected intimately. Investors attracted by the buy-in had a tailor-made opportunity to switch into the new bonds for a substantial pick-up in yield.

The process began with the Trusthouse Forte buy-back of its £100m 10% per cent Euros-terling deal maturing in 1996, launched in January last year.
Morgan was appointed as the
agent for the buy-in and
offered to buy back the whole

issue by private treaty.

The buy-in programme runs until January 17, but Morgan has already bought well over half the issue and is confident of success. Mr Donald Main, THF finance director, confident of the success of the success of the success. firmed late on Friday that more than 65 per cent of the

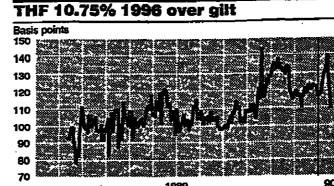
issue had been bought back. Before the buy-in was announced last Thursday, the bonds were trading at 92 bid in a reasonably liquid market. According to traders, there were a few small short posi-tions in the issue, leading to

The price rose to 92% bid and by Friday Morgan was bid-ding 92%, giving investors a potential spread over gilts of 100 basis points.

In spread terms against gilts the issue peaked last October at 144 basis points over the 10 per cent gilt-edged stock maturing 1996. Its best perfor-mance was in the weeks immediately after launch, when the tightest level of 79 basis points was reached. Morgan officials indicated

morgan officials inflicated that around 100 basis points was the approximate spread at which it was willing to purchase bonds on behalf of THF. Traders were quickly reminded of Morgan's refinancing late last year for Redland, another UK company. Morgan

Basis points



bought back an expensive sterling issue and then launched an Australian dollar deal to exploit an arbitrage opportunity, giving the borrower a sig-

nificant cost saving. However, Mr Main said THF had no intention of bringing an issue in another currency to refinance the position.

He added the company intended to replace the borrow-

and lower its carrying costs.
Asked what this implied about
the interest rate view, Mr Main said he believed UK rates were unlikely to rise. However, he thought they were equally unlikely to come down soon.

NEW INTERNATIONAL BOND ISSUES

ing with a series of transac-

tions in the sterling interest rate swap market, where it would achieve a more appro-

priate interest rate position

confused on Friday by a funglble £50m 11¼ per cent issue for Alliance & Leicester Building Society carrying the same maturity as the THF deal Morgan was the sole underwriter of the issue, leading to specula-tion that it had found one or a small number of investors to take the bonds.

The deal's wider picture was

Building on the supposition, traders remarked that the yield on the Alliance & Leicester paper was generous. Investors might have switched out of the THF bonds into the issue for a 20 basis point yield pick-up. Further, after moving the

funds into floating-rate sterling at Friday's swap rates, Alli-ance & Leicester would have achieved a funding rate of 10 basis points under Libor, well inside its normal borrowing target.
It is possible then, that Mor-

gan has pulled off a coup, satisfying several parties and making useful profits by handling the various legs of the deals.

There was well-informed

2000 2000

100bn

speculation that much of the THF issue had been owned by a single European investor, with one of the large German bond funds among the likeliest holders. Mr Main said Morgan had had a good notion of where roughly 40 per cent of the issue was held when it thought up the idea for the transaction.

If that is the case, then the 250m Alliance & Leicester deal might even have been a straight switch for a single account. The fact that the issue price included accrued interest indicated it was simed at non-UK funds, which would not buy for tax reasons.

A small number of investors

was probably involved, and Morgan took the opportunity to sell them a mixture of the Alliance & Leicester issue and its own J.P. Morgan four-year sterling deal. That deal had a sticky reception when it was launched early this year, and Morgan would be glad to shift more of the bonds.

Book runner

Citicorp inv. Bank

SBC UBS
Nikko (Switzerland)
Credit Sulsse
Credit Sulsse

Daiwa (Switzerland) Yamaichi Bk (Switz

Lazard Freres

Lazard Freres

101.45 San Paolo Bank

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Andrew Freeman



CIFICORP, the big US bank, has arranged a HK\$3.3bn (US\$423m) syndicated loan for a consortium led by Hong Kong-listed Great Eagle which is developing a site next to the territory's new Bank of China building, acquired for HK\$2.7bn in a government ten-

der last July. The US bank has a 5 per cent stake in the consortium. It has agreed to purchase 201,000 sq ft of space in the completed building and to lease or purchase options on another 199,000 sq ft.

Citicorp also has naming rights on one of the two towers in the development, in a deal which could cost HK\$2.2bn if it exercises all its options.

Japanese banks are heavily represented in the loan syndi-cation, which has been fully

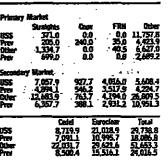
underwritten by six banks. They are Long-Term Credit
Bank of Japan, Mitsubishi
Bank, Sanwa Bank, Hongkong
and Shanghai Banking Corporation, Hang Seng Bank, and
Citibank.

Pack

Each has underwritten HK\$550m, and another dozen or so banks are expected to join the syndication, with Citibank running the book. The eight-year loan carries interest of Hongkong inter-bank offered rate (Hibor) plus % per cent, with a three-year

grace period.
Great Eagle has a 62.5 per cent
stake in the consortium, which
includes Hong Kong companies
Manhattan Garments and Wing Tai Exporters.

> EUROMARKET TURNOVER (\$m)



Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %	Borrowers
US DOLLARS								Morl Steel Spring(f) ***
Graphtec Corp. ♦	190	1994	4	24	100	Daiwa Europe	2.250	Daiwa Bank(g)**§ Scand Alrines System
Chubu Electric Power	270	1997	7	9	101 ¹ 8	Nomura Int.	8.778	Kyushu Leasing(h)**§
Japan Dev. Bank 🋊	150	1995	5	85 ⁸	101 I ₂	Mitsubishi Fin. Int.	8.247	Misawa Van Corp.(I)**
Negase Finance Europe 🗣	50	2000	10	(a)	102	Bge du Gothard Lux	-	Shiga Bankin)**§
Daiwa House Industry	800	1995	5 5	$(3\frac{1}{2})$	100	Nomura Int.	*	Suedwestdeutsche L'bk
Euro Cr.Card Tst 90-91◆	750	1995		.9	100.05		8.987	Hibiya Engineering(o)*1
UBS Finance	225	2002	12	91,	100³g		9.073	Mitani Sekisanipi≭#§
Dalwa Banks	100	1995	5	(312-4)	100	Nomura Int.	*	Tomiya Apparel(q)**§
Fuji Int. Finance	100	2000	10	9,1	102	Fuji Int. Finance	8.791	Saikaya Co.(s) **
Flec. de Franca(k)∳ Flash Ltd-Series M(m)‡∳	50 10	1999 1996	9.1 6.4	91 ₂ (m)	104.30 100.10	J.P. Morgan Secs. Sanwa Int.	8.788	Nissen Co.(t)★★§
CANADIAN DOLLARS	10	1030	4.4	(11)	100.10	SQUING IIIL	-	STERLING
Finnish Export Credit	100	1983	3	113	101.65	Bankers Trust Int.	10.703	Bradford & Bingley(b)‡
Credit Suisse Finance	500	2000	10	Zero	38.55	CSFB	10.001	Alllance & Leicester(w)
ed.Business Dev.Bank	125	1992	2	1112	101%	CSFB	10.414	FRENCH FRANCS
AUSTRALIAN DOLLARS				•	•			BSN(c)§◆
Barclays Australia Int.	75	1993	3	15	101 %	BZW	14,190	Cap Gemini Sogeti(I)§♦
SMAC Australia (Fin.)	75	1993	3	1514	1013	Deutsche Bk Cap.Mkts	14,490	EB∳
Swedish Export Cr.(r) •	300	2005	15	Zero	17.825	Hambros Bank	12.184	·URE `
NEW ZEALAND DOLLARS								Johnson & Johnson♦
Telecom Corp.N.Zealand♦	50	1993	3	14	102	Fay, Richwhite	13.151	LUXEMBOURG FRANCS
D-MARKS		_						EIB♠
Akebono Brake Ind.∳◆	130	1994	4	15	100	Nomura Europe	1,625	ASLK-CGER Fin_(u)★★◆
VGZ Int Finance ◆	150	1992	2	8	101	Trinkaus & Burkhardt	7,444	Interfin.Cr.Nat.(v)**
98♦	500	2000	10	8	1013	Deutsche Bank	7.797	GMAC Continental★★◆
uropaische Hypoth'bank	100	1995	5	7%	1004	Frankfurter Hypoth'ck	7.688	PSA Finance★★◆
nterfin.Cr.National •	100	1992	2	8	101 4	Bayerische Vereinsbk	7.306	Banque de Gestion★#◆
ECUs		_						YEN
Nippon Tel.& Tel.	150	1995	5	10	101 %	Swiss Bank Corp.	9.512	CIBC(J) ◆
Abbey National Treasury	50	1991	1	12	101.95	Deutsche Bk Cap.Mkts	9.858	#Not yet priced. ##Private 6-month Libor for 2 years, the FRN launched May 1989, from
WISS FRANCS		1006						3.236%. e) Yield to put 3.25 Redemption linked to Nikkel I
(Inugawa Rubber★★�� (anagawa Electric(d)★★§	70 70	1995 1995	-	1 Zero	100 100	Credit Suisse B.della Svizzera II.	1.000	9.48%, basue price FFr600, m 3.188%, o) Yield to put 3.2879
tanagawa ciecuic(u/××s Eina Co.(e)★★§♦	45	1994	-	Zero	100	Yamaichi Bk (Switz)	-	to put 3.27%, u) Launched in £75m bond from April, Note:

101½ 101¾ 101¾ 9.305 BGL 9.305 1993 Sqe Paribas (Lux) C.d'Epargne de l'Etat 9.403 9.005 9.565 1011 Bankers Trust Int. placement. With equity warrants. \$Convertible, #Floating rate notes. \$Final terms. \$) Coupon pays 55bp in 2.1% thereafter. b) First month, coupon pays & over 1-month Libor, then over 3-month Libor. Fungible with Circle 1990. Call at par from May 1992. c) Part of FFR.3 be eliering, FFR-64m launched internationally. d) Yield to put 3.232%, g) Indicated yield to put 3.234%, h) Yield to put 3.232%, g) Indicated yield to put 3.234%, h) Yield to put 3.238%, in Yield to put 3.238%, n) Yie



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6.600

A. Ahlstrom Corporation U.S. \$100,000,000

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Citicorp Investment Bank Limited

December 20, 1989

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Increased and final offers for HIGGS AND HILL PLC



The final offers will close* at 1.00 p.m. on Saturday 20th January, 1990.

*Unless declared unconditional as to acceptances, in which case the final offers will remain open for at least a further 14 days.

Copies of the Forms of Acceptance may be obtained from Barclays Bank PLC, New Issues, P.O. Box 123, Fleetway House, 25 Farringdon Street, London EC4A 4HD. Higgs and Hill shareholders who require Forms of Acceptance or are in any doubt as to how to fill in the Forms of Acceptance should telephone Barclays Bank PLC, New Issues on 01-489 1995.

Note: The value of the Final Ordinary Offer is based on: (a) the last closing price of Lovell ordinary shares, as adjusted for the recommended final dividend for the year ended 30th September, 1989 of 6.75p per share and (b) the middle market value which the new Lovell convertible preference shares would have had if listed on 12th January, 1990, as estimated by Kleinwort Benson Securities Limited. (A copy of the letter from Kleinwort Benson Securities Limited containing the estimated valuation of the new Lovell convertible preference shares is available for inspection at the offices of Ashurst Morris Crisp, Broadwalk House, 5 Appoid Street, London EC2A 2HA.)



ORPG

INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

In search of the tough guys' trust

"WHATEVER policy brings long-bond rates down is the best policy." Mr Wayne Angell, a US Federal Reserve Gover-nor, said last Friday. "When long bond rates rise, that's an indication that the tough guys playing with big money don't trust us."

He and his colleagues at the Fed must, with this in mind, be increasingly concerned about the steepening of the yield curve which continued last week and which took the yield on the benchmark long bond from 8.06 per cent a week ear-lier to 8.17 per cent, its highest level since just before October 13 when the Dow Jones sud-

denly plunged 190 points. Mr Angell's remarks underlined what difficulties the Fed faces. He said he did not think that a recession was imminent but that the credibility of the Fed's language of zero inflation was on the line and that a 4.5 per cent inflation rate was not acceptable. Clearly, the market

agrees with him.

The combination of no recession and upward pressure on

prices is not a happy one for the bond market.

The word which will be heard more of over coming weeks (not only in the US but in many of the world's major economies) is stagilation. replacing last year's sanguine

euphemism – soft landing. World stock markets gave a clear indication of what they feel about slowing growth and upward pressure on inflation by falling out of bed last Fri-day. In Tokyo, the Nikkei suf-fered its eighth worst fall in history, coming on the heels of another couple of bad down

tiays.
The Dow fall of just over 70 points was the worst bout of selling since October 13.

The Treasury bond market itself was insulated somewhat from stagilation fears on Friday, dropping only about % point at the long end, partly because prices had been

THE KUWAITI Government plans to merge several local

banks to form three or four larger institutions, Sheikh

Salem Abdul-Aziz al-Sabah, the

central bank governor, said in an interview in the local daily

newspaper, Al-Qabas, AP-DJ

reports from Bahrain.

Kuwaiti banks to merge

steadily eroded throughout the week in expectation of worrying figures on inflation and partly because it benefited from equity market troubles.

The figures only served to highlight the Fed's problems. The Producer Prices Index rose by a hefty 0.6 per cent once food and energy prices were stripped out. Including these, the PPI rose by 0.7 per cent for a total gain in 1989 of 4.8 per cent, the largest rise in a year

since 1981.
Also published on Friday risen by only 0.2 per cent in December, giving a rise for the year as a whole of 5 per cent, the smallest annual rise for seven years.

All this has apparently left

the market with a conundrum. The steepening of the yield curve suggests there is still a measure of faith in the bond market that the Fed will usher in at least another small easing in short-term interest rates to avoid a recession. Extending the economic cycle has consistently been the desire of the Administration.

However, the rise in longdated yields suggests that the deceleration in growth will not be enough to squeeze inflation out of the economy. Is it possi-ble that the Fed is now thinking in terms of a small monetary tightening, at least one which would reverse the last easing move made in December which took the Fed funds rate down to 8% per cent.
International developments

provide another layer of worry for the bond market, which means that rising yields in the US may not necessarily keep money flowing in from over-

The reason is simple enough: yields have also been rising in other government bond markets and may continue to do so as foreign authorities battle their own inflation problems. A stepping up of anti-inflation

main trigger to falls in bond and stock markets around the world on Friday.

If the Japanese authorities mean what they say, interest rates could rise further and the dollar, which so far has proved resilient against the yen, could come under downward pres-sure, further eroding the attractiveness of the Treasury market.

Mr Robert Brusca, chief economist at Nikko Securities in New York, notes that US bonds have lost their attraction as a pure yield play and also as a capital gains play. The dollar has been sinking against the D-Mark and its satagainst the D-state ann is sat-ellite currencies. At the same time, Tokyo-based investors are currently offered the low-est bond yield advantage from switching to US bonds since

late 1986. The last time the yield spread was this tight (about 185 basis points) the yield compression lasted for several months. In each case the narrowing of the US yield advantage was corrected, he notes, by a rise in US yields.

Yield is not the only impor-tant denominator of international capital flows. The US may well lose out because of an explosion of interest in building diversified portfolios overseas (as evidenced by the

surge of Japanese money into single country funds, not only in the Pacific Rim emerging economies but also minor European economies).

The advantages of global

diversification have been known in theory for years but sweeping political change in Eastern Europe has served as a powerful catalyst. The enormous surge of interest in West Germany and the concomitant portfolio shift is likely to con-

tinue throughout the 1990s. This historic shift in the trend of capital flows is of long-running concern to the US bond market, particularly at a time when the Treasury has to reise substantial new horsess. raise substantial new borrowings to finance not only the budget deficit but also the bail-out of the thrifts.

The details of the first quar-terly refunding of the year are due to be announced on January 31. In the old days, hefty Japanese buying at these refundings - whatever enormous exchange rate translation losses they suffered from time to time - was taken for granted because there seemed to be nowhere else to put their

Mr Mikhail Gorbachev has made sure that they now have attractive alternatives

Janet Bush

US MONEY I	AARK	ET RA	TES ((%)	
	Last Friday	1 week	4 wis	12-month High	12-moeth Low
Fed Funds (areally average) Three-month Tressey bills. Sit-month Tressey bills. Three-month prime COs. 30-day Commercial Paper 30-day Commercial Paper	8.13 7.72 7.82 8.12 8.10 8.03	813 7.77 7.83 8.25 8.15 8.05	8.44 7.62 7.69 8.35 8.50 8.20	9.92 9.03 9.03 10.35 9.95 10.05	8.00 7.05 7.37 8.18 8.05 8.14
US BOND PRIC	ES /	ND Y	ELD\$	(%)	
	Last Fri.	(देशकार १६८ स्ट्रेस	Yield	l week ago	4 wt.
Styen-year Treasury	995 1096		8.06 8.25	8.02 8.15	7.81 7.95

rhetoric in Japan acted as the									
	NRI TOKYO BOND INDEX								
ks to merge	PERFORMANCE INDEX								
The link would create insti-	December 1983 = 100	11/1 /90	Average yield (%)	Last week	12 wis	25 wis			
tutions better able to compete	Cherall	145.45	6.49	147.18	149.05	148.67			
in the international banking markets. Kuwait has been considering bank mergers for some time as a way of reactivating the sec-	Government Bonds Meuticipal Bonds Meuticipal Bonds Govt - Guaranteed Bonds Bank Debentures Comporate Bonds Yen-desom. Foreign Bonds	144.58 146.63 148.63 140.34 150.09 156.27	6.25 6.63 6.67 6.87 6.39 6.36	146.86 148.53 150.14 141.46 150.79 156.78	149.05 150.29 151.66 143.04 151.95 157.31	148.67 150.56 151.50 142.58 150.97 155.63			
tor. Most local banks have an	Gorganica 10-yeart	6.01		5.67	5.24	5.06			
estimated \$4bn of bad debts.	† Estimated par yield								

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Little prospect of pre-Budget rally

THE gilt-edged market's balf. Some think they will not exist at all; that, in effect, the underlined graphically last buy in is over for good. week when it reacted badly to the Bank of England's decision to suspend reverse auctions this quarter and, later in the week, developments on the pay

In the space of a week the market believed it had lost its official crutch, and that allowed it to focus solely on

the economy.

Given the rejection by Ford workers of a 10.2 per cent pay deal and demands by some shipping workers for 15 per cent, the market's weak tone is understandable.
By midweek, yields at the

long end were propelled to more than 10.5 per cent for the first time in more than two By the end of the week they recovered slightly to close just

below that level.

For at least the last four years the period between the new year and the Budget has been one in which the gilt market has rallied. It is unlikely there will be a repeat this time around. Uncertainty over policy and a deterioration in the inflation outlook has altered

There is considerable uncertainty about the longevity of the technical factors (official purchases of gilts) which supported the market.

Few doubt they will be anywhere near as powerful in the next 18 months as they have been in the past year and a

Over the short term, however, there is virtual unanimity that the buy-in has ended for the first quarter. Officials said this reflected changes to monetary policy announced by Mr Nigel Lawson, the former Chancellor, at the Mansion House in October, and the downgrading by the Treasury of its estimate for the public sector surplus in 1989-90 from

£14bn to £12.5bn. The 1990-91 outlook is more problematic. There is a substantial body of commentators who think the public sector borrowing requirement surplus will be less than the £10bn pencilled in by the Treasury last year's Budget

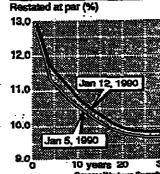
They have been encouraged. by some Treasury officials who have suggested the market will be surprised - and embar-rassed - by the ephemeral rasser - by the ephemeral nature of the Budget surplus.

The market will also be engaged in second-guessing the discussions Mr John Major, the Chancellor, had with his Treasury team over the weekend and what they might lead to in

March.
With the prospect of tax cuts virtually non-existent, discussion will concentrate on mone-tary policy, its tools and ratio-nale, and when interest rates will start to be cut.

The Treasury is painfully aware that the current policy structure lacks coherence.

UK gilts yields



Take, for example, three of its key indicators of monetary conditions - the exchange rate and the rates of growth of M0

All three suggest that mone-tary policy is slack and that interest rates need to be raised. The growth rate of Mo, the narrow money measure, is particularly worrying, having accelerated again in December to a rate in excess of 6 per cent The question the Treasury is asking itself is: has the stability of M0 velocity been corrupted to the point of unreliability by financial innovation?

The Budget should provide some guide as to the Trea-sury's thinking on M0's misbe-

Other monetary measures and analytical tools are also thought to be under consider-There are some adherents to

M2 in the City but historical data is deficient. The US Federal Reserve's work on P-Star is interesting but sensitive to the crucial assumption of

long-run growth potential.

At a general level Mr Major and his colleagues will be spending time thinking about the advisability of continuing with rules if they are bad. Markets like monetary authorities which have rules, but if the rules are misleading why have

Everything that Mr Major has said since becoming Chancellor has suggested he does not have the liking his predecessor had for rules.

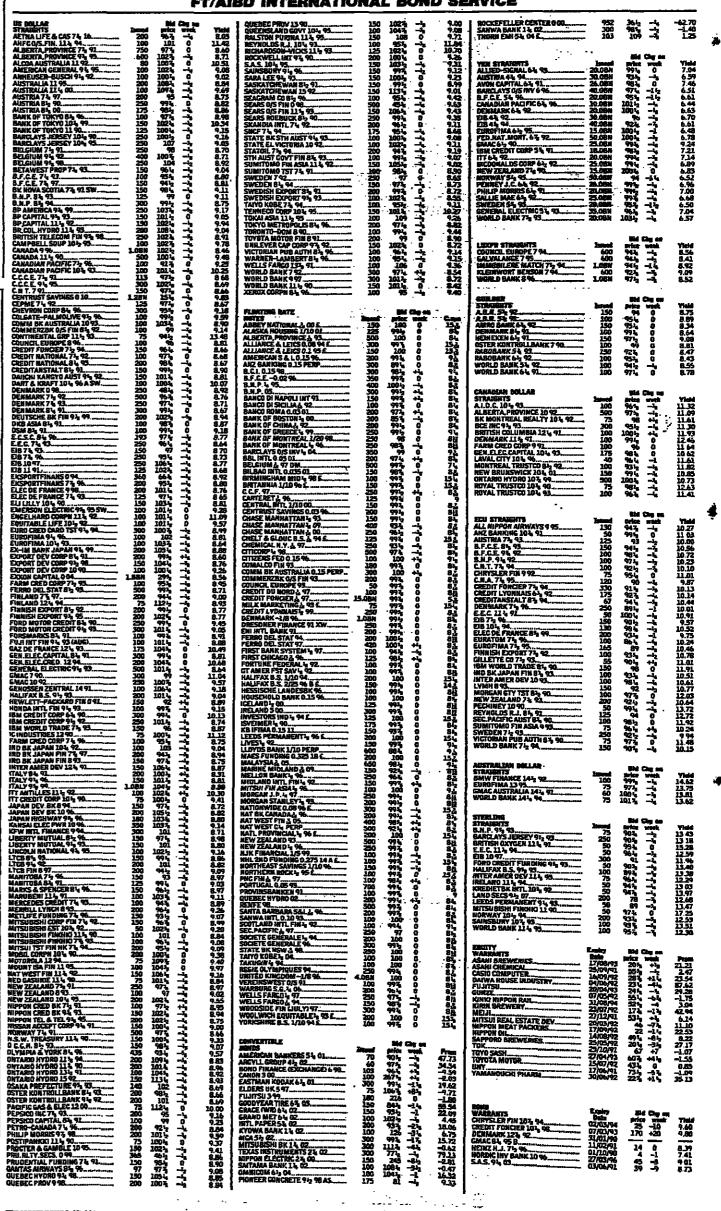
He has spent much time talking about objectives but litthe short of rhetoric, about the ways and means. The bet of some in the Treasury is that policy under Mr Major will become more discretionary and less rule-based. However, the semblance of rules will be retained, such as the Medium-Term Financial Strategy and

M0 targetry.
Since 1988 funding policy has moved from an M3 to an M4 basis and now a sort of "M4.5"

awash with cash brought about by the Treasury turning a blind eye to local authorities borrowing below market from the Public Works Loans Board and re-depositing the money in the market at a higher rate in short, round tripping.

Simon Holberton

FT/AIBD INTERNATIONAL BOND SERVICE



STRAIGHT SUNDS: Yield to redemption of the mid-price. Amount issued is expressed in millions of currency units except for Yen boards, where it is in billions.

FLOATING RATE MOTES: US declars unless indicated. Margin above strumenth offered rate for US declars. C.com = current coupon.

CONVERTIBLE BONDS: US Dollars unless indicated. Prem = percentage premium of the current effective price of buying shares via the bond over the most recent share price.

WARRANTS: Equity warrant prem = exercise premium over current share price. Bond warrant ex yid = exercise yield at current warrant price.

Closing prices on JANUARY 12

INTERNATIONAL COMPANIES AND FINANCE

BAe strike prompts staff transfers at Aerospatiale

By George Graham in Paris

AEROSPATIALE, the French state-owned aircraft and missiles manufacturer, has had to transfer workers from its Toulouse production lines as a result of the strike at British Aerospace, which is holding up work at the Airbus airliner consortium in which the two

companies are partners.

Mr Henri Martre, chairman of Aerospatiale, said that about 200 employees had been transferred from Toulouse to work on the company's helicopter plant at Marignane. This was because of the slowdown in the Airbus assembly line. He warned that the British

Aerospace strike, which has not yet able to tell whether i stopped the delivery of the wings which BAe makes for the Airbus consortium, could have serious consequences on Airbus's relations with its customers, particularly if it lasted longer than the recent strike at Boeing, Airbus's main rival.

Mr. Martre said Aerospatiale had booked record orders of FFr66bn (\$11.5bn) in 1989, up 72 per cent from the previous year, taking the company's total outstanding order book to

FF:90bn.
Sales in 1989 totalled FFr31.5bn, up 12.5 per cent from 1988, but the group was would be in profit because of currency problems.

According to Mr Martre, the dollar, the currency in which Aerospatiale has to compete, was at least 15 to 20 per cent undervalued and whether the company reported a profit would depend on the size of the provision it decided to make for this.

"I consider that compared with my main competitors, the US companies, I have a handicap of 20 per cent coming from a factor which we can do nothing about," he said.

Indosuez to bid for Dutch broker

globalisation of the securities

By Laura Raun in Amsterdam and George Graham in Paris

BANQUE INDOSUEZ, the French investment bank, plans to take over Kooljman, a rap-idly growing Dutch stockbroking house, in a move to plug the last remaining gap in its

European brokerage network. The bid is expected to amount to about Fl 35m (\$19.4m) although it is not yet clear whether it will be made in cash, equity or a combination. The Kooijman share price closed at Fl 21 on Wednesday and trading has been

suspended since then. Banque Indosuez has wide-spread brokering interests with

business.

Kooijman engages in securities sales, trading and underwriting. Based in Amsterdam, it has an office in London and last year bought the half share it did not already own in a capital markets joint venture

W.I. Carr in London and the Far East, Cheuvreux de Virieu with Arab Banking Corpora-tion of Bahrain. in France and Marcard, Stein

Kooijman has share capital in West Germany.

Mr J.D. Gerritse, vice chair of Fl 19.9m. Its earnings plunged to Fl 900,000 in 1988 but rebounded to Fl 1.5m in the first half of 1989. man of Kooijman, said the link-up with an international, financially strong partner was logical in view of the growing About 36.5 per cent of the

shares are publicly traded, another 51 per cent are in man-agement and employee's -hands, 7.5 per cent is held by Nederlandse Participatie Maat-schappij, a Dutch venture capischappin, a butth venture capital company, and 5 per cent is owned by Verenigde Spaarbank, the biggest savings bank in the Netherlands.

Income at Océ increases 11%

By Laura Raun

OCE-Van der Grinten, the Dutch copying machine maker, showed preliminary net income for last year up by more than 11 per cent to Fl 85m (\$47.2m).

The increase was due to the 'excellent performance" of design engineering copiers as well as a good showing in office systems and the acquisition of Océ Graphics, according to Mr Henk Bodt, chairman, Mr Bodt said that on the

Revenue jumped 14 per cent to more than Fi 2.1bn in 1989. basis of this performance he was "positive about the pros-pects for 1990."

Metal Leve in EC link

By John Barbam in Sao Paulo

METAL LEVE, one of Brazil's leading engine component manufacturers, is to begin con-struction of a \$100m factory in Portugal this year, its second foreign investment.

Mr Jose Mindlin, the com-

pany's owner and president, said the investment in Portugal would provide a bridgehead within the European Commu-nity prior to unification in 1992. The Portuguese Government will back the new unit with incentives and its IPE development agency may also take a substantial minority stake in the subsidiary.

Metal Leve set up its first overseas factory in the US in

1988 to supply diesel engine components to Caterpillar, one of its key clients.

A rising number of Brazilian companies are investing abroad to overcome Brazil's isolation and to provide a hedge against the increasingly turbulent domestic market. Cofap, the country's largest components company, also plans to invest \$100m in an EC country this year.

Exporters fear the emergence of a protectionist For-tress Europe and thus plan to source their European markets from the EC. Export markets generated 12 per cent of Metal Leve's 1989 sales of \$410m.

Consortium buys into S African wood group

By Jim Jones in Johannesburg

PLATE GLASS & Shatterprufe Industries (PGSI), the South African-owned glass and wood group, has relinquished abso-lute control of its overseas wood interests to a consortium of American and European pri-

vate investors.
Wood International (WI), PGSI's non-South African timber division, is one of the largest individual South African investments abroad, with interests ranging from sawn timber through to finished wood products distributed in Europe, south-east Asia, Australia and the Americas. Com-petition has been particularly intense in Australia and the

Whitestone Investments, owned by the investor consor-tinm, is to invest \$55m in WI in exchange for half of Wood Products International (WPI), which in turn will acquire all of WI's operating interests.
PGSI will hold 49 per cent of
WPI and the residual 1 per

cent will be owned by an international management trust. Rapid expansion of the international side has been hampered for more than a year by cash-flow difficulties. US and Australian business development costs have been particularly heavy at a time when exchange controls have prevented the South African parent from funding its over-

seas interests except through the unfavourable financial rand market or by borrowing The company says the stage has been reached where addi-tional capital and expertise are needed and negotiations on refinancing the interests have been taking place for several months.

Mr Bertie Lubner, PGSI's joint chairman, was reluctant to specify the overseas division's profits. Foreign timbe interests generated about R350m (\$140m) in sales last year and overseas timber and glass interests at present con-tribute a little more than 40 per cent of the operating profit. Recently PGSI ascribed part of an increase in its interim turnover to stronger foreign sales and exports.

Sales surge at Ciba-Geigy, Sandoz

By John Wicks in Zurich

companies have reported strong sales rises for 1989, although turnover abroad was inflated by a weaker Swiss

Group sales of Ciba-Geigy rose 17 per cent to a record SFr20.6bn (\$13.7bn) - in terms of local currencies the gain was 11 per cent.

Changes in consolidation resulted from the sale of the Ilford photographic division to International Paper and the acquisition of Toledo Scale of

TWO BIG Swiss chemicals the US, adding a net SFr90m to turnover.

Ciba-Geigy, which is to announce profits and dividends next month, booked increased sales in all product groups. Pharmaceuticals rose 20 per cent to SFr6.17bn, agrichemicals climbed 14 per cent to SFr4.24bn, and dyestoffs and chemicals leaped 17 per cent to SFr3.01bn.

Elsewhere, sales of additives advanced 15 per cent to SFr1.92bn and plastics 14 per cent to SFr1.85bn. Electronic systems grew 57 per cent to SFT1.73bn, reflecting the take-over of Toledo Scale. This year, however, will see a marked decline in the sector following the divestment of Spectra-Physics in the US and Gretag.

a Swiss subsidiary. Sandoz expects "significantly higher" consolidated earnings for 1989 after a 23 per cent rise in turnover to SFr12.49bn. The previous year's group profits had already improved by 21 per cent to SFr761m on a 13 per

cent increase in sales to

Sales of pharmaceuticals advanced 23 per cent to SFr5.66bn and chemicals by 21 per cent to SFr2.06bn, Aboveaverage growth was booked for agrichemicals, up 31 per cent to SFr1.16bn. The construction and environment side rose 26 per cent to SFr1.10bn, and the seeds division saw turnover climb 30 per cent to SFr770m. The nutrition division booked a 15 per cent increase

Abbott Laboratories earnings rise 14%

By Alan Friedman in New York

FOURTH-QUARTER net earnings rose 13.8 per cent to \$253m at Abbott Laboratories, the Chicago-based pharmaceuticals and health care com-

The profits rise, which translated into a 15.2 per cent increase in earnings per share to \$1.14, was struck on the back of 114 per cent higher fourth-quarter sales of \$1.46bn.

For the whole of 1989 Abbott turned in record net profits of \$860m, a 14.3 per cent improvement on 1988. Sales last year were up 9 per cent to \$5.4bn. Earnings per share for 1989 were \$3.85, a rise of 15.6 per

Mr Duane Burnham, chief executive, attributed the company's 1989 performance to heavy spending on research and development in recent years - investment in R&D rose 10.4 per cent to a total of \$502m last year - as well as to the company's diversified and international spread of busi-

Just over half of Abbott's sales come from pharmaceutical and nutritional products. with the balance divided between hospital supplies and laboratory diagnostic equipment. About a third of revenue comes from outside the US. mainly from Europe and Japan.

Abbott's results were in line with analysts' expectations and on the New York Stock Exchange the company's shares closed on Friday at \$66%, down \$1% in a sharply declining market.

Venezuelan oil company seeks Chevron facilities

By Alan Friedman

CHEVRON, the US energy company, hopes to reach an accord later this month to sell its Bahamas-based oil terminal, storage and refinery facilities to Petroleos de Venezuela (PDVSA), the Venezuelan state

oil company.

Reports that PDVSA is bidding more than \$100m for the facilities could not be confirmed. A portion of the purchase price might be paid in crude oil or products. A Chevron officials said: "We hope to reach an agree-

ment as soon as possible and hopefully before the end of this The US group mothballed the 500,000 barrel-a-day refinery in August 1985 after describing it as uneconomic. The 20m barrel oil terminal is seen by Caracas officials as strategically located as a transfer and storage point for petro-leum products destined for the

US market, the most important

on Friday portions of Chevron's lawsuit accusing Pennzoil of illegally purchasing 8.8 per cent of Chevron stock. However, the main allegation was left intact, Reuter reports from San Francisco. The suit, filed five weeks

ago, charges that the Houston-based company failed to disclose fully to the Securities and Exchange Commission its true intent in buying

It is unclear whether the

Venezuelan company would

restore the refinery to operating order. In Caracas PDVSA

confirmed only that talks were

in progress.

• A Federal judge dismissed

District Court Judge Thelton Henderson left for trial the question whether documents Pennzoil filed with the SEC on stock purchases were correct. Dismissed parts included a claim that Pennzoil did not satisfy Federal antitrust regula-

Investcorp lifts profits on brand-name acquisitions

By Gordon Cramb

INVESTCORP, the Bahrain investment bank which con-trols half of Gucci, the Italian luxury goods house, lifted net profits 12.1 per cent last year to \$51.8m as it added to its holdings in US and European brand

name companies.
On December 29 it completed the \$450m purchase of Color Tile, a US retailer of floor and wall coverings. The buy-out, from Knoll International, was the largest transaction in

Investcorp's seven-year life. The bank began 1990 with a £22m (\$35.2m) deal in the UK last week in which it took 30 per cent of Computacenter, a systems integrator which supplies microcomputer hardware, software and support services to government and large corporate clients.

According to Mr Michael Merritt, an Investcorp director, it is working on several other acquisitions in Europe, where last year the bank released \$135m through private placements of debt and equity in Gucci as well as in Chaumet, the French jeweller which it rescued from bankruptcy in 1987, and Breguet its watch-

making subsidiary. Some 28 per cent of Gucci was placed with Gulf clients in this way, but Investcorp has retained voting power over the

Investcorp's own shares are quoted on the new Bahrain stock exchange. Its 11,000 shareholders will receive a maintained 15 per cent annual dividend for a total pay-out of \$15m. Most of the stock is held by some 800 founder shareholders. Trading is thin, but no for-

eign listings are planned. Assets grew 9.2 per cent to \$813.9m. Investoorp also engages in capital market trading, and last year launched three investment funds. Its European Acquisition Fund was increased to £50m from £30m after being more than

December, 1989

December, 1989

SÜMERBANK HOLDING A.Ş.

U.S. \$ 25,000,000 SHORT TERM FINANCE FACILITY

Banque Internationale de Commerce

Standard Chartered Bank

Funds Provided by

Banque Internationale de Commerce Standard Chartered Bank Union Bank of Finland (France) S.A. Bank of Bahrain and Kuwait B.S.C., Istanbul Branch

BRED - Paris Frankfurt Bukarest Bank AG



Banque Internationale de Commerce

T.D.Ç.İ. TURKISH IRON AND STEEL WORKS

> U.S. \$ 25,000,000 SHORT TERM FINANCE FACILITY

Banque Internationale de Commerce

Funds Provided by

Banque Internationale de Commerce Commonwealth Bank of Australia Bank of Bahrain & Kuwait B.S.C., Istanbul Branch Arab International Bank, Bahrain Banco di Sicilia International S.A. Norddeutsche Landesbank Girozentrale

> Syndicate Bank, London Cassa di Risparmio di Roma



Banque Internationale de Commerce

Kingfisher battle scales new heights of abuse

By Andrew Bolger

THE £568m hostile bid by the retail group Kingfisher for Dixons, the electrical retailing chain, scaled new heights of abuse yesterday as both groups waited to hear this week whether the bid will be referred to the Monopolies and

Mergers Commission.
Kingfisher accused Dixons' management of presiding over "one of the worst collapses in profit in UK retailing" and warned of "worse to come." It repeated its determination not overpay for a business which it said was suffering from severe management problems and had a very disturbing

outlook. Meanwhile Mr Robert Shrager, Dixons' finance director, has written to his counterpart at Kingfisher, Mr Archie Norman, accusing Kingfisher of away from the present and the future in order to disguise a blatant attempt to acquire growth on the cheap."

In a circular entitled "The fall of the house of Dixons," Kingfisher contrasts the near £80m decline in Dixons' UK

retail profit since 1986-87 with growth in the electricals market of 22 per cent in the period between April 1986 and Novem-

It says the short-term outlook for electrical products is not encouraging, yet Dixons and its Currys stores face increasing pressures on costs that are bound to have a severe impact on the future profits.
Kingfisher says the contrast

Kingfisher says the contrast with the management success at its Comet stores could hardly be greater. It claims that Comet is the UK's best performing electrical retailing chain, with a record of increased profits and market share over the last three wears. Also, that Comet's profit

margins in 1988-89 were double those at Dixons' UK retail business and that its superstore sales per foot were 40 per cent higher than those at Currys.

In his letter, Mr Shrager accuses Kingfisher of "creating confusion about the nature of modern consumer electronics

retailing and making a number of allegations about Dixons that are, to put it at its kindest, tendentious. I do not believe that Kingfisher will emerge with much credit from this

We are a specialist consumer electronics retailing business and sell from our stores a combination of products and related retail financial services, in particular extended warranties and credit. Without the shops and without the products we would not sell

retail financial services rather better than you. We both know they are an integrated package and in Kingfisher's accounts you yourselves appear to include Comet's profits on these related services in one lump as part of Comet's retail profit. That being so, why do you continue to perpetuate the nonsense that you should split the profit we earn on the sale of products from the commissions we earn on the same transaction from related ser-

Record year for Britannic

By Eric Short, Pensions Correspondent

RECORD NEW business from £6.94m to £24.61m. Recurresults were achieved by Britannic Assurance in 1989 thanks to the pension boom arising from the radical changes made by the Government in the UK pensions framework.

Total new annual premiums rose by nearly 16 per cent to £42.07m (£36.3m) with single premium business jumping

rent single premiums relating to the incentive payments from the Department of Health and

Social Security more than doubled to £34.25m (£15.24m). Annual premium pension business rose by more than 40 per cent to £11.97m (£8.4m) while single premiums increased from a meagre

In contrast, life business was dull with new annual premiums down from £8.29m to £7.89m and single premiums rising slightly from £6.48m to

The other success story for the company was the contin-ued strength of its industrial life business with new annual premiums advancing 13 per cent,from £19.61m to £22.21m.

NEWS IN BRIEF

ACAL is to acquire the systems group of Technitron for £533,000 cash plus the settlement of £230,000 intercompany balances. Of the consideration £390,000 is payable on a deferred basis on or before

AIR CALL: at January 11 the offer by Healthcall Group had been accepted in respect of 3.48m shares (93.19 per cent). The remaining shares will be

acquired compulsorily. AMEC has entered a joint ven-ture with Morse Diesel, a US construction management services company, to establish a new partnership, Morse Diesel International. The project will be 50 per cent owned by AMEC through its AMEC Projects subsidiary, which will make a \$5m (£3m) cash payment as initial capital contribution to the start-up. Morse will contribute

assets worth S5m.

AMERCOEUR ENERGY: of the 19.74m new ordinary provision
INVESTMENT COMPANY made pre-tax profit of £981,000 in half year ended September

ally allotted under the rights issue, some 16.22m (82.2 per cent) have been taken up. ANDAMAN RESOURCES will raise a minimum of £787,870 from the 37.71 per cent take-up (775,740 new shares) of the 2.06m offered as a rights issue. BENSON GROUP: Result of recent rights issue shows a 40.9 per cent take-up. Westerly Developments, a wholly owned subsidiary of Westerly, together with an associate, has acquired 7.17m new ordinary

IMI has sold IMI Broderick Structures and its wholly owned subsidiary, Ives Clad-ding, to Tarmac. The businesses, both specialist roofing contractors, will become part of the Tarmac Industrial Products Special Contracting

shares in Benson (14.99 per

30 (£1.24m). Earnings came to 1.68p (1.1p) and interim divi-dend 0.375p (0.25p). Profits on sale of investments were £357,000 (£799,000) but hoped second half will improve. Net

asset value 42.07p (38.48p). JEYES GROUP has acquired the Kleenoff business from Bale & Church for about £1.3m LONDON CREMATION raised

turnover from £377,000 to £414,000 and pre-tax profit from £48,478 to £58,543 in the half year ended September 30. PROPERTY TRUST lifted turnover from £2.43m to £3.23m in six months ended September 30 1989. Pre-tax profit £585,000 (£186,000) after exceptional debit £150,000 for compensation to Mr Patrick Rhatigan, former Property disposal programme has met with some success in slow market. Efforts being concentrated on corporate oppor-

This notice is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any securities. Application has been made to the Council of The Stock Exchange for admission to the Official List of all the Ordinary Shares and Warrants issued and to be issued of Gartmore Emerging Pacific Investment Trust PLC ("GEP"). It is expected that listing will become effective and that dealings will commence in the GEP Ordinary Shares and GEP Warrants on 18th Lawrence 1990. 18th January 1990.

GARTMORE EMERGING PACIFIC INVESTMENT TRUST PLC

Introduction

Authorised

Issued and to be issued

£8.950.000 in Ordinary Shares of 10p each up to £7,000,000 Up to 13.992,749 GEP Warrants will be issued which confer the right to subscribe, at 64p per GEP Ordinary Share, for up to 13,992,749 GEP Ordinary Shares on 31st March in each of the years 1991 to 1997.

Gartmore Emerging Pacific Investment Trust PLC is a new investment trust which will be managed by Gartmore Investment Limited and will invest principally in the stockmarkets of the emerging economies of the Far East.

Copies of the Extel card containing particulars of the GEP Ordinary Shares and GEP Warrants will be available in the Extel Statistical Services. Copies of the Listing Particulars issued by the Company on 23rd December 1989 may be obtained during normal business hours on any weekday until 17th January 1990 from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD and up to and including 29th January 1990 from:

Olliff & Partners P.L.C. Saddlers' House Gutter Lane, Cheapside London EC2V 6BR. Gartmore Emerging Pacific Investment Trust PLC Gartmore House 16-18 Monument Street London EC3R 8QQ.

15th January 1990

OUR **BRUSSELS OFFICE** IS LOCATED AT

McCann FitzGerald

S O L I G I T O R S

26 Rue du Trône, B-1040, Brussels, Belgium. Tel 513 44 35 Fax 513 50 37

RESIDENT PARTNER: Damian Collins

PRINCIPAL OFFICE 30 Upper Pembroke Street, Dublin 2.

LONDON OFFICE 15/19 Kingsway, London WC2B 6UN

BRADFORD & BINGLEY BUILDING SOCIETY

£200,000,000 Due 1999 **Initial Tranche** £150,000,000

Notice is hereby given that the 151/4% per annum from 12 January, 1990 to 12 April, 1990. Interest payable on

Morgan Guaranty Trust Company of New York

to £376.03 per £10,000 Note

Floating Rate Notes

Notes will bear interest at 12 April, 1990 will amount

> Agent Bank: London

Clambering up the corporate ladder

Peter Marsh takes a look at a new chapter about to begin in the Medirace story

HE Medirace story has almost everything the prospect of a won-derful new product, a takeover battle, a sudden climb up the corporate ladder for a tiny company and the expected emergence from obscurity of a deposed industry

It also contains, say some onlookers, a certain amount of hype. Medirace, a drugs company formed in 1987, has created interest mainly because of its development of a new medi-cine called Contracan for treating AIDS and cancer. Some have heralded the drug, which is in the early

extended warranty and credit.
"We believe that we sell our stages of trials, as a potential breakthrough. This, despite many doubts as to whether the medicine will turn out to be effective, is the main reason Medirace's shares have soared since its listing on the UK's Third Market in 1987. A new chapter will be opened in the Medicace story today when shareholders vote at an extraordinary meeting in London on the terms for

acquiring Evans Healthcare, a much bigger, privately owned drugs company. The transaction, which will require shareholders to put up £87m via an underwritten 16for-five rights issue, will increase Medirace's annual sales some 50-fold and will lift it to a full listing. Trading in

the shares of the enlarged group, rechristened Medeva,

begins tomorrow . At 127p - the figure at which Medirace's shares were suspended when the Evans takeover was first mooted before Christmas – Medeva would valued at about £120m, a remarkable figure given Medirace's humble beginnings. It was started as little more than a shell company for developing Contracan and its current sales are running at about film a year, most of these from medi-cal kits for diagnosing ill-

Evans, one of Britain's leading producers of off-patent generic drugs, also has a strong position in vaccines. It will push Medirace into a new league. Evans — a manage-ment buy-out in 1986 from Glaxo. Britain's biggest pharmaceutical company made operating profits of £5.2m on sales of £43.7m in the 12 months to June 1989.

Evans did not succumb to Medirace without a fight from other parties. Mr Bill Gerard, non-executive chairman of Medirace, believes at least four other groups were inter-ested in paying similar sums to what his company was offer-

ing.
Evans' four most senior managers — including Mr David Moffatt, managing director - will stay with the com-

pany and have seats on an enlarged board. It is thought that these managers - who are all major shareholders in Evans and had a big part in the original buy-out - chose Medirace to buy their company partly because it guaranteed them a large say in running the new operation after the

probably will remain on the board.

after the company gave his job to Dr Ernest Mario, former head of Glaxo's US operations. In addition to development work on biological vaccines, Mr Gerard says Evans is well poised to benefit from expected increases in revenues in the UK generic drugs sector — which relies largely on selling inexpensive copies of off-patent medicines, taking market share from established research-based medicine pro-

interest up from £655 to £1,089.

Tax took £993,470 (£866,462)

leaving earnings of 51.83p (45.2p) per income share. A final dividend of 28.6p makes a

Franke revises stake

Franke Holdings has said that

it owns only 5.34 per cent of Carron Phoenix, the Falkirk-

based sink manufacturer, for which it has made a recom-mended offer, and not 6.37 per

cent as previously announced.

The following securities were added to the Share Information Service in Saturday's edition:

Anglo Scandinavian Inv.

Ibstock Johnsen Warrants (Buildings).

MB Group 7.25p Cv. Cm.
Red. Pf. (Industrials).

Millicom Inc. (Electricals). North West Water (Water). Partridge Fine Arts (Drapery

Sage Group (Electricals). Southern Water (Water).

South West Water (Water), TR High Income Trust Units (Investment Trusts).

HMC MORTGAGE

NOTES 3 PLC £150,000,000

Class A

£11,500,000

Class B Mortgage Backed

Floating Rate Notes Due July 2015 For the interest period 12th anuary, 1990 to 12th April, 1990 the Class A Notes will bear

interest at 15.5125% per annum. Interest payable on 12th April, 1990 will amount to £3,825.00 per £100,000 Note.

The Class B Notes will been Interest at 16½% per annum, interest psyable on 12th April, 1990 will amount to £486,104.46

per £11,500,000 orincipal amount

Agent Bank: Morgan Guaranty Trust Company of New York Lendon

Rothschilds

Continuation

Finance B.V.

U.S. \$75,000,000

Subordinated Guaranteed loating Rate Notes due 2015

For the six months 11th Janu-

ary, 1990 to 11th July, 1990 the

Notes will carry an interest rate

of 8%% per annum with a

coupon amount of U.S. \$430.50

payable on 11th July, 1990.

L Stores).

FT Share Service

51.8p (45.2p) total.

There have been, nonethe-

The Medirace/Evans partnership has an important card up its sleeve in the shape of Mr Bernard Taylor, a former chief executive of Glaxo. He is likely to be named in the pany's new executive chairman, although Mr Gerard

r Taylor, 54, a highly regarded figure in the drugs industry, resigned from Glazo last May

The Government is attempt-

ing to promote the generic sector as one way of placing limits on the National Health Service's £2.4bn a year drugs budget. "We will be swimming with the tide," enthuses Mr

less, some grumblings among stock market analysts about the sum paid for Evans. "I think they paid too much; Evans is not a particularly exciting company," says Mr donathan de Pass, a drugs industry analyst at Barclays de Zoete Wedd. Other observers have expressed doubts about pros-

pects for Contracan, which is based on a natural fatty acid called idostearic acid found in certain plant oils. This sub-stance has been under study for more than a decade because of the way it appears to strengthen the cell walls in animal tissue, a factor that may help stop the spread through the body of malignant cells in patients suffering car-tain cancers. It is thought the drug could help via a similar mechanism in the treatment of

Mr Gerard says trials with the drug, which was initially developed by a group of four doctors formerly at Hammer-smith Hospital in London, are at early stage. So far about 150 people have taken the product, both for cancer treatment and

AIDS, largely on an experimen-tal basis. Mr Gerard says the results have been encouraging though more formal clinical trials will be required to prove the drug's effectiveness and these would need to involve several hundred patients.

Such trials are due to start soon, and Mr Gerard says these could lead to the product going on full-scale sale should the development work prove successful – as early as 1992-93.

The prospects for Contracen have not convinced Mr James Culverwell, an analyst at Hoare Govett. "The data on Contracan and its efficiency are tearbhy small. There is no aridance that it marks." Mr. evidence that it works." Mr Alastair Kilgour, a drugs industry analyst at the London office of BNP, the French bank, agrees with this assessment. "There has been a lot of hype about Con-tracan," he says. "They [Medi-race] have built the company

around it." Medirace reacts woundedly to talk of this kind. Mr David Lees, finance director, says he thinks a 2120m market valuation is fair.

"There has not been hype of any kind. It is the last thing we would want. We are conservative people and we have tried very hard not to overstate things."

Geevor turns round for £26,000 midway profit

By Kenneth Gooding, Mining Correspondent

GEEVOR, the acquisitive UK mining company, made a pre-tax profit of £26,000 in the halfyear to September 30 1989, compared with a £260,000 loss in the same period of 1988. Turnover was lifted from

Mr Eric Grayson, chairman, reported that since the end of September the company had sold Eurogrange, owner of a small coal mine at Billinge in Lancashire, for

During the half year, production at the company's coal mine in Pennsylvania was interrupted by external strike action and again by the financial failure of a subcontractor responsible for min-

Mr Grayson said Geevor had now recruited its own team and the mine was back in full production. In December a record for daily production was set - 1,675 short tons of coal in

a single day. The recent steep fall in tin prices had caused Geevor to suspend temporarily major renovations at its tin mine in Cornwall, said Mr Grayson. However, he expected higher prices to return "during 1990."

Output at the Mainband mine had been climbing steadily since the coal seam was intersected in late October. The coal was being sold on spot basis while its suitability for various markets was being tested.

Mr Grayson said the mill at the Puente de Buza mine in Ecuador was now fully opera-tional and the precious metal leaching plant was now completing commissioning. "This major project is expected to be a significant contributor to profit during 1990," he

BOARD MEETINGS

The following companies have notified dates of board seetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interims or finals and the sob-dividence that the seeding of t

			Trust (Ord. & Warrants) (Sec-
•	FUTURE DATES		tion: Trusts, Finance, Land). Brunswick NL (Mines-Aus-
- 8 - 6	Deigsty Mounteigh Neemark (Louis) Richmond OH & Gas Wentworth Int'l Phalis Aukert Associates	Feb. 12 Jan. 18 Jan. 25 Jan. 23 Jan. 24 Jan. 22	tralian). European Project Inv. Trust (Ord. & Warrants) (Investment Trusts). Evode Group 7p (Net) Cv.
n d	Continental Assets Trust	Jen. 24 Jen. 25 Jen. 26 Jen. 24 Feb. 12	Cm. Red. Pf. (Chemicals). Fired Rarth Tiles (Drapery & Stores). Theteck Tokyson Women's

PUBLIC WORKS LOAN BOARD RATES

	Effect	ve Jan	uary 10			
	Çastu İsasə şəpatil			Non-queta Irana A' capald		
Tables	by ESP†	ATT	anderly.		a tt	
1			13%			145
Over 1 up to 2	135 ₈	1312	1212	145 ₈	1412	134
Over 2 up to 3	12%	123	11%	13 7	13¾	125
Over 3 up to 4	1214	124	115g	134	134	123
Over 4 up to 5	12	11%	11¾	13	12%	124
Over 5 up to 6	11%	11%	11%	124	1214	117
Over 6 up to 7	115g	1112	111	121g	12	11%
Over 7 up to 8	1112	1112	11½	12 -	12	115
Over 8 up to 9	11 ¹ 2	113	10%	12	11%	113
Over 9 up to 10	113	113	10 🗓	11%	11%	114
Over 10 up to 15	11 ¹ g	10系	103	115g	113	10%
Over 15 up to 25	101 ₂	101	101g	11	10%	105
Over 25	104	10 ¹ 8	10	10¾	10 ⁵ 8	1012

*Non-quota loans B are 1 per cent higher in each case than non-quota loans A. †Equal instalments of principal. †† Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.



Republic of Iceland U.S. \$125,000,000

Floating Rates Notes due 2000

83/4% per annum

Holders of Floating Rates Notes of the above issue are hereby notified that for the interest period from 17th January, 1990 to 17th July, 1990 the following information will apply:

2. Interest Amount payable on Interest US \$421,08 Per US \$10,000 Nominal or Payment Date: US \$10,526.91 Per US \$250,000 Nominal

3. Interest Payment . Date:

1. Rate of Interest:

. 17th July, 1990

Bank of America International Limited

Equitable Bancorporation Overseas Finance N.V. U.S. \$50,000,000

Guaranteed Senior Floating Rate Notes due 1994

For the three month period 11th January, 1990 to 11th April, 1990 the Notes will carry an interest rate of 8% per annum with a coupon amount of U.S. \$214.06 per U.S. \$10,000 Note, payable on 11th

Bankers 11.... Company, London

Agent Bank

M&G Dual Neotronics at £1.87m after net assets recovery in second half rise sharply

THE EXPECTED recovery at Net asset value of M&G Dual Trust capital shares rose from 1,898.48p to 2,384.47p over the year to December 31. small rise in taxable profits. The 2 per cent increase from £1.83m to £1.87m for the year to September 30 compared with a decline in the first half from Distribution from the M&G General Trust Fund amounted to £3.97m (£3.46m) with deposit

£1.16m to £935,000. increased products. The pro tion and analysis instruments and medical equipment, said expenditure on research and development had been increased to £728,000 during

the year and a further increase was planned. Turnover in the year rose 19 per cent from £10.73m to £12.82m, including a 22 per cent rise in domestic sales. Problems in the US and French subsidiaries had pushed up administrative expenses from £2.34m to £2.9m. Mr Gotley said

these problems had been

He expected the 1990 results Neotronics Technology materialised in the second half with a to benefit from arrangements made to guard against exchange rate distortions. Order levels for products launched during 1989 were building up together with increased sales for established

> The proposed final dividend of 1.2p makes an unchanged total of 1.8p from earnings per share of 4.71p (4.86p).

Offer for Monotype goes unconditional

Pointplus and its concert party, King Black and Associ-ates, now control 518 per cent of the voting rights of Mono-type, having pushed up their shareholding to 10.59m shares. The increased offer has been

GRANVILLE

SPONSORED SECURITIES 8124 Ass. Brit. Ind. Ord. 625 Armitage and Rhodes
124139 Bardon Group (SD
19372 Bardon Group Cr. Pref. (SE)
4657 Bray Technologies

2.4 17.6 6.0 -7.7 6.8 11.5 -11.5 -4.8 3.8 8.6 -3.6 12.4 9.4 -4.3 6.7 5.9 11.0 11.0 14.7 7.6 10.3 | Carro / 576 Pret SS | 110 | 115 sus | 125 sus | 136 | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 145 sus | 6.7 6.9 3.3 12.6 6.8 5.3 4.0 9.8 3.1 10.4 10.3 -3.4 8.6 5.8 -6.3 9.4 5.4 25.1 10.6 148 17760 9211 | Torday & Carliste Coss Pref | 104 | 3042 | Trevian Holdings (USM) | 80xd | - Unistruct Europe Coss Pref | 160 | 350 | 3575 | Vestimary Drug Co. PLC | 350 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351

bi/43 W. S. resues

Securities designated (SE) and (USM) are dealt in subject to the roles and regor

The ISE, Other securities listed above are dealt in subject to the rules of TSA

These securities are dealt in strictly on a matched bargain basis. Neither Granol

Limited nor Granollie Daries Limited are market makers in these securities.

These securities are dealt on a restricted basis. Further details available

Granville & Co. Limited 77 Massell Street, London El 8AF Telephone 01-488 1212 Member of TSA

Granville Devies Limited 77 Manuell Street, London El 8AF Telephone 01-488 1212

Marine Midland Finance N.V. U.S. \$125,000,000

Guaranteed Floating Rate Subordinated Notes due 1994 For the three months 11th January, 1990 to 11th April, 1990 the Notes will U.S. \$21.25 per U.S. \$1,000 Note and U.S. \$212.50 per U.S. \$10,000 Note. The relevant interest payment date will be 11th April, 1990. Listed on the London Stock Exchange

Bankers Trust
Company, London

-11 GROSVENOR GARDENS, LONDON SWIW OBI Tel: 01-828 7233 AFBD member FTSE 100 WALL STREET
Jan. 2372/2382 -48
Jan. 2716/2728 -44
Mar. 2402/2412 -48
Mar. 2729/2741 -46 5pm Prices. Change from previous 9pm close



FOR AN UPDATE ON THE D. MARK

CAL Futures Ltd Windsor House 50 Victoria Street London SWIH ONW Tel: 01-799 2233 Fax: 01-799 1321

Agent Ban

		FIN	ANCIAI	TIME	\$ STO	CK IND	ICES			
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T-SE 100	2380.1	2417.9	2412.6	2436.3	243L3		1226.83	921.22	1238.57	61.92
				- 2013		2444.5	2463,7	1782.8	2463.7	986.9

All of these securities having been sold, this announcement appears as a matter of record only.

35,000,000 Shares

Tible Sustilians Sin in the second

(par value NLG 0.50 per Share)

PolyGram

Of the 35,000,000 Shares, 25,000,000 were outstanding Shares sold by N. V. Philips' Gloeilampenfabrieken and 10,000,000 were Shares issued and sold by PolyGram N.V., a Netherlands corporation.

Global Co-ordinator: Prudential-Bache Capital Funding

United States Offering — 15,615,385 Shares

These Shares have been distributed in the United States by the undersigned.

Price US\$16 Per Share

Prudential-Bache Capital Funding

Goldman, Sachs & Co.

Merrill Lynch Capital Markets

Morgan Stanley & Co.

Drexel Burnham Lambert

International Offering — 13,384,615 Shares

These Shares have been distributed outside of Japan and the United States by the undersigned.

Price NLG31.50 Per Share

Algemene Bank Nederland N.V.

Credit Suisse First Boston Limited

Amsterdam-Hotterdam Bank N.V. **Paribas Capital Markets Group**

F. van Lanschot Bankjers N.V. NMB Postbank Groep N.V.

Prudential-Bache Capital Funding

Dresdner Bank Aktiengesellschaft S. G. Warburg Securities

Credit Suisse First Boston Nederland N.V. De Nationale Investeringsbank N.V. Pierson, Heldring & Pierson N.V. Rabobank Nederland

Bayerische Hypotheken - und Wechsel - Bank

Bayerische Landesbank

Bayerische Vereinsbank DG Bank

Verenigde Spaarbank N.V.

BHF Bank

Hentsch et Cie

Commerzbank Merck, Finck & Co. Deutsche Bank Westdeutsche Landesbank Sal. Oppenheim jr. & Cie.

Vereins - und Westbank

Berenberg Bank Joh. Berenberg, Gossler & Co.

Crédit Commercial de France

Bank Mees & Hope NV

Lazard Frères et Cie Société Générale

Banque Nationale de Paris

Credit Lyonnais Securities

Swiss Bank Corporation Investment Banking **Julius Baer International Limited**

Swiss Volksbank Bank Cantrade Switzerland (CI) Ltd Jersey

UBS Phillips & Drew Securities Limited Bank J. Vontobel & Co. AG

HandelsBank NatWest Pictet International Ltd

Barciays de Zoete Wedd Limited

Kleinwort Benson Limited

Baring Brothers & Co., Limited James Capei & Co.

Leu Securities Limited

NM Rothschild & Sons Limited

Cazenove & Co. Citicorp Scrimgeour Vickers Ltd

J. Henry Schroder Wagg & Co. Limited

Prudential-Bache Capital Funding Canada

Wood Gundy Inc.

Banca Commerciale Italiana Banco Español de Credito-Banesto Banque Bruxelles Lambert S.A. Banque Internationale à Luxembourg S.A. Enskilda Securities Generale Bank Girozentrale Vienna Capital Markets Group Jardine Fleming International Inc. Kredietbank International Group

Japanese Offering — 6,000,000 Shares

These Shares have been distributed in Japan by the undersigned.

Price NLG31.50 Per Share

The Nomura Securities Co., Ltd.

Prudential-Bache Securities (Japan) Ltd.

Daiwa Securities Co. Ltd.

The Nikko Securities Co., Ltd.

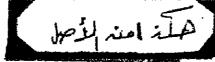
Yamaichi Securities Company, Limited

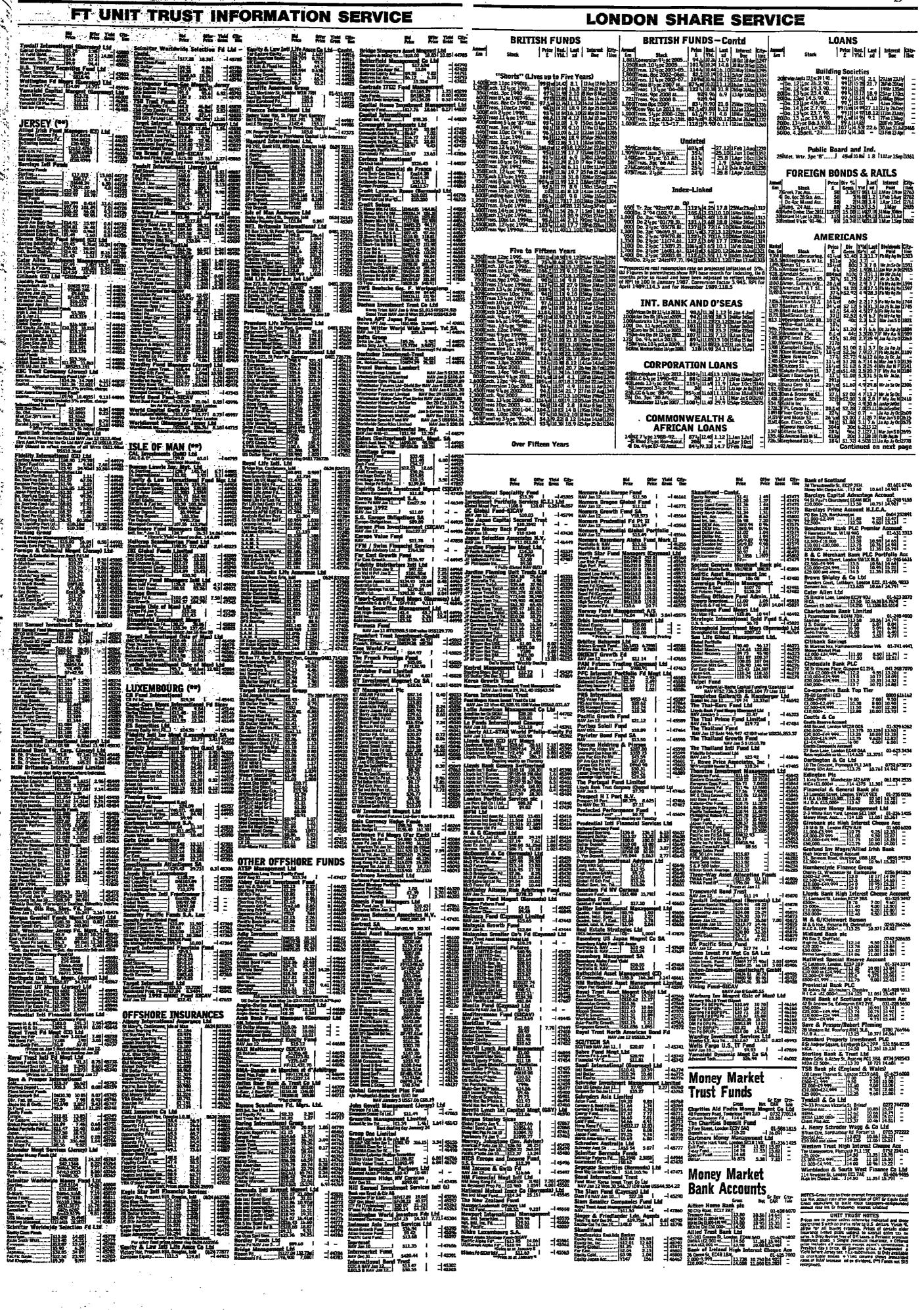
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CURRENCIES, MONEY AND CAPITAL MARKETS

Jan.12	Day's	Close	Que month	9 <u>.</u> 9.2.	Three montes	5.A.
75	16550-16720	1.6700 - 1.6710	0 95-0 93:090	6.75	2.75-2.72pm	6 55
anada	1.9290 - 1.9330	1,9320 - 1,9330	0.46-0.38cpm	262	1.38-1.23pm	27
letherlands	315-316%	3.154 - 3 164	14-12com	6.19	4 \ .45 pm	5.95 4.43
Jefgiwai	58 45 - 58,40	58.65 - 58.75	25-19com	4.50 2.77 5.15	72-50am	4.43
Jenmari	10 8312 - 10.87%	10 854 - 10 864	24-24 aream	277 1	84-74 pm	2.84
reland	1 0440 - 1.0625	1,0490 - 1,0500	0.32-0.27ggan	5.15	0.88-0.78pm	3.1e
N. Germany	2795-2801	2.80 4 - 2.60 4	14-Հերմբա	7.24	45-45pm	6.5
ortugal		246 75 - 247 75	8-42m/s	-121	195-36(00	-4.50
cain		182.40 - 182.78	3-9cdb	-0.39	24-43dis	-0,73
ولقا	20844 - 20934	2091 - 2092	45-35 liepui	2.33	124.95pm	3.11
kerway	10.794 - 10.8442	10 82 - 10 83	34-21 arepar	3.40	84-8an4	3.11
rance		9544-9554	34-300	4 01	9-85017	3.67
Weder	10 185 - 10 235	10 20% - 10 21%	24 Lioten	243	414mi	1.72
apan	241 4 - 243 4	2124 - 2434	14.ILypen	8.98	44.45.00	7 74
lustria	19 61 - 19 74	19.69 - 19.73	10 3-91-31000	6.09	31 - 26 lipon	5,85
eritzeriand	2-484 - 2-505	244.250	} }4-2cpm	5.43	3% - 34 pm	5 23
.cu	1.3740 - 1.3770	1.3750 - 1.3760	0.48-0.45cpm	4 06	1_29_1_24pm	3 68

Commercial rates taken towards the end of London trading idelgian rate is com 58,65-58.75 Six-month torward dollar 5.27-5.22cpm 12 Months 9.43-9.33cpm

MONEY MARKETS

Rate prospects less than encouraging

CHART WATCHERS in continue to do so, according to London are coming to the conclusion that the prospects for sterling interest rates are less than encouraging.

UK clearing bank base lending rate 15 per cent from October 5

The longer end of the interbank market firmed last week, as sentiment turned against an early cut in bank base rates. This was partly technical, reflecting the fact that it probably requires a base rate cut within the next year which, although thought likely, is by no means certain to make it worth staying in the longer end, and also because lack of liquidity at the longer end makes investment more risky than in shorter term

At the same time the price of short sterling futures on Liffe has weakened and will

Jan.12

	bu inica carsons, economist ar
	Union Discount. He sees two
	important technical support
	points for March short sterling
	- at 84.90 on a longer term
	trend and at 84.05 if a shorter
	term trend prevails. The longer
	term slide is more gentle, and
	started about February last
ı	year. The shorter term line of
	decent is steeper and began
	last August.
	A level of 84.05 is consistent

with a rise in base rates. Mr Parsons believes this is no more than a 10 to 1 risk at present, but this week's economic news could shorten the odds.

The City generally expects a rise in the year-on-year inflation rate on Friday, and is also worried that Thursday's figures will show strong earnings growth, as the Ford pay negotiations cast a cloud over the market. Today's data may also indicate reasonably strong retail sales over the Christmas period.

	Jan 12	Previous	 -	Bank of	Mergan
<i>Jm</i>	89.2 68.1	87.9 87.9	Jan.12	England index	Guaranty Changes %
pm pm	88 2 88.2 88.2 88.2 88.2 88.2 88.3	87.9 87.9 87.9 88.0 88.0 88.0	Sterling U.S Dollar Cascallan Dollar Austrian Schilling Beiglan Franc Danish Krone Deutsche Mark Sens Franc Guilder	88.3 66.8 105.0 110.3 109.9 109.0 119.3 108.7	-23.4 -11.5 +2.2 +12.5 -3.4 +3.5 +25.6 +15.4
			French Franc	114.9 103.7 100.1 128.3	+16.8 -12.4 -18.3 +58.6

CURRENCY RATES					
Jan.12	Bank rate %	Special* Drawing Rights	Europeza † Currenty Unit		
Sterling & U S Dollar Canadian S Austrian Sch. Belgian Franc. Bengian Franc. Reth Guilder French Franc kallan Lira Japanes Yeo Norway Krone Sonnish Peeta Swedish Krone Swedish Krone Swess Franc Greet Drach.	746 10067,000 10	1,25381 1,32067 1,52775 15,6354 46,6824 46,6824 2,62427 2,50963 7,57602 1661,80 191,761 8,61671 145,060 8,12344 2,00412 2,00412	1.37591 1.20902 1.39787 14.3111 42.6572 7.86582 2.03357 2.29326 6.92404 1516 65 175.912 7.85559 7.41128 1.81111 1.90.118		

Previous Close

Sterling quoted in terms of SDR.and ECU.per £.
† European Commission Calculations.

* All SDR rates are for Jan 11.

CURR	RENC	MO	YE	MENTS	Bank Bank
Jan	.12	Bank Engla Inde	ad	Mergan ^{on} Guaranty Changes %	_
Sterling U.S Dollar Canadian De Austrian Sch Belgian Fra Danish Kron Deutsche Ma Senss Franc Gel Ider Yen Lira	ria	88.3 66.8 105.6 110.3 109.9 109.6 119.3 108.7 114.9 103.7 1108.1		-23.4 -11.5 +12.2 +12.5 -3.4 +3.5 +25.4 +15.4 +16.8 +12.4 -18.8 +58.6	ME (4p. Prior Erot Fed.)
Morgan 1982 = 100 1985 = 100 OTHE	with the	torJan. <u>1</u>	1.	rerage 1980 (Base Amerag	Zuric Zuric Amst Tokyo Milia Bross
Argentina		3045.95	1775	.00 - 1825.00	Dubli —
Australia Brazii Fintand Greece Hong Kong Iran Korea(Sth) Korea(Sth) Lucenbours	2.1000 - 20.3605 - 6.6050 - 258 90 - 13.0140 - 115.40° 1123.70 - 0.4820 - 58.65 -	2.1020 20.4990 5.6260 263.45 13.0270 1141.90 0.4840	122 398 155 7.8 680 0.2	990 - 1,2600 190 - 12,2790 130 - 3,9650 190 - 158,50 175 - 7,8095	<u>-</u>
Malaysia	4 4930 -	4.5045	2.69	770 - 2. 67 90 .00 - 2727.00	later
Mexico M. Zealand Saudi Ar. Singapore S. Af (Cm) S. At (Fn) Taincan U.A.E.	2.7285- 6.2150- 3.1495- 4.2375- 5.3790- 43.30- 6.0860-	2.7345 6.2190 3.1570 4.2485 5.6430 43.40	16 3.7 18 25 3.3 25 3.6	560 - 1.6390 500 - 3.7510 715 - 1.8935 750 - 2.5465 720 - 3.3780 90 - 25.95 720 - 3.6730	Imer Steri Loca Loca Disco Comp Finan Treas Bank
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POUND-S (FO	WEIGH EX	CHANCE	_		SDR SDR ECU
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QATAR
The Financial Times proposes to publish this survey on:
22 February 1990
For a full editorial synopsis and advertisement details, please contact:
Mrs Laurette Lecomte-Peacock

on 01-873 3515 or Fax her on 01-873 3079: or tlx 885033 FINTIM G FINANCIALTIMES

NOTICE TO THE WARRANTHOLDERS OF FUJITA TOURIST ENTERPRISES CO., LTD.

USD 150,000,000 43/hPER CENT GUARANTEED NOTES DUE 1993 WITH WARRANTS TO SUBSCRIBE FOR SHARES OF THE COMMON STOCK OF THE COMPANY

ant to the Terms and Conditions of the above memioned Notes, we hereby notify Warrantholders as follows:

The Board of Directors of the Company authorised on 7th December, 1989 to effect
a free distribution of shares at the rate of seven (7) new shares for each one handred
(100) held at the time of the close of business on 31st December 1989 Tokyo time.

2. Accordingly, the Subscription Price of the above mentioned Warrants will be adjusted pushant to the provisions of Clause 3 - Adjustments to the Subscription Price, of the Instrument dated 27th April 1989, effective 1st January 1990 Tokyo

Subscription Price before adjustment : Yes 2,409 Subscription Price after adjustment : Yes 2,251.40

The Mitsui Trust & Banking Co., Ltd. 5th Floor 6 Broadgate

London EC2M 2TB in its capacity as Principal Paying Agent

Jan 12	Day's	Close	One wonth	4	Tarea snonds	pa.
(† τ	1,6550 - 1,6720	1,6700 - 1,6710	0.95-0.93cpm	6.75	2.75-2.72pm	6.55
Landt	1.5660 - 1.5765	1,5730 - 1,5740	0.51-0 46ppm	3.69	143-13396	3.50
88da	1.1545 - 1.1580	1.1560 - 1.1570	0.39-0.42cdis 0.09-0.12cdis	-4,20 -0.64	1.10-1.17ds 0.28-0.31ds	-3.93 -0.62
Cheriands .	1.8825 - 1.9015	18920-18930	5 50-8.00cds	-230	16.00-23.50ds	-0.02 -2.24
dgfun	35.00 - 35 40 6.43 - 6.53½	35 10 - 35 20 6 49 1 - 6 50 1	2.10-2.30credis	4.06	6.00-6.5068	-3.85
smark	1.6695 - 1.6855	16780 - 16790	0.05-0 03olom	0.29	0.01mm-0.02ms	-0.04
. Germany	147.90 - 148.40	147.90 - 148.40	90-110edls	809		-9.44
rugal	108 60 - 109 85	109.35 109.45	60-70cds	-5.27	190-200dis	-7.15
2)/1 Lly	12461 - 12551	1251 1252	4,40-5 00tiredis	452	13.30 1 80dis	450
7 10 15	6.47 6.51	6.471 - 6.481	1.75-2.00oredis	-3.47	5.55-5.95ds	-3.55
anor	5.684 - 5.74	5.714 - 5.714	1.25-1.35mls	-2.73	4.15-4.3005	-2.96
edta	6.10% 6.14%	6.104 - 6.114	2 25-2.4Coredis	-4.56		-4.99
020	144.75 - 145.60	145 25 - 145 35	0.22-0.20ypm	1.74	0.46-0.43mm	1.23
stria	11.78 - 11.85		0.25-1.15 groot s	-0.71	1.10-3.60ds	-0.79
ntzerland .	1.4885 - 1.5090	1.4935 - 1.4945	0.23-0.25adh	-197	0.53-0.58ds	-1,49
W	1.2045 - 1.2145	1,2125 - 1 2135	0 29-0.27cpm	2.80	0 91-0.86pm	295

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an 12	£	5	DM	Yen	F Fr.	S Fr.	H FI.	Lira	CS	B Fr.
£	0.598	1.671	2.805 1.679	2428 145.3	9.548 5.714	2.495 1.493	3.163 1.893	2092 1252	1.933 1.157	58.70 35.13
DM	0.357	0.5%	11.55	86.56	3 404	0.889	1.128	745.8	0.689	20.93
YEN	4.119	6.882		1000.	39,32	10.28	13.93	8616	7.961	241.8
f fr.	1.047	1.750	2.938	243	10.	2613	3.313	2191	2025	61.46
S Fr.	0.401	0.670	1.124	9731	3.827	1	1.268	838.5	0.775	23.53
H FI.	0.316	0.528	0.887	76.76	3.019	0.789	1	661_4	9, <u>611</u>	18.56
Ura	0.478	0.799	1.341	11611	4.564	£193	L512	L000.	0.924	28.06
E S	0.517	0.864	1.451	125.6	4.939	1.291	1.636	1082	1	30.37
B Fr.	1.704	2.847	4.779	413.6	16 27	4.250	5.388	3564	3.293	100.

E	JRO-CI	JRRENG	CY INTI	EREST	RATES	
Jan 12	Short. term	7 Days notice	(Ine Month	Times Months	SIx Montas	One Year
Sterring US Doillar Cas, Doillar Cas, Doillar D, Guider Sw. Franc Deusschntark FF Franc tallas Lira B. Fr. (Find S. Fr. (Coroll Yen O, Krone Asian SSing	15-14% 82-84 12-114 83-84 10-94 75-76 13-11 101-101 101-105 62-62 82-82	15-14% 84-85 12-11% 10%-95 74-75 10%-10% 10%-10% 10%-10% 10%-10% 10%-10% 10%-10% 10%-10%	51-15 81-81 12:1-11 81-82 12:1-12 12:12 12:12 12:12 12:12 12:12 12:12 12:12 12:12 12:12 12:12 12:12 12:12 12:12 12:12 12:12 13	15 /- 15 /-	51-51-6 84-84-12-9-8 12-91-9-9-9-9-9-9-9-9-9-9-9-9-9-9-9-9-9-	143-143 62-84 114-119 92-98 84-82 114-114 134-124 105-105 106-104 113-118 83-84

FTU	ONDON INT	ERBANK F	IXING
01.00 a.m. Jan.12	3 months US dollars	6 months	US Dollars
Pid 81ª	offer Bis	tiki Bi ₂	ofter 84
fixing rates are the ari ted to the market by fr sk, Bank of Tokyo, De	thmetic means rounded to the se we reference banks at 11.00 a.m. resche Bank, Banque Mazional	arest one-sixteems, of the b needs working day. The ba de Paris and Morgan Guern	nd and offered rates for \$1 nks are National Westole anty Trust

	9	MONE	Y RAT	'ES		
NEW YORK			Treasur	y Bills and	Bonds	-
(4pm)		One worth Two mosth		7.44 Foor:	7637 1537	7.98
Priose rate Groker foan rate Fed funds Fed funds at intervention	- 10 - 94 - 84	Three mooth Six spatth Gae year Two year		7.73 Five y 7.80 Seven 7.75 10-ye	767 767 97	8.01 8.06
Jan.12	Overalght.	Gne Month	Two Months	Three Months	Str Months	Lombard Intervention
Frankturt. Parks Zurich Amsterdant. Tokyo Milias Brussels	7.60-7.70 10-104 87-94 8.87-9.00 613-613 124-12% 8.80	8.00-8 15 10 5-11 4 9 1-10 8.80-8.87 60-61 12 5-13 1 10 1-10 1	7.95-8.10	8.10-8.30 114-114 93-95 8.82-8.90 611-613 124-134 104-102	8.25-8.45	8.00 9.50 - - -
Dublia	112.119	ii ii ii ii ii i	1113-1118	1111-12	114-12	1 -

L	ONDO	N MC	NEY	RATE	S	
Jan 12	Oversight.	7 days notice	One Month	Three Months	Six Months	Ope Year
Interbank Offer Interbank Bid	14% 15 - - - -	15 14% 148 148 - 14%	1915 - 2-2-300 - 2015 1915 - 1915 - 1915 1915 - 1915 - 1915 1915 br>1915 1915 1915 1915 1915 1915	11111 - 111111111111111111111111111111	151-151-144-17-201-151-151-151-151-151-151-151-151-151-1	14814 1445 145 145 147 147 147 1172 1172

Treasury Bills (seil): one-month 14½ per cent; three months 14½ per cent; Bank Bills (seil): one-month 14½ per cent; three months 14½ per cent; Treasury Bills; Average tender rate of decount 14,5049 p.c. ECQD Fixed Rate Sterling Export Floance. Make up day December, 29 1,989. Agreed rates for period January, 24 1990 to February, 25, 1990. Scheme I: 15,90 p.c., Schemes II & III: 16,38 p.c. Reference rate for period Dec., 1,789 to December, 29, 1699. Scheme I: 15,90 p.c., Schemes II & III: 16,38 p.c. Reference rate for period Dec., 1,789 to December, 29, 1699. Scheme I: 15,164 p.c. Local Anthority and Finance Houses seried days notice, others seven days flated. Finance Houses Base Rate 15½ from January 1, 1,990: Bank Deposit Rates for soms at seven days notice 4 per cent. Certificates of Tax Deposit Scheme Deposits 200,000 and over held under one month 11½ per cent; one-three months 13 per cent; three-six months 13 per cent; sk-nine months 13 per cent, index twelve months 13 per cent; under £100,000 11½ per cent from Oct 9,1989. Deposits will warawn for cash 5 per cent.

BANK OF ENGLAND TREASURY BULL TENDE

Total of politications	%14.4797% %14.4683% %15.0097% £300m £93.140
Total of applications	%14.4683% %05.0097% £300m £93.140 TES chasps
LONDON	change -lo
ONDON See rate 15	
Base rates	-lg
3-month Interbank	1
Tressury Bill Fender 14.5049 +0.0365 6 Mth. Tressury Bills 7.81 Band 1 Bills 147 Unch'd 3 Mth. CD 8.17	-0.03 -0.09
Rand 2 Bills	-0,07
Base 3 Dills	Und'd
3 Mith. Treasury Bill 1411 Back'd Use data: Interval 0.20	+0.10 +0.20
1 Mith. Bank Bills 14% 24% 24% 24% 24% 24% 24% 24%	1020
Tricyti]	Uach'd
TOKYO Goe month Bills 6½ 1 One with Interheals 11 Three masts Bills 6½ + 3 Three masts Bills 11 A	- <u>1</u>
INTER MORES BIIG 92 +3 "INCLUDED INCLUDING BIIG	-4
Ose month	.+2g Unch'd
	Unch'd
AMSTERDAM DUBLIN 0.12 One month 113	44.
One month 8.83 -0.12 One month 115 There month 8.85 -0.09 Three snooth 115	+4

I Nº CE (I NM D	9 mm mm,			79.07	1 1 4 5	: 2000		1	<u></u>	→
CHICAG	<u> </u>									_
J.S. TREASU 180,080 32	MY 80MD 305 of 100	5 (CBT) 81 1%	•		JAPA 712.1	MESE Y	EN (2010) 7100			
uar	Close 97-00	High 97-16	1.0e	Pres. 97-18	Mar		Close 0.6873	High 0.6927	توما 0.6872	Prev. 0.6893
متألم	96-28	97-11	96-21	97-14	700		0.6689	0.6942	0.6887	0.6911
en	%-긴	97-06	96-I	97-08	Sep		0.6907	-	-	0.6931
RC Kar	96- <u>11</u> 96-00	96-28 96-19	96-03 95-25	97-00 %-23						
	95-20	95-31	95-18	96-13						_
Net War kee kee Mar	95-10	96-0 <u>1</u>	95-10	9-05	PEUT	SCHE N	ARK ON	0		
JAC Mae	95-01 94-24	:	•	95-30 95-23	D#12	5,004 S	per CM			
Íva	94-16			95-16			Close	H) H	(Om	Pres.
					Mar Jun		0.5940 0.5934	0.5990 0.5985	0.5925 0.5927	0.5952
					See		0.5928	15964	15940	0.5946 0.5941
LS. TREASU	DY RTIES	Ciclin								9374
in points a	100%									
	Close	Kigh	£ Dec	Pres.	THRE	E-MONT	H EURGO	BLLAR (II	96	
lar .	93.09	93_14	92.97	93.05	\$1,00	polata d	100%			
肉	93.24	93.29	93,16	93.22	-		Close	Xiab	Line	
4	93.21 93.01	93 <u>.22</u> 93.01	93,17		Hæ		91.98	92.02	91.86	Prev. 91.96
A-1	72,01	73.01	92,07	93.00	ين أ		72.03	92.09	91.94	92.03
					Sep Des		91.94 91.67	92.00 91.72	91.63 91.63	91.95
					Mar		91.58	91.62	41.55	91.69 91.60
) 		91.48	91.52	91.45	91.50
					Sen		91.43	91.4E	9L41	91.46
					Dec		91.35	9141	91_35	91.39
WISS FRAN Fy 125,000	C CONTROL							OÙ DEDEX		
FT 22-7099	· ·				\$500					
lar	Close	High	Low				Clase	High	Line	Prey.
er er	0.6660 0.6645	0.6709 0.6694	0.6630		Mar		340.95	348.00	339.85	351.85
60	0.6635	0.6675	v.0000	0.5606	Just Seo		344.65 348.60	351.90 355.60	343.45	355.95
es	0.6630	0.6635		0.6604	20		710.00	202.00	347.90	359.90
HILADELPHI	4 GE C#	COTTONE						 -		
31,250 less		1 April								
Strike			<u>—</u> —	-				Puts		
Price	Jan	Feb		lar	Jun	Jan	Fel			Jus

FT-ACTUARIES	WORLD	INDICES

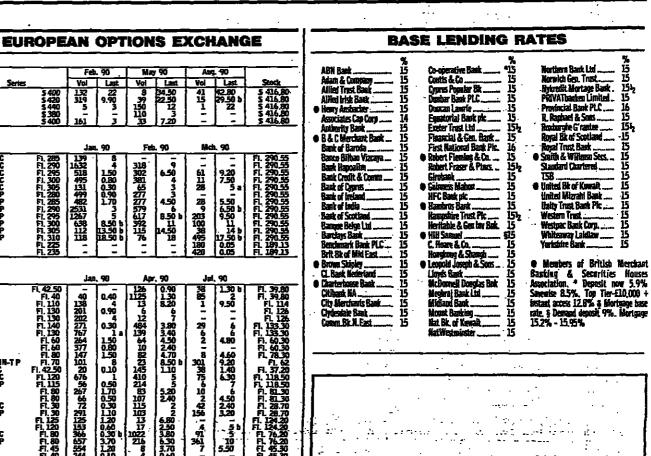
Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

national and Regional Markets _		FRE	AY JANU	ARY 12 189		:	THURSD/	TAUNAL Y	11 1990	500	LLAR INDE	<u> </u>
Figures in perentheses show number of stocks per grouping	US Dollar Index	% change since Dec 29 '89	Pound Sterling Index	Local Currency index	% change local cur- rency since Dec.29 '89	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Cocel Currency Index	1988/90 High	1989/90 Low	Year ago (appros
Australia (84)	158,31	+4.6	140.50	132.62	+4.1	5.14	158.51	140.04	131.37	180.41	128.28	150.0
Austria (19)	219.85	+20.7	195,12	191.40	+ 19.7	1.27	216.80	193.98	189.71	219.85	92.84	93.7
Belgium (61)	160.02	+3.5	142.02	138.71	+22	4.03	158.90	142, 18	138.33	160.02	125.58	134.3
Canada (120)	149.41	-1.8	132.61	125.13	-20	3.20	151.75	135.77	127.08	154,17	124.67	129.8
Denmark (36)	250.34	+3.4	222.18	221.31	+21	1.43	248.50	222,34	220.53	250.34	. 165.35	757.2
Finland (28)	140.53	+5.4	124.72	118.91	+3.4	2.66	139.27	124.61	116.51	159.76	118.63	126.0
France (125)	155.61	-0.3	138.10	139.50	-1.5	2.70	157.10	140.56	141.21	157.97	112.57	116.6
	130.32	+5.3	115.66	113.73	+4.5	1.85	128.75	115.20	112.65	130.32	79.56	87.5
West Germany (95)	116.70			116.99	-0.3	4.87	117.57	105.20	117.88	140.33	86,41	117.9
Hong Kong (48)		-0.4	103.57		+6.0	2.49	195.57	174.98	175.69	196.69	125.00	128.10
reland (17)	194.82	+7.3	172.91 90.62	174.48 95.48	+2.4	2.39	102.08	91.33	95.67	102.11	74.97	83.97
taly (96)	102.11	+3.7		172.53	-3.8	0.47	189.83	169.85	174.47	200.11	164.22	197.4
apan (455)	187,84	-4.8	166.71			2.18	238.21	213.14	247.66	238.21	143,35	150.8
Malaysia (36)	236.56	+3.3	209.95	<u>245.81</u>	+3.3 +1.6	0.53	333.97	298.82	990.28	337.02	153.32	160.0
lexico (13)	328.08	+0.8	291.17	972.81	-3.3	4.40	143.09	128.03	123.96	145.66	110.63	113.3
etherland (43)	140,45	-24	124.65	121.32			74.86	66.98	65.25	88.18	62,64	71.3
lew Zealand (18)	74.88	+3.9	66.46	65.11	+1.0	5.41	219.28	198.18	193.59	219.26	139.92	153.5
lorway (24)	215.88	+ 6.0	191.60	189.88	+6.1	1.44			165.83	189.94	124,57	134.0
Ingapore (26)	188.72	+6.5	167.49	164.59	+6.1	1.77	189.94	169.95	165.99	226.40	115.35	120.2
South Africa (60)	228,40	+ 15.2	200.94	165.78	+9.0	3.42	215.29	192_63		189.75	143.14	148.1
pain (43)	160.18	1.8	142 16	132.76	- 1.8	3.99	161.61	144.60	134.43		138.45	146.9
weden (35)	208.21	+7.4	183.02	186.52	+5.9	1.84	206.70	184,94	187,81	206.95	67.81	78.6
witzerland (62)	99.12	+5.4	87.97	91.81	+21	1.95	98.35	88.00	92.65	99.12	133.28	138.3
Inited Kingdom (306)	162,20	+22	143,96	143.96	-1.3	4.39	163.37	146.17	146,17	- 164.31		115.5
ISA (542)	137.60	-3.8	12 <u>2</u> ,12	137.60	-3.8	3.40	141.01	126.17	141.01	146.29	112.13	
urope (989)	145.96	+2.5	129.54	128.82	+0.4	3.31	146,36	130,96	129.92	146.66	112.63	115.7
ordic (121)	198.12	+5.7	175.83	169.89	+4.3	1.68	198.00	177.16	170.51	198.12	137.95	141.7
acific Basin (667)	184.13	-4.4	163.41	168.89	-3.5	0.72	185.92	166.35	170.65	~ 194.72	160.44	192.2
ro - Pacific (1656)	169.07	-21	150.05	152.94	-2.2	1.63	170.30	152.38	154,43	174.18	141.56	161.0
orth America (662)	138.20	-37	122.65	138.82	-3.7	3.39	141.55	126.65	140.13	146.66	112.79	116.2
urope Ex. UK (683)	134.66	+27	119.51	119.42	+ 1.5	2.60	134.63	120.46	119.90	134.5 8	96.30	101.
acific Ex. Japan (212)	139.32	+32	123.65	123.26	+28	4.69	138.84	124.23	123.00	140.05	111.93	130.3
orld Ex. US (1849)	169.03	-1.9	150.02	152.38	-20	1.70	170.19	152 27	153.88	173.77	141.49	160.1
orld Ex. UK (2085)	156.26	-29	138.68	147.72	-27	2.00	158.27	141,61	149.84	162.00	136.98	143.4
orid Ex. So. Al. (2331)	156.34	-25 -26	138.76	147.20	-27	2.21	158.36	141.69	149.35	161.84	136.67	143,1
orld Ex. Japan (1936)	142.30	-0.8	126.29	134.43	-1.7	3.41	144.23	129.05	136.67	145.52	114.51	116.7
												142.9
he World Index (2391)	156,77	-2.5	139.13	147.33	-28	2.22	158.70	142.00	149.46	162.05	136.68	142.

Base values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.037 (US \$ Index), 90.791 (Pound Sterling) and 94.94 (Local); Nordic: Dec 139.65 (US \$ index), 114.45 (Pound Sterling) and 123.22 (Local).

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CONSTITUENT CHANGES: Deletions; Morgan Grenfell (UK)(8/1/90) and Hoboken-Overpelt (Belgium)(9/1/90).

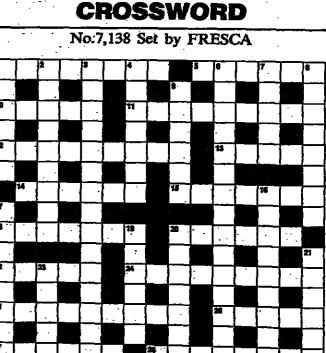


132 14 273 1167 1167 1167 1702 435 318 225 174 2.80 4.20 5 2.50 6.30 1.50 3.290 2.80 4.50 3.30 2.80 4.50 3.30 4.50 44905 8157 1011 33 24802 1467 757 3014 70 123 124 228 588 58 14 28 48 0.80 1.20 4.30 0.80 0.70 0.80 0.10 1.70 0.80 0.10 0.70 0.80 **JOTTER PAD** TOTAL VOLUME IN CONTRACTS: 75.509 **CROSSWORD**

ice ,	or'nt Latest Said Remond Lo Date	1989/90 High Low	Steat	Citating Price	+or	Ret Div	Times Cor'd	Cross Yleid	P/E Ratio
000 000 000 000 000 000 000 000 000 00	P.P.P.P.P.P.P.P.P.P.P.P.P.P.P.P.P.P.P.	169 100 1670 51000 169 100 182 100	Aktrust New Thai Inn. Do. Warrants Jaki Losdon Sp. Shanjash Hidgs. 20p. Anaplash Hidgs. 20p. Sanghan Warrants "Slocars I.p. "Cate Inno C.I. "Charbrell Group E.I. Chilipen Radio 10p. Chilipen Radio 10p. "Franch Farman Sonape Serv. E.I. EPM Dragon 1st Write Os. Frast Farward Inns. 1st. First Philippe. Inn. 1st. First Philippe. Inn. 1st. Crossetor Det. Cap. Jir Philippine Pd S.I. Do. Warrants Malagsian Softe. Co's Fd. Do. Warrants Merila Innl. Geren Inn. Michianhira Softe. Wicker Worlogy Sp. Prospart Inde. Sp. Prospart Inde. Sp. Seven Trent. #Starm Group Sp. Thanes Water Water Package Units Webd Water Webser Water Water Package Units		المراجات المالية المالية المالية المالية المالية المالية المالية المالية المالية المالية المالية المالية المالية	R2 25 R2 25 \$40 4.0 4.0 4.0 4.0 86.38 R2 25 R1 4.95 R1 4.95 R1 5.21 R1 5.22 R1 5.22 R1 5.22 R1 5.22	3.6 2.8 3.0 3.2 2.9 2.6	682 - 0 49 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	131 7.3 45 7.5 34.4 85.8 48.7 131.7.1 5.6 6.7

		FI	XED	INT	EREST STOCKS		
issue Price	Amount Patri	Latest. Remete	19	89/90	Stady	Closing	+ α
£.	100	Date	High	Low	7	E	-
99.94 89.66 99.68	65.55 5.55 5.55	•••	25.00 20.00	73p 963a	Bear Brand 10% pr (Net) Cv. Cm. Pf	75g 964	+4
999,68 3 100		=	355 997 305 1005 56 100	730 964 279/2 97/2 533 97	Briston Esis. 189-pp. Jes Mito Da 2012. Foreign & Col. 114-pp. Da. 2014 S.100 Granessor Dev. Cap. 77-pp. tins. La. 1999 Daneitech 12-pp. Ct. Uns. La. 2000	759 962 293 982 55 97	艺
8	5.	-			Foreign & Col. 111-pc Ob., 2014 £100 Grategor Dev. Can. 71-pc tine t.g. 1999	97	[*
8	F.P. e50 F.P.	-		GHT	Foreign & Col. 114 _{pp} ; Ob. 2014 5100 _ Foreigner Dev. Cop. 75 _{pp} ; Uns. L. 1999 Demittech 12pc Cr. Uns. Lu 2000	Glosing Price	+

					163 -4 R15.21 ter 160 -8 R15.42	29 75 26 67 24 69	<u>.</u>
_		FI	XED	INTE	REST STOCKS	 _	
Sue Trice	Amount Paid	Latest. Remete	19	89/90	Steck	Closing	+ 00
£ -	#	Date	High	Law		£	1-
94 45 48	F.P. E30 F.P. E50 F.P.		85p 994 301 1001 56 100	964 974 974 53	Bezr Brand 10 % pr Oket) Cv. Cm. Pf British Inv. Tst. 11 %pr Sec. Do 2012. British Inv. Tst. 11 %pr Sec. Do 2012. Foreign & Col. 11 %pr Dn. 2014 5100 Grotsenor Dev. Cap. 7 2pr Uns. La.1999 Omnitoch 12pr Cv. Uns. La. 2000	759 961 273 982 983 97	*
							_
-		,		GHT:	OFFERS		
stue	Amount.	Latest			OFFERS	Closho	_
rice	Pald	Latest Resume	1985	/90	Sant Sant	Closing Price	+ or
		Latest					+ 07



2 Train of events leading to medal? (9) 3 Rain on party: most turn to

(3,42,1,5)
4 Small tree from the middle of Harwell: be charitable

ACROSS
I Inhospitable regions for delinquent youths without number (8)
I Feast for Buddhist priests around the first of May (5)
I Paying attention to the fair sex: it's everything in bridge (9)
Realty attention made to go short (9)
Kastern tribeaman made to go short (9)
King of Mercia's pound for rubbish (5)
Student fed up about being criticised (6) of Harwell be Charleson
about it (7)
6 Gasping as world of stars
loses oxygen and collapses
(2,1,4,3,5)
7 Compositional element
Frenchman's book provided

 Observer's aid for Romany rising detailed by girl (8)
 Lovelace's outside correspondent? (6)
 Acceptable team disbanded during sporting occasion in criticised (6)
Appoints fool to carry emblem (7) A number of insects in occupation (7) Work hard - a northern

during sporting occasion in Central America (9)

17 Way to meet expense of a county town (8)

18 Rare box – extremely sale-able (6) maxim (6) Buffoon has second sweets, of course (5).
A tip for the toxophilite?

able (6)
20 US writer's circle in south and north European setting Snomi – only modified in portentous fashion (8) Tick off cook (5). Fanciful English found in (7)
21 Journalists — between them
they get it ready for publication (6)

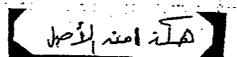
Dr Johnson pariags (6)
Desk accessory turns skin
brown by day (8)
DOWN 28 Desk accessory turns skin brown by day (8)

Down

1 Somewhat startling thing to say about a physician's grass (6)

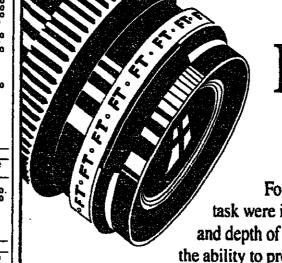
22 Pointed window with nothing to contribute (5)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday January 27. urday January 27.



WORLD STOCK MARKETS

AUSTRIA FRANCE (continued) GERMANY (continued)	TIALY (castinged) SWEDEN †	
High Low January 12 Sch High Low January 12 Frs. High Low January 12 Dec.	1989/90 Price 1989/98 Price High Low January 12 Line High Low January 12 Krener	CANADA
2,000 1,459 internalisi	3.488 2.275 Salpers	TORONTO Closing prices James Suck 100 Commany 12 Charleston a common unions material 5. 1946 Abrick 1st 65 15 5 15 15 15 15 15 15 15 15 15 15 15
180 130 Stampich Int 180 130 Stampich Int 180 130 Stampich Int 180 130 Stampich Int 180 130 Stampich Int 180 130 Stampich Int 180 130 Stampich Int 180 130 Stampich Int 180 130 Stampich Int 180 130 Stampich Int 180 Stam	124.9 117.8 Unilever	700 Hawker 1 251 21 - 1 2 21 - 1 2 21 - 1 2 21 - 1 2 21 - 1 2 20 20 20 20 20 20 20 20 20 20 20 20 2
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It's attention to detail SCANDIC CRÖWN HOTEL



Japan's car industry changes to higher gear

NE of the smartest ways to stay on top in business is to change the rules while you are ahead. Now that western industry has finally grasped the importance of Japanese-style production, Japan's carmakers are preparing to do just that by widening the field of competition far beyond the factory floor.

If Japan's strategy succeeds, matching its levels of manu-facturing quality and cost will still be essential - but no longer sufficient to stay competi-tive. The new battle will be waged around product development and production.

Though western carmakers have shortened their product development time from seven to five years in the past decade, the average time in Japan has been cut to four years - and Honda is at three. The process also absorbs half the man-hours required in the West, thanks to lean, multi-functional development teams which inter-act closely with manufacturing and production engineering.

Japan's second trump card is lower breakeven levels. Efficient, flexible manufacturing enables Japanese models to be replaced routinely every four years and output in produc-tion runs as low as 500,000. In most of the western car industry, higher unit costs dictate product lives of 10 years and volumes of about 2m.

Innovation

By combining these two advantages, the Japanese appear set to make speed of product innovation the competitive benchmark in the world car market of the 1990s. Borrowing a technique from the consumer electronics industry, they aim to shower the market with different mod-els, which they will also use to test out new design features

The approach should enable Japanese manufacturers to respond more effectively to pared to go to their shareholdemerging consumer fashions ers and say, "Look, we're prond indeed to generate those fashions. Its first fruits are already visible in the latest generation of compact town cars, still on sale only in Japan, and in Mazda's racy MX-5 sports convertible.

The volume car business, with its substantial scale economies, is unlikely to be dis-placed by this niche strategy. But it may well become more volatile, since output will be geared more directly to demand. In effect, the Japa-nese need only commit themselves to make models in volume once they have proven themselves in the market.

This changing pattern of competition may seriously jolt western carmakers, most of whom are geared to serving a market neatly divided into tra-ditional product segments. To stay even, they will need drastically to streamline manage-ment and integrate their operations much more tightly, all the way from initial design

to factory floor.

Ford is probably best-placed to meet the challenge. It has extensively reorganised its international production network, applying lessons learned from Mazda, its Japanese partner. It is also working hard to standardise components across different products and regions.

However, some industry experts are sceptical about Ford's plans to give worldwide responsibility for developing the different parts of its model range to centres in the US, Europe and Japan. They argue that this renewed attempt at a 'world car' strategy will impair Ford's ability to cater to diverse conditions in regional markets.

Integrated

By contrast, the trend in the Japanese industry is to create regional design and develop-ment centres focused primarily on local markets. The leader is Honda, which is well advanced with plans to create a completely integrated car operation in the US, which is already exporting output back

If there is a consolation for western carmakers, it is that diversifying simultaneously by product and by region creates massive complexity, which the Japanese have yet to prove they can manage. For compa-nies such as Toyota, which remains tenaciously commit-ted to keeping all important functions centralised in Japan, the challenge is likely to be particularly hard. Leader, Page 16

Guy de Jonquières

look to private architects and contractors to do the job.
Prison industries have con-

aul Reichmann leaned forward in his chair.

He spoke softly. He always does. The tone was even. It usually is. He talked of businessmen taking a long view.

Two things facilitate it. One is to have "a going concern with substantial values and cashflow." The other is to have "no requirement for quarterly results;" and this, he added, "comes back to private con-

This long view and this private control are now being applied to Canary Wharf, a property development on the Isle of Dogs in east London which is so vast that, if it works, it can be the catalyst of a shift in the geographical and commercial balance of the British capital from west to east.
"To understand Canary
Wharf is to understand Olympia & York. O&Y has always
been an innovator."

This Canadian company is the Reichmann corporate vehicle, a commercial motor of such perceived power that when, in 1987, it took over the development of Canary Wharf, there was an automatic pre-sumption that what had before looked a shaky venture would be a solid happening.

O&Y has not disappointed. Money has been poured into a scruffy part of the old London docks and buildings have started to come out of the ground. They are the first of a series on 24 separate building sites which will provide 10m square feet of office space roughly equivalent to one seventh of the City of London's existing space — plus shops, restaurants, a hotel, car parking and space to walk around.

"My conviction is that east

London will become a major business district to complement the City and the West End," said Mr Reichmann. "There will be large develop-ments like King's Cross but east London is the only area where a major city can be

This confidence, this desire to take a view which looks for-ward a decade, is in sharp con-trast with the view of the major British property groups. They have been dismissive of opportunities in London Docklands, preferring the established locations for developments further to the west. "I wouldn't think twice about it. We've had the chance for the last 15 or 20 years," said Syd-ney Mason, chairman of Ham-merson, in these columns last

Mr Reichmann, in British terms, is taking risks at Canary Wharf that the quoted British companies would not dare to contemplate. There are very few, if any, company chairmen who would be preMONDAY INTERVIEW

The developer who looks a decade ahead

Paul Reichmann talks to Paul Cheeseright about his innovative approach to Canary Wharf

posing to spend £4bn on some derelict land development and your dividends are going to be cut for the foreseeable future." But O&Y does not have to bother about dividends. For Mr Reichmann, there are two ways of looking at when there will be a return from Canary Wharf. One is value for the cost of money. "That is now if you believe in the scheme" the equivalent of saying that an article just purchased is worth the money paid for it

PERSONAL FILE

1930 Born, Vienna. Educated in Tangler 1954 Moved to Toronto

1956 First property ventures in Canada 1975 Completed First Canadian Place, 5m square

feet of offices in Toronto. Appointed General Man-1976 Entered New York mar-ket with purchase of eight buildings.

Completed World Financial Centre in New York 1987 Took control of Canary

provided it was desired in the first place. The second is cashflow, "to exceed the cost of money," as Mr Reichmann put it. "That will take 10 to 15

Such a time frame for cash returns would stretch the patience of even the most conservative and sluggish of British institutions. Not only that. O&Y has been prepared to shoulder the front-end risk of Canary Wharf for much longer than would be acceptable to any British property develop-ment company. So far all the work at Canary

Wharf has been paid for out of O&Y's existing resources. "We have not done any financing with UK institutions. We felt we should not do so until we

reached a more advanced stage of the project," said Mr Reich-mann. That stage will arrive during the next few months. But most British developers would want all their project finance in place before the first hole was dug on the site.

"Because we set out not to copy what others have done, the criteria are different. We

know what we will create and we know what the value will be," Mr Reichmann asserted. He, at least, feels secure in the claim that "we are creating something that does not exist

in Europe."
The odd thing is that the reasons Mr Reichmann gives as justifying investment in Canary Wharf would not be much disputed in the British property industry. He starts from the point that, according to O&Y's research, the British economy over the last decade has levered itself up on to a higher trend line of growth. "The greatest importance to

us is the fact that Britain has changed in the last 10 years the work habits, productivity, the ability to get things done." he added. The implication is that, wobbles on the economic charts notwithstanding, there will be a continuing demand

for office space.
"The office space is the plant and equipment of the service industries. They have grown at a faster pace than any other industry." But the facilities for the service industries have lagged behind. Two thirds of London's office space is obsolete, Mr Reichmann noted.

He brandishes Jones Lang Wootton figures to the effect that there is 155m square feet of offices in central London and Docklands. There is 23m square feet under construction and a further 53m square feet proposed. But, in central London, 45 per cent of the office space was built before the Second World War, 31 per cent between the war and 1979 and 24 per cent since then. Even

some buildings constructed after 1980 fail to meet modern requirements for air conditioning and provide inadequately for information technology.

The only part of London where there is space to construct a new office city of appropriate standard with allied space for leisure is Docklands. All of this, said Mr Reichmann, with salesman's Reichmann, with salesman's hat on, "will be compelling to

"Will be" are the operative words, for the only companies which so far have succumbed to the Reichmann reasoning are Merrill Lynch and Texaco, two groups which have been clients of O&Y in North America. There will be others like them. "Several names who will probably commit themselves quite soon are our tenants in

What Merrill Lynch and Texaco are paying, or being paid, to go to Canary Wharf, is not known, but said Mr Reichmann, "early years with low income do not disturb us."

It is at this point that Mr. It is at this point that Mr Reichmann and the British part company. The latter are less keen on the early low income, less enthusiastic about income, less enthusiastic about slogging through years of development, perpetually worried about the lack of transport facilities, though these are improving, and just not convinced that people want to go to Decklands.

to Docklands.
But Mr Reichmann, and indeed his two brothers, forming the triumvirate which con-trols O&Y, have won enough commercial battles in their time to believe in victory at Canary Wharf, their largest undertaking so far. And they have won by taking the same



'We view ourselves as a long-term UK company'

sort of long view of earlier ven-tures as they now take of Canary Wharf.

When, for example, they moved into the New York market, buying office towers in Manhattan, during 1977, the City was nearly broke, the future looked bleak and the locals said the Reichmanns were crazy. Now O&Y is the biggest landlord in Manhattan – the Rockefellers have been superseded. Property values now bear no resemblance to

those 10 years ago.

The Reichmanns have accumulated property investments across the US and Canada, their home base. They have a string of equity investments, most notably Gulf Canada in the control part of the canada in the control part of the canada in the canada canad the energy sector, and Abitibi-Price in pulp and paper. Their total asset value is shrouded in secrecy — \$30bn (£18.6bn) per-haps? Who knows? Mr Reichmann shrugs, smiles but

reveals nothing.

But property is his first love.
There has recently been a corporate review, explained Mr
Reichmann. "Our future
growth will be mainly in property. The thing we are best at erty. The thing we are best at is property." And it will proba-bly be outside the US. "Globalisation affects the company's operations. We did not know but we have discovered that development skills in the US are applicable in Europe."

So Canary Wharf is just the start. "We view ourselves as a long term UK property company. When Michael Dennis and Robert John (two-0&Y executives in London) say we executives in London) say we can take on more we will be doing other things." O&Y has

bought a third of Stanhope Properties, a quoted UK devel-oper. This gives Mr Reichmann "a window on the London market," and, he said, "in the long term we'll probably be doing joint ventures with Stankope." It is all very far cry from childhood days. The Reichmanns were a Jewish family on the run from persecution – Hungary, Austria, France, Spain and then the refuge in Canada. The sense of religious and family solidarity engen-dered by those years explains, at least in part, the steady nerve and firmness which is the characteristic of a Reichmann in a property deal. Not many budding tycoons "quite regularly were kept back from school for a couple of days to pack parcels" for Jews on the run from Hitler.

This announcement appears as a matter of record only.

In 1989 the two largest Oil & Gas Exploration & Production sales in the world were:

British Petroleum plc \$1.31 billion sale of assets

Oryx Energy Inc. Atlantic Richfield Company Conoco Inc. Exxon Corporation & Others

Texas Eastern Corporation \$1.40 billion sale of assets

Enterprise Oil plc Amerada Hess Corporation British Gas plc

James Capel's Petroleum Services Department acted as an Adviser to the Vendors

James Capel

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One authority would crown penal reform

he management of some 130 penal institutions in England and Wales is about to be shaken up. At the same time, the Government is on the point of publishing its White Paper on legislative proposals for shifting the emphasis of criminal justice away from imprisonment and towards punishment in the community, to be administered largely by the Probation Service. Is there a case now for setting up a single public authority to oversee the whole penal system, custodial and non-custodial?

It is a quarter of a century since the Government dis-solved the Prison Commission (established at the time of the nationalisation of prisons in 1878) and absorbed the prison administration into the Home Office. The move was heartily disliked by the penal reform lobby. The Prison Commissioners themselves were distinctly unenthusiastic about the change. And the prison service generally preferred to retain the direct link it had with a body of highly-respected and publicly identifiable commis-sioners who, while answerable to the Home Secretary, exhibited a high degree of indepen-dence from Whitehall.

The penal reform lobby argued then that the disappearance of the Prison Commission would remove those responsi-ble for prisons from public view and scrutiny, allowing for less public interchange on penal affairs issues and consigning prison administration to the labyrinthine passages of an anonymous bureaucracy. Almost everything that has happened since in a parlous prison system has tended to confirm the opposition's prediction. Within the prison department of the Home Office the hierarchy of administrathe hierarchy of administration has become a gargantuan body largely incapable of providing an efficient organisation and management for running a modern penal system in a civilised society. Prison building programmes since 1959 have encountered difficulties in design and structure, so much so that the Department had to



stantly run into difficulties. Staff management has been a worrisome problem, not helped by the Prison Officers Associaby the Prison Officers Associa-tion, which has been a thorn in prison officials' flesh. It has been the kind of trade union that possessed and displayed an extraordinary capacity to frustrate the wishes of the employer. Even the "fresh start," sensibly introduced to rationalise the prison officers' pattern of work, has been only a qualified success. a qualified success.
Imprisonment for those sent inside by the court has

improved, despite the continu-ing archaic sanitation in most prisons and overcrowding, parprisons and overcrowding, particularly acute for the unconvicted prisoner remanded to the local prisons. The one bright spot has been the Prisons Inspectorate (the introduction of which was initially resisted by the Prison Service) vigorously led by the second Chief Inspector, Judge Stephen Tumim. Most of the liberal reforms of recent years — the reforms of recent years - the abolition of censorship of pris-oners' mail, the judicial supervision of prison disciplinary proceedings, and control over recall from parole - have been forced on the prison system by the European Commission and Court at Strasbourg.

There have of course been some advantages from the dis-solution of the Prison Commission. Career civil servants responsible for prisons have worked with prison personnel who spend some of their time working at regional headquar-ters as well as in the Prison Department of the Home Office. The location of prison administration within the Home Office has certainly made it easier for Home Office Ministers to impress their poli-

cies upon the prison system. This has been a mixed bless-ing. The massive strengthening of security provisions following the escape in March, 1962 of George Blake, the double agent of both Mi6 and the KGB, put the clock of penal progress back 20 years. The proposal by Lord Mountbatten following the Blake escape for a special maximum security prison to accommodate all Category A accommodate all Category A inmates was rejected in favour of the dispersal of these prisoners into four separate institutions. The policy has not been successful, if only because it imposed a higher degree of security for the bulk of Category B prisoners who were not

gory B prisoners who were not high escape risks.

Talk about privatisation of prisons is fading as it becomes clear that this would not be commercially profitable. But the Home Secretary is indicat-ing that the new structure of local management of prisons might take a leaf out of the book of the NHS by introducing general managers. But the detachment of prison administration from the non-custodial segment of the penal system persists

One distinct advantage of the absorption of the prison administration into the Home Office has been the close work-ing relationship between prison administrators and those responsible for oversee-ing the Probation Service which functions outside of Government. It has thus been possible for Minister to formulate a cohesive penal policy and implement it legislatively, Every consideration dictates that the time is ripe for the establishment of a Criminal Justice Executive, a govern-ment agency statutorily created to manage the criminal justice system. It will be responsible for all convicted prisoners, and unconvicted prisoners including those kept in police stations as well as local prisons. It would administer the non-custodial and semicustodial penalties and disabilities. It will be responsible for mentally disordered offenders. And it could provide a valuable structural back-up for the myriad of voluntary organisations active in after-care and com-munity service.